|      | 000 |
|------|-----|
| Form | 330 |

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public. Nufermation about Form 000 and its instructions is at . . . . . . 

20 5 Open to Public

OMB No. 1545-0047

|                                |            | nue Service    | Information about Form 990 and its instructions is at www.irs.go                            | <i>JV/10111390</i> . |              |                          |
|--------------------------------|------------|----------------|---|----------------------|--------------|--------------------------|
| <b>A</b>                       | For the    | e 2015 cale    | ndar year, or tax year beginning 07/01 , 2015, and ending                                   | 06/3                 |              | , 20   16                |
| В                              | Check if   | f applicable:  | C Name of organization PARTNERS IN HEALTH A NONPROFIT CORPORATION                           |                      | Employ       | er identification number |
| ~                              | Address    | s change       | Doing business as   |                      |              | 04-3567502               |
|                                | Name c     | hange          | Number and street (or P.O. box if mail is not delivered to street address) Room/suite       | Telepho              | ne number    |                          |
|                                | Initial re | eturn          | 800 Boylston St Suite 1400  |                      |              | 857-880-5100             |
|                                | Final retu | urn/terminated | City or town, state or province, country, and ZIP or foreign postal code                    |                      |              |                          |
|                                |            | ed return      | Boston, MA, 02199   | G                    | Gross re     | eceipts \$ 113,910,479   |
|                                | Applicat   | tion pending   | F Name and address of principal officer: Dr Gary L Gottlieb                                 | H(a) Is this a grou  | p return for | subordinates? 🗌 Yes 🗹 No |
|                                |            |                | 800 Boylston St, Suite 1400, Boston, MA 02199   | H(b) Are all su      | bordinate    | s included? 🗌 Yes 🗌 No   |
| I                              | Tax-exe    | empt status:   | ✓ 501(c)(3) 501(c) ( ) ◄ (insert no.) 4947(a)(1) or 527                                     | If "No," attacl      | h a list. (s | ee instructions)         |
| J                              | Website    | e: 🕨 🛛 ww      | w.pih.org   | H(c) Group e         | xemption     | number 🕨                 |
|                                |            | organization:  | Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation                             | :: <b>2001</b>       | M State      | of legal domicile: MA    |
| Ρ                              | art I      | Summ           |   |                      |              |                          |
|                                | 1          | Briefly de     | escribe the organization's mission or most significant activities: Partners                 | In Health's          | mission      | is to provide a          |
| S                              |            | preferent      | ial option for the poor in health care. Through its work in Haiti, Africa, Peru, R          | ussia, Mexi          | co, and      | Navajo Nation, PIH       |
| Activities & Governance        |            | strives to     | bring the benefits of modern medical science to those most in need of them                  | and to serve         | e as an a    | antidote to despair.     |
| veri                           | 2          | Check th       | is box $\blacktriangleright$ if the organization discontinued its operations or disposed of | more than 2          | 25% of       | its net assets.          |
| õ                              | 3          | Number         | of voting members of the governing body (Part VI, line 1a)                                  |                      | 3            | 14                       |
| õ                              | 4          | Number         | of independent voting members of the governing body (Part VI, line 1b)                      |                      | 4            | 11                       |
| ties                           | 5          | Total nur      | nber of individuals employed in calendar year 2015 (Part V, line 2a) .                      |                      | 5            | 406                      |
| tivi                           | 6          | Total nur      | nber of volunteers (estimate if necessary)  |                      | 6            | 30                       |
| Ac                             | 7a         | Total unr      | elated business revenue from Part VIII, column (C), line 12                                 |                      | 7a           | 0                        |
|                                | b          | Net unre       | ated business taxable income from Form 990-T, line 34                                       |                      | 7b           | 0                        |
|                                |            |                |   | Prior Yea            | r            | Current Year             |
| Ð                              | 8          | Contribu       | tions and grants (Part VIII, line 1h)   | 186,4                | 184,867      | 107,681,982              |
| Revenue                        | 9          | Program        | service revenue (Part VIII, line 2g)  |                      | 24,000       | 89,968                   |
| eve                            | 10         | Investme       | nt income (Part VIII, column (A), lines 3, 4, and 7d)                                       | 2                    | 212,068      | 993,196                  |
| œ                              | 11         | Other rev      | renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                            | 2                    | 224,878      | 302,047                  |
|                                | 12         | Total reve     | enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)                     | 186,9                | 945,813      | 109,067,193              |
|                                | 13         | Grants a       | nd similar amounts paid (Part IX, column (A), lines 1–3)                                    | 36,5                 | 588,376      | 45,294,453               |
|                                | 14         | Benefits       | paid to or for members (Part IX, column (A), line 4)  |                      | 0            | 0                        |
| S                              | 15         | Salaries,      | other compensation, employee benefits (Part IX, column (A), lines 5–10)                     | 35,9                 | 914,138      | 40,849,729               |
| Expenses                       | 16a        | Professio      | onal fundraising fees (Part IX, column (A), line 11e)                                       | 3                    | 310,606      | 411,385                  |
| épe                            | b          | Total fun      | draising expenses (Part IX, column (D), line 25)  4,198,916                                 |                      |              |                          |
| ш                              | 17         | Other ex       | oenses (Part IX, column (A), lines 11a–11d, 11f–24e)  | 48,8                 | 317,021      | 58,666,916               |
|                                | 18         | Total exp      | enses. Add lines 13–17 (must equal Part IX, column (A), line 25)                            | 121,6                | 530,141      | 145,222,483              |
|                                | 19         | Revenue        | less expenses. Subtract line 18 from line 12  | 65,3                 | 815,672      | -36,155,290              |
| ۶                              |            |                | Beq   | ginning of Curr      | ent Year     | End of Year              |
| Net Assets or<br>Fund Balances | 20         | Total ass      | ets (Part X, line 16)   | 109,5                | 515,260      | 77,882,363               |
| t As:<br>Id Be                 | 21         | Total liab     | ilities (Part X, line 26)   | 7,3                  | 330,028      | 11,243,582               |
| s P                            | 22         | Net asse       | ts or fund balances. Subtract line 21 from line 20  | 102,1                | 185,232      | 66,638,781               |
| P                              | art II     |                | ture Block  |                      |              |                          |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign<br>Here     | Signature of officer<br>Ann Quandt, Chief Financial Office | er                              |      | Date  |                           |                |
|------------------|--|---------------------------------|------|-------|---------------------------|----------------|
| Paid<br>Preparer | Type or print name and title<br>Print/Type preparer's name | Preparer's signature            | Date |       | Check if<br>self-employed | PTIN           |
| Use Only         | Firm's name 🕨  | Firm's EIN ►                    |      |       |                           |                |
|                  | Firm's address 🕨   |                                 |      | Phone | e no.                     |                |
| May the IRS      | discuss this return with the preparer                      | shown above? (see instructions) |      |       |                           | . 🗌 Yes 🗌 No   |
|                  |  |                                 |      |       |                           | - 000 (as ( 5) |

For Paperwork Reduction Act Notice, see the separate instructions.

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|------|---|
| Part |   |
|      | Check if Schedule O contains a response or note to any line in this Part III  |
| 1    | Briefly describe the organization's mission:  |
|      | Partners In Health's mission is to provide a preferential option for the poor in health care. Through its work in Haiti, Africa, Peru,  |
|      | Russia, Mexico, and Navajo Nation, PIH strives to bring the benefits of modern medical science to those most in need of them and  |
|      | to serve as an antidote to despair.   |
| 2    | Did the organization undertake any significant program services during the year which were not listed on the  |
|      | prior Form 990 or 990-EZ?   |
|      | If "Yes," describe these new services on Schedule O.  |
| 3    | Did the organization cease conducting, or make significant changes in how it conducts, any program  |
|      | services?   |
|      | If "Yes," describe these changes on Schedule O.   |
| 4    | Describe the organization's program service accomplishments for each of its three largest program services, as measured by  |
|      | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others   |
|      | the total expenses, and revenue, if any, for each program service reported.   |
| 4a   | (Code:) (Expenses \$48,676,366 including grants of \$32,931,434 ) (Revenue \$0 )  |
| та   | In collaboration with the Haitian Ministry of Health (MSPP), Partners In Health/Zanmi Lasante (PIH/ZL) provides comprehensive   |
|      | care and accompaniment while actively investing in training and education for long-term capacity-building. This year, PIH/ZL also   |
|      | expanded its water, sanitation and hygiene (WASH) program. The WASH program, a critical component in the prevention of  |
|      | cholera and water-borne diseases, rehabilitated or constructed water points and sanitation facilities at 9 schools and led a hygiene  |
|      | promotion training session that trained 207 community health workers, teachers, and school administrators on hygiene promotion  |
|      | and improved sanitation methods. Additionally, in partnership with USAID and the MSPP, PIH/ZL began its comprehensive   |
|      | cervical cancer initiative (CCCI). This project aims to reduce morbidity and mortality linked to cervical cancer through health   |
|      | education in the St. Marc catchment area. As a result, 75 community health workers were trained on cervical cancer, 6,003 girls   |
|      | ages 9-13 years old received the 1st dose against HPV, and 4,503 girls ages 9-13 years were vaccinated against HPV (second  |
|      | dose). PIH/ZL also continued its critical work in malnutrition and continued to support Hopital Universitaire de Mirebalais (HUM). In   |
|      | ZL's catchment area, an estimated 32% of children under five (70,130 children) suffer from acute or chronic malnutrition. Zanmi   |
|      | (Continued on Schedule O, Statement 1)  |
| 4b   | (Code:) (Expenses \$14,888,382 including grants of \$0 ) (Revenue \$1,014 )   |
|      | In Sierra Leone, PIH-SL works in partnership with the Ministry of Health Services (MoHS) to implement the safe restoration of   |
|      | essential health services at District Hospitals in Port Loko and Kono, which were impacted by the Ebola crisis. At Koidu  |
|      | Government Hospital (KGH) and WellBody Clinic in Kono district, PIH-SL provides care for over 500,000 people as well as clinical  |
|      | packages to over 25,000 patients every year. In Port Loko, PIH-SL has led the way in the implementation of Comprehensive  |
|      | Program for Ebola Survivors (CPES) for all Ebola survivors, including providing clinical and livelihood support. PIH's social   |
|      | protection program aims to increase the socioeconomic mobility of Ebola survivors and other vulnerable populations in Port Loko,<br>Kambia, Kono, and Western Area, and has a proven track record of implementing and facilitating successful financial, employment,  |
|      | and vocational training services. PIH-SL's programmatic results have included providing employment support to over 1,000 Ebola  |
|      | survivors, and providing adult literacy classes to 450 survivors and members of their households. PIH-SL has expanded its   |
|      | partnerships and advocacy with the MoHS by supporting development of the CPES Program Implementation Unit and reform of   |
|      | the national CHW policy.  |
|      |   |
| 4c   | (Code:) (Expenses \$18,390,483 including grants of \$0 ) (Revenue \$102,546 )   |
|      | In fiscal year 2016, PIH/IMB in Rwanda expanded its cancer treatment capabilities with the formal opening of a new ambulatory   |
|      | cancer treatment facility that is used to provide outpatient care to cancer patients as well as the equipping of its pathology  |
|      | laboratory with the state of the art equipment. Since the opening of the cancer center in 2012, the center has received over 5,000  |
|      | patients and is now capable of managing 98% of all patient biopsies that were formerly sent to the USA for diagnostics. In addition,  |
|      | PIH/IMB has scaled its All Babies Count (ABC) program to seven more districts of Rwanda. The ABC Program provides facility  |
|      | and community based interventions aimed at reducing maternal and neonatal mortality in Rwanda. PIH/IMB has further launched a   |
|      | new maternal and child health initiative called "All Mothers and Children Count" that is intended to help drive towards achieving zero preventable maternal and under five deaths in its three supported rural Districts of Rwanda reaching a population of over 860, |
|      | 000. The University of Global Health Equity (UGHE), another initiative of Partners In Health in Rwanda, completed its first   |
|      | academic year in 2016. Leveraging the unique expertise of Rwanda's health sector with the training and research work that PIH   |
|      | (Continued on Schedule O, Statement 2)  |
|      |   |
| 4d   | Other program services (Describe in Schedule O.) See Schedule O, Statement 3  |
|      | (Expenses \$ 49,569,996 including grants of \$ 12,363,019 ) (Revenue \$ 47,676 )  |

131,525,227

|            | 0 (2015)   |           |     | Page 3   |
|------------|--|-----------|-----|----------|
| Part       | V Checklist of Required Schedules  |           | Yes | No       |
| 1          | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"  |           | 165 | NO       |
|            | complete Schedule A  | 1         | ~   |          |
| 2<br>3     | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>   | 2         | ~   | ~        |
| 4          | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II   | 3         | ~   |          |
| 5          | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>   | 5         |     | ~        |
| 6          | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  | 6         |     | ~        |
| 7          | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  | 7         |     | ~        |
| 8          | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>   | 8         |     | ~        |
| 9          | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .  | 9         | ~   |          |
| 10         | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V $\therefore$  | 10        | ~   |          |
| 11         | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  |           |     |          |
| а          | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  | 11a       | ~   |          |
| b          | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>   | 11b       |     | ~        |
| С          | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>   | 11c       |     | ~        |
| d          | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>  | 11d       |     | ~        |
| e<br>f     | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i><br>Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses<br>the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> . | 11e       | ~   | ~        |
| 12 a       | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII   | 12a       |     | ~        |
| b          | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b       | ~   |          |
| 13<br>14 a | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i><br>Did the organization maintain an office, employees, or agents outside of the United States?  | 13<br>14a | ~   | ~        |
| b          | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>  | 14b       | ~   |          |
| 15         | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>  | 15        | ~   |          |
| 16         | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>   | 16        | ~   |          |
| 17         | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)   | 17        | ~   |          |
| 18         | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .  | 18        |     | ~        |
| 19         | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 19        |     | ~        |
|            |  |           |     | <u> </u> |

Form **990** (2015)

| Form 99  | 0 (2015)   |                   | I          | Page <b>4</b> |
|----------|--|-------------------|------------|---------------|
| Part     | V Checklist of Required Schedules (continued)  |                   | Vee        |               |
| 20 a     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a               | Yes        | No<br>V       |
|          | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?<br>Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  | 20b               |            |               |
| 22       | domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i><br>Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  | 21                | ~          |               |
| 00       | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22                | ~          |               |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .  | 23                | ~          |               |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>  | 24a               |            | ~             |
|          | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24b<br>24c        |            |               |
| d<br>25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 24d<br>25a        |            | ~             |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>   | 25b               |            | ~             |
| 26       | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>   | 26                |            | ~             |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>                 | 27                |            | ~             |
| 28       | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |                   |            |               |
| a<br>b   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>   | 28a<br>28b        | ~          | ~             |
| С        | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>  | 28c               | ~          |               |
| 29<br>30 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i><br>Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>                               | 29<br>30          | •          | ~             |
| 31       | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31                |            | ~             |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32                |            | ~             |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>  | 33                | ~          |               |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1   | 34                | ~          |               |
| 35a<br>b | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a<br>35b        | י<br>י     |               |
| 36       | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   | 36                |            | ~             |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R,</i>   |                   |            |               |
| 38       | <i>Part VI</i>   | 37                |            | ~             |
|          |  | <b>38</b><br>Forr | ✓<br>n 990 | (2015)        |

| Form 99 | 0 (2015)   |          | F   | Page 5   |
|---------|--|----------|-----|----------|
| Part    | V Statements Regarding Other IRS Filings and Tax Compliance  |          |     |          |
|         | Check if Schedule O contains a response or note to any line in this Part V   |          |     |          |
|         |  |          | Yes | No       |
| 1a      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 130  |          |     |          |
| b       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0   |          |     |          |
| С       | Did the organization comply with backup withholding rules for reportable payments to vendors and   |          |     |          |
|         | reportable gaming (gambling) winnings to prize winners?  | 1c       | ~   |          |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |          |     |          |
|         | Statements, filed for the calendar year ending with or within the year covered by this return 2a 406   |          |     |          |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .   | 2b       | ~   |          |
|         | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |          |     |          |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       |     | ~        |
| b       | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b       |     |          |
| 4a      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority  |          |     |          |
|         | over, a financial account in a foreign country (such as a bank account, securities account, or other financial   |          | ~   |          |
|         |  | 4a       | v   |          |
| b       | If "Yes," enter the name of the foreign country:  See Schedule O, Statement 4  |          |     |          |
|         | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |          |     |          |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a       |     | ~        |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b       |     | ~        |
| С       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c       |     |          |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   |          |     |          |
| _       | organization solicit any contributions that were not tax deductible as charitable contributions?   | 6a       |     | ~        |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or   |          |     |          |
| _       | gifts were not tax deductible?   | 6b       |     |          |
| 7       | Organizations that may receive deductible contributions under section 170(c).  |          |     |          |
| а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       | ~   |          |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       | ~   |          |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   |          |     |          |
|         | required to file Form 8282?  | 7c       |     | ~        |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  | _        |     |          |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |     | ~        |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f<br>7e |     | ~        |
| g<br>h  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g<br>7b |     |          |
| 8       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the   | 7h       |     |          |
| U       | sponsoring organizations maintaining donor advised rands. Did a donor advised rand maintained by the   | 8        |     |          |
| 9       | Sponsoring organization have excess business notings at any time during the year first in the second s | 0        |     |          |
| a       | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a       |     |          |
| b       | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |     | <u> </u> |
| 10      | Section 501(c)(7) organizations. Enter:  |          |     |          |
| а       | Initiation fees and capital contributions included on Part VIII, line 12   |          |     |          |
| b       | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities <b>10b</b>   |          |     |          |
| 11      | Section 501(c)(12) organizations. Enter:   |          |     |          |
| а       | Gross income from members or shareholders  |          |     |          |
| b       | Gross income from other sources (Do not net amounts due or paid to other sources   |          |     |          |
|         | against amounts due or received from them.)  |          |     |          |
| 12a     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |          |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b  |          |     |          |
| 13      | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |     |          |
| а       | Is the organization licensed to issue qualified health plans in more than one state?   | 13a      |     |          |
|         | <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.   |          |     |          |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which   |          |     |          |
| _       | the organization is licensed to issue qualified health plans   |          |     |          |
| C       | Enter the amount of reserves on hand   | 4.4-     |     |          |
| 14a     | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |     | ~        |
| b       | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .  | 14b      |     |          |

| Form 99  | 90 (2015)   |           | I        | Page 6               |
|----------|---|-----------|----------|----------------------|
| Part     | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S   | ee ins    | struct   |                      |
|          | Check if Schedule O contains a response or note to any line in this Part VI   |           |          | <b>~</b>             |
| Secti    | on A. Governing Body and Management   |           | Vaa      | Na                   |
| 10       | Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 14  |           | Yes      | No                   |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 14<br>If there are material differences in voting rights among members of the governing body, or<br>if the governing body delegated broad authority to an executive committee or similar<br>committee, explain in Schedule O.   |           |          |                      |
| ь<br>2   | Enter the number of voting members included in line 1a, above, who are independent . <b>1b</b> 11<br>Did any officer, director, trustee, or key employee have a family relationship or a business relationship with<br>any other officer, director, trustee, or key employee?   | 2         | ~        |                      |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?  | 3         |          | ~                    |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | 4         |          | ~                    |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5         |          | ~                    |
| 6        | Did the organization have members or stockholders?  | 6         |          | ~                    |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a        |          | ~                    |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b        |          | ~                    |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |           |          |                      |
| а        | The governing body?   | 8a        | ~        |                      |
| b        | Each committee with authority to act on behalf of the governing body?   | 8b        | ~        |                      |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>   | 9         |          | ~                    |
| Secti    | on B. Policies (This Section B requests information about policies not required by the Internal Reven   | ue C      | <i>,</i> |                      |
|          |   |           | Yes      | No                   |
| 10a<br>b | Did the organization have local chapters, branches, or affiliates?  | 10a       |          | <ul> <li></li> </ul> |
| 44-      | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b       |          |                      |
| 11a<br>b | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.   | 11a       |          | ~                    |
| b<br>12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a       | ~        |                      |
| b        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12a       | ~        |                      |
| c        | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  |           | ~        |                      |
| 13       | Did the organization have a written whistleblower policy?   | 12c<br>13 | v<br>v   |                      |
| 14       | Did the organization have a written document retention and destruction policy?  | 14        | ~        |                      |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |           | -        |                      |
| а        | The organization's CEO, Executive Director, or top management official  | 15a       | ~        |                      |
| b        | Other officers or key employees of the organization   | 15b       |          | ~                    |
|          | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   |           |          |                      |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a       |          | ~                    |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the  |           |          |                      |
|          | organization's exempt status with respect to such arrangements?   | 16b       |          |                      |
| Secti    | on C. Disclosure  |           |          |                      |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed <b>See Schedule O</b> , Statement 5<br>Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply. | n 501(    | c)(3)s   | only)                |
| 19       | Own website Another's website Upon request Other (explain in Schedule O)     Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interview.  | erest     | policy   | /, and               |

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ► Ann Quandt, (857)880-5210

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

|                                   |  | <u> </u> |   |   | C)   |          |  |   |   | ,                           |
|-----------------------------------|--|----------|---|---|--|----------|--|---|---|-----------------------------|
| (A)                               | (B)  |          |   |   | ition  |          |  | (D)   | (E)   | (F)                         |
| Name and Title                    | Average  |          | (do not check more<br>box, unless person                              |   |  |          |  | Reportable                                  | Reportable  | Estimated                   |
|                                   | hours per  |          |   |   |  | or/trust | ee)  | compensation                                | compensation from   | amount of                   |
|                                   | week (list any<br>hours for<br>related<br>organizations<br>below dotted<br>line) |          | Officer<br>Institutional trustee<br>Individual trustee<br>or director |   | Former<br>Highest compensated<br>employee<br>Key employee<br>Officer |          | from<br>the<br>organization<br>(W-2/1099-MISC) | related<br>organizations<br>(W-2/1099-MISC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |                             |
| Dr Gary L Gottlieb                | 60   |          |   |   |  |          |  |   |   |                             |
| Chief Executive Officer, Director | 0  | ~        |   | ~ |  |          |  | 93,478                                      | 0   | 0                           |
| Ophelia Dahl                      | 60   |          |   |   |  |          |  |   |   |                             |
| Chair of BOD, Executive Director  | 0  | ~        |   | r |  |          |  | 31,437                                      | 0   | 0                           |
| Dr Paul Farmer                    | 15   |          |   |   |  |          |  |   |   |                             |
| Director, Chief Startegy Officer  | 0  | ~        |   | r |  |          |  | 0   | 0   | 0                           |
| Anita Bekenstein                  | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Jack Connors                      | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Robert Heine                      | 1  |          |   |   |  |          |  |   |   |                             |
| Director, Treasurer               | 0  | ~        |   | r |  |          |  | 0   | 0   | 0                           |
| Albert Kaneb                      | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Diane E Kaneb                     | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Lesley King                       | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Todd McCormack                    | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Dan Nova                          | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Bryan Stevenson                   | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| Charlotte C Wagner                | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0                           |
| David Walton                      | 1  |          |   |   |  |          |  |   |   |                             |
| Director                          | 0  | ~        |   |   |  |          |  | 0   | 0   | 0<br>Form <b>990</b> (2015) |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

|  |                             |                                   |  | (0      | C)           |                                 |        |                                 |                              |                          |
|--|-----------------------------|-----------------------------------|--|---------|--------------|---------------------------------|--------|---------------------------------|------------------------------|--------------------------|
| (A)  | (B)                         |                                   | Position<br>do not check more than one |         |              |                                 |        | (D)                             | (E)                          | (F)                      |
| Name and Title                                 | Average                     |                                   |  |         |              | e tnan c<br>is both             |        | Reportable                      | Reportable                   | Estimated                |
|  | hours per<br>week (list any |                                   |  | dad     |              | or/trust                        | ee)    | compensation<br>from            | compensation from<br>related | amount of<br>other       |
|  | hours for                   | or c                              | Inst                                   | Officer | Key          | Hig                             | Former | the                             | organizations                | compensation             |
|  | related<br>organizations    | Individual trustee<br>or director | Institutional trustee                  | cer     | Key employee | hest                            | mer    | organization<br>(W-2/1099-MISC) | (W-2/1099-MISC)              | from the<br>organization |
|  | below dotted                | tor tr                            | onal                                   |         | ploy         | e on                            |        | (00-2/1099-00130)               |                              | and related              |
|  | line)                       | uste                              | trus                                   |         | ee           | Iper                            |        |                                 |                              | organizations            |
|  |                             | ŏ                                 | stee                                   |         |              | Highest compensated<br>employee |        |                                 |                              |                          |
|  |                             |                                   |  |         |              | <u>u</u>                        |        |                                 |                              |                          |
| Ted Philip                                     | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Operating Officer, Director              | 0                           | ~                                 |  | ~       |              |                                 |        | 184,564                         | 0                            | 0                        |
| Sarthak Das                                    | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief of Policy & Public Sector Partnership    | 0                           |                                   |  | ~       |              |                                 |        | 151,774                         | 0                            | 1,242                    |
| Sheila Davis                                   | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Nursing Officer                          | 0                           |                                   |  | ~       |              |                                 |        | 155,936                         | 0                            | 18,544                   |
| Ken Himmelman                                  | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Program Officer                          | 0                           |                                   |  | ~       |              |                                 |        | 159,769                         | 0                            | 28,311                   |
| Cassia Van der Hoof Holstein                   | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Partnership Integration Officer          | 0                           |                                   |  | ~       |              |                                 |        | 149,855                         | 0                            | 1,714                    |
| Cynthia Maltbie                                | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Human Resources Officer                  | 0                           |                                   |  | ~       |              |                                 |        | 156,653                         | 0                            | 14,608                   |
| Joia Mukherjee                                 | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Medical Officer                          | 0                           |                                   |  | ~       |              |                                 |        | 0                               | 0                            | 0                        |
| Ann Quandt                                     | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Financial Officer                        | 0                           |                                   |  | ~       |              |                                 |        | 156,612                         | 0                            | 4,761                    |
| Joseph Rhatigan                                | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chair, Global Health Delivery Partnership Team | 0                           |                                   |  | ~       |              |                                 |        | 0                               | 0                            | 0                        |
| Rebecca E Rollins                              | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Communications Officer                   | 0                           |                                   |  | ~       |              |                                 |        | 141,787                         | 0                            | 18,051                   |
| Lori B Silver                                  | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Clerk  | 0                           |                                   |  | ~       |              |                                 |        | 10,202                          | 0                            | 3,370                    |
| David J Whalen                                 | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Chief Development Officer                      | 0                           |                                   |  | ~       |              |                                 |        | 141,548                         | 0                            | 4,910                    |
| David Mayo                                     | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Vice President of IT                           | 0                           |                                   |  |         |              | ~                               |        | 153,396                         | 0                            | 4,665                    |
| Joseph Pierce                                  | 60                          |                                   |  |         |              |                                 |        |                                 |                              |                          |
| Deputy Chief Development Officer               | 0                           |                                   |  |         |              | ~                               |        | 150,918                         | 0                            | 17,754                   |

| Part VII Section A. Officers, Directors, Trus  | stees, Key E   | mplo    | yees                  |         |                            | lighes                          | st C   | ompensated E                           | mployees (contin                           | nued)  |
|--|--|---------|-----------------------|---------|----------------------------|---------------------------------|--------|--|--|--|
| (A)  | (B)  | (do n   | ot ch                 | Pos     | <b>C)</b><br>ition<br>more | e than c                        | one    | (D)                                    | (E)  | (F)  |
| Name and title   | Average<br>hours per<br>week (list any                         | office  | er and                | dad     | lirect                     | is both<br>or/trust             | ee)    | Reportable<br>compensation<br>from     | Reportable<br>compensation from<br>related | Estimated<br>amount of<br>other  |
|  | hours for<br>related<br>organizations<br>below dotted<br>line) |         | institutional trustee | Officer | Key employee               | Highest compensated<br>employee | Former | the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC)           | compensation<br>from the<br>organization<br>and related<br>organizations |
| Bryan J Murphy   | 60   | -       |                       |         |                            |                                 |        |  |  |  |
| Operations Director, Ebola   | 0  |         |                       |         |                            | ~                               |        | 130,881                                | 0  | 10,178   |
| Hind Satti   | 60<br>0  | -       |                       |         |                            | ~                               |        | 100 275                                | o  | 10 405   |
| Deputy Chief Medical Officer Abbey M Gardner   | 60   |         |                       |         |                            | •                               |        | 128,375                                | 0  | 12,625   |
| Director, New York Office  | 0  | -       |                       |         |                            | ~                               |        | 121,812                                | 0  | 6,937  |
|  |  | -       |                       |         |                            |                                 |        |  |  |  |
|  |  | -       |                       |         |                            |                                 |        |  |  |  |
|  |  | -       |                       |         |                            |                                 |        |  |  |  |
|  |  | -       |                       |         |                            |                                 |        |  |  |  |
|  |  |         |                       |         |                            |                                 |        |  |  |  |
|  |  |         |                       |         |                            |                                 |        |  |  |  |
|  |  |         |                       |         |                            |                                 |        |  |  |  |
|  |  |         |                       |         |                            |                                 |        |  |  |  |
| 1b Sub-total .   |  |         |                       |         |                            |                                 |        | 0.010.007                              |  | 147.(70  |
| 1b Sub-total   | t VII, Sectio  | n A     | ÷                     | :       | •••                        | :                               |        | 2,218,997                              | 0  | 147,670  |
| d Total (add lines 1b and 1c)  |  |         |                       |         |                            |                                 |        | 2,218,997                              | 0  | 147,670  |
| 2 Total number of individuals (including by reportable compensation from the organ               | ut not limited   | d to th |                       |         |                            |                                 | e) w   | ho received me                         | ore than \$100,00                          | 0 of   |
|  |  | .5      |                       |         |                            |                                 |        |  |  | Yes No   |
| 3 Did the organization list any former of<br>employee on line 1a? If "Yes," complete             | Schedule J   | for si  | uch                   | indi    | ividu                      | ual                             | • •    |  |  | 3 🖌  |
| 4 For any individual listed on line 1a, is the organization and related organizations individual | greater th   | an \$1  | 150,                  | 000     | )? li                      | f "Yes                          | s,"    | complete Sch                           | edule J for suc                            |  |
| 5 Did any person listed on line 1a receive for services rendered to the organization             |  |         |                       |         |                            |                                 |        |  |  | al 5 🗸   |
| Section B. Independent Contractors   |  |         |                       |         |                            |                                 |        |  |  |  |
| 1 Complete this table for your five highest compensation from the organization. Re year.         |  |         |                       |         |                            |                                 |        |  |  |  |
| (A)  |  |         |                       |         |                            |                                 |        | (B)                                    |  | (C)  |

| (A)<br>Name and business address   | <b>(B)</b><br>Description of services | <b>(C)</b><br>Compensation |
|--|---------------------------------------|----------------------------|
| Build Health International, 100 Cummings Center, Suite 120H, Beverly, MA 01915           | Architecture/Construction             | 2,111,130                  |
| Brigham and Women's Hospital, 75 Francis St, Boston, MA 02115                            | Medical Professional Services         | 1,439,088                  |
| Robbins Kersten Direct, 3400 Waterview Parkway, Suite 250, Richardson, TX 75080          | Fundraising/Marketing                 | 1,192,268                  |
| Shepley Bulfinch Richardson & Abbott Inc, 2 Seaport Lane, Boston, MA 02210               | Construction                          | 493,871                    |
| TriNet HR Corporation, 1100 San Leandro Blvd Suite 400, San Leandro, CA 94557            | Payroll Administration                | 335,355                    |
| 2 Total number of independent contractors (including but not limited to                  | those listed above) who               |                            |
| received more than \$100,000 of compensation from the organization $\blacktriangleright$ | 12                                    |                            |

Form 990 (2015)

## Part VIII Statement of Revenue

| Part  | : VIII       |  |   |                               | and the standard     | Devit V //III                                      |   | _  |
|---|--------------|--|---|-------------------------------|----------------------|--|---|--|
|   |              | Check if Schedule C  | o contains a res                        | ponse or note to              | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512-514 |
| ts, Grants<br>Amounts                                     | 1a<br>b<br>c | Federated campaigns<br>Membership dues .<br>Fundraising events .   | 1b<br>1c                                | 0<br>0<br>0                   |                      |  |   |  |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | d<br>e<br>f  | Related organizations<br>Government grants (con<br>All other contributions, g<br>and similar amounts not inc | ntributions) <b>1e</b><br>ifts, grants, | 0<br>30,334,450<br>77,347,532 |                      |  |   |  |
| Contrik<br>and Ot   | g<br>h       | Noncash contributions inclue<br>Total. Add lines 1a-1  | ded in lines 1a-1f: \$                  | 6,481,636                     | 107,681,982          |  |   |  |
|   |              |  |   | Business Code                 | 107,001,902          |  |   |  |
| Program Service Revenue                                   | 2a           | Clinical Training  |   | 813311                        | 25,000               | 25,000   | 0                                       | 0  |
| Rei   | b            | UGHE Tuition Revenu  | e                                       | 813311                        | 64,968               | 64,968   | 0                                       | 0  |
| vice  | с            |  |   |                               |                      |  |   |  |
| Ser   | d            |  |   |                               |                      |  |   |  |
| am  | е            |  |   |                               |                      |  |   |  |
| rogr  | f            | All other program ser  |   |                               | 0                    | 0  | 0                                       | 0  |
| <u> </u>  | g            | Total. Add lines 2a-2  |   |                               | 89,968               |  | Í                                       |  |
|   | 3            | Investment income and other similar amo  |   |                               | 470,474              | 7,065  | 0                                       | 463,409  |
|   | 4            | Income from investmen  |   |                               | 0                    | 0  | 0                                       | 0  |
|   | 5            | Royalties  |   |                               | 0                    | 0  | 0                                       | 0  |
|   |              | _  | (i) Real                                | (ii) Personal                 |                      |  |   |  |
|   | 6a           | Gross rents  | 60,401                                  | 0                             |                      |  |   |  |
|   | b            | Less: rental expenses  | 60,401                                  | 0                             |                      |  |   |  |
|   | C            | Rental income or (loss)  | 0                                       | 0                             |                      |  |   |  |
|   | d<br>7a      | Net rental income or Gross amount from sales of  | (IOSS)<br>(i) Securities                | (ii) Other                    | 0                    | 0  | 0                                       | 0  |
|   | b            | assets other than inventory<br>Less: cost or other basis   | 4,605,607                               | 700,000                       |                      |  |   |  |
|   | с            | and sales expenses .<br>Gain or (loss)   | 4,600,155<br>5,452                      |                               |                      |  |   |  |
|   | d            | ( )  |   |                               | 522,722              | 0  | 0                                       | 522,722  |
| Other Revenue   | 8a           | Gross income from fu<br>events (not including \$<br>of contributions reported                                | 0                                       |                               |                      |  |   |  |
| her I   |              | See Part IV, line 18 .   | a                                       | 0                             |                      |  |   |  |
| Ð   |              | Less: direct expenses<br>Net income or (loss) f  |   | -                             | 0                    |  |   |  |
|   |              | Gross income from ga   |   |                               | 0                    |  | 0                                       | 0  |
|   |              | Less: direct expenses<br>Net income or (loss) f  | s <b>b</b>                              | 0                             | 0                    | 0  | 0                                       | 0  |
|   | 10a          |  | ventory, less                           |                               |                      |  |   | 0  |
|   | b            | Less: cost of goods s  |   |                               |                      |  |   |  |
|   |              | Net income or (loss) f   |   | entory 🕨                      | 0                    | 0  | 0                                       | 0  |
|   |              | Miscellaneous F  | Revenue                                 | Business Code                 |                      |  |   |  |
|   | 11a          | Admin Support  |   | 813311                        | 74,995               | 74,995   | 0                                       | 0  |
|   | b            |  |   | 813311                        | 133,541              | 0  | 0                                       | 133,541  |
|   | c            | Credit Card Profit Sha   |   | 813311                        | 39,308               | 0  | 0                                       | 39,308   |
|   | d            |  |   |                               | 54,203               | 54,203   | 0                                       | 0  |
|   | e            | Total. Add lines 11a-  |   |                               | 302,047              |  |   |  |
|   | 12           | Total revenue. See in  | ISTRUCTIONS                             | ►                             | 109,067,193          | 226,231  | 0                                       | 1,158,980<br>Form <b>990</b> (2015)                              |

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|          | t include amounts reported on lines 6b, 7b,<br>, and 10b of Part VIII.  | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses | <b>(C)</b><br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
|----------|---|------------------------------|---|--|---------------------------------------|
| 1        | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 3,697,652                    | 3,697,652                                 |  |                                       |
| 2        | Grants and other assistance to domestic individuals. See Part IV, line 22   | 31,800                       | 31,800                                    |  |                                       |
| 3        | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  | 41,565,001                   | 41,565,001                                |  |                                       |
| 4<br>5   | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees  | 0                            | 0<br>983,081                              | 957,065  | 49,644                                |
| 6        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   | 61,500                       | 61,500                                    | 0  |                                       |
| 7        | Other salaries and wages  | 32,653,247                   | 27,610,412                                | 4,090,634  | 952,201                               |
| 8        | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 685,976                      | 574,408                                   | 95,926   | 15,642                                |
| 9        | Other employee benefits   | 3,520,820                    | 2,886,140                                 | 547,328  | 87,352                                |
| 10       | Payroll taxes   | 1,938,396                    | 1,479,040                                 | 383,284  | 76,072                                |
| 11<br>a  | Fees for services (non-employees): Management   | 0                            | 0   | 0  | C                                     |
| b        | Legal   | 102,985                      | 94,655                                    | 8,330  | C                                     |
| С        | Accounting  | 162,311                      | 31,093                                    | 131,218  | 0                                     |
| d        | Lobbying  | 0                            | 0   | 0  | C                                     |
| е        | Professional fundraising services. See Part IV, line 17   | 411,385                      |   |  | 411,385                               |
| f<br>g   | Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)   | 56,092                       | 0   | 56,092   |                                       |
| 40       |   | 3,255,196                    | 2,929,523                                 | 325,673  | 0                                     |
| 12       | Advertising and promotion   | 193,303                      | 126,179                                   | 9,032  | 58,092                                |
| 13<br>14 | Office expenses   | 3,102,960                    | 1,708,080                                 | 189,271  | 1,205,609                             |
| 15       | Royalties   | 1,486,630                    | 1,069,528                                 | 378,802  | 38,300                                |
| 16       |   | 2,896,858                    | 2,709,888                                 | 93,147   | 93,823                                |
| 17       | Travel  | 5,388,297                    | 4,899,809                                 | 318,149  | 170,339                               |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0                            | 0   | 0  |                                       |
| 19       | Conferences, conventions, and meetings .  | 306,993                      | 274,777                                   | 16,918   | 15,298                                |
| 20       |   | 219                          | 0   | 219  | C                                     |
| 21       | Payments to affiliates  | 0                            | 0   | 0  | C                                     |
| 22       | Depreciation, depletion, and amortization .   | 1,380,952                    | 882,764                                   | 498,188  | C                                     |
| 23       | Insurance   | 253,100                      | 52,128                                    | 200,972  |                                       |
| 24       | Other expenses. Itemize expenses not covered<br>above (List miscellaneous expenses in line 24e. If<br>line 24e amount exceeds 10% of line 25, column<br>(A) amount, list line 24e expenses on Schedule O.)        |                              |   |  |                                       |
| а        | Pharmaceutical Expenses   | 8,296,079                    | 8,296,079                                 | 0  |                                       |
| b        | Medical Supplies  | 6,252,306                    | 6,252,306                                 | 0  | C                                     |
| с        | Outside Services  | 8,099,160                    | 6,732,327                                 | 763,382  | 603,451                               |
| d        | Construction and Renovation   | 4,378,852                    | 4,206,773                                 | 172,079  | C                                     |
| е        | All other expenses  | 13,054,623                   | 12,370,284                                | 262,631  | 421,708                               |
| 25       | Total functional expenses. Add lines 1 through 24e  | 145,222,483                  | 131,525,227                               | 9,498,340  | 4,198,916                             |
| 26       | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ _ if following SOP 98-2 (ASC 958-720) |                              |   |  |                                       |

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|                  | 0 (2015)<br>X | Balance Sheet   |  |                                 |            | Page <b>11</b>            |
|------------------|---------------|---|--|---------------------------------|------------|---------------------------|
|                  |               | Check if Schedule O contains a response or note   | to any line in this Par                | t X                             |            | . 🛛                       |
|                  |               | ·   |  | <b>(A)</b><br>Beginning of year |            | <b>(B)</b><br>End of year |
| -                |               | ash-non-interest-bearing  | _                                      | 10,187,794                      | 1          | 11,838,061                |
|                  | <b>2</b> Sa   | avings and temporary cash investments   | 74,397,639                             | 2                               | 18,816,396 |                           |
| :                |               | edges and grants receivable, net  |  | 14,014,299                      | 3          | 6,023,191                 |
| 4                | <b>4</b> Ac   | ccounts receivable, net   |  | 1,506,349                       | 4          | 3,742,437                 |
|                  | tru           | bans and other receivables from current and forme<br>ustees, key employees, and highest comper<br>omplete Part II of Schedule L   | sated employees.                       |                                 | 5          |                           |
|                  | 49<br>sp      | ans and other receivables from other disqualified persons (a:<br>58(f)(1)), persons described in section 4958(c)(3)(B), and cont<br>onsoring organizations of section 501(c)(9) voluntary e<br>ganizations (see instructions). Complete Part II of Schedule L |  | 6                               |            |                           |
| Assets           |               | otes and loans receivable, net  |  |                                 | 7          |                           |
| S ↓              |               | ventories for sale or use   |  | E2E 070                         | 8          | 107 554                   |
| · · ·            |               | repaid expenses and deferred charges  |  | 525,979                         | 9          | 197,556                   |
|                  | <b>0a</b> La  | and, buildings, and equipment: cost or<br>her basis. Complete Part VI of Schedule D   |  | 1,228,915                       | 9          | 993,287                   |
|                  | <b>b</b> Le   | ess: accumulated depreciation 10b   |  | 6,587,907                       | 10c        | 6,945,208                 |
| 1                |               |   |  | 226,993                         |            | 28,565,399                |
| 12               |               | vestments-other securities. See Part IV, line 11 .  |  | 839,385                         |            | 760,828                   |
| 1:               |               | vestments – program-related. See Part IV, line 11.  |  | 007,000                         | 13         | 100,020                   |
| 14               |               | tangible assets   |  | 14                              |            |                           |
| 1                |               | ther assets. See Part IV, line 11   |  | 15                              |            |                           |
| 10               |               | otal assets. Add lines 1 through 15 (must equal line  |  | 109,515,260                     |            | 77,882,363                |
| 1                |               | counts payable and accrued expenses   |  | 6,964,878                       |            | 10,530,525                |
| 18               |               | rants payable   | F                                      | 0,70.,010                       | 18         |                           |
| 19               |               | eferred revenue   |  | 266,679                         | 19         | 0                         |
| 20               |               | ax-exempt bond liabilities  |  | 200,017                         | 20         | v                         |
| 2                |               | scrow or custodial account liability. Complete Part IV  | F                                      | 98,471                          | 21         | 713,057                   |
| Liabilities      | 2 Lo<br>tru   | pans and other payables to current and former ustees, key employees, highest compensated  | officers, directors,<br>employees, and |                                 |            |                           |
| abi              | di            | squalified persons. Complete Part II of Schedule L  | [                                      |                                 | 22         |                           |
| <u>۲</u>   ۲     | <b>3</b> Se   | ecured mortgages and notes payable to unrelated th  | ird parties                            |                                 | 23         |                           |
| 24               | <b>4</b> Ur   | nsecured notes and loans payable to unrelated third   | parties                                |                                 | 24         |                           |
| 2                |               | ther liabilities (including federal income tax, payab   |  |                                 |            |                           |
|                  |               | arties, and other liabilities not included on lines 17-2  | 4). Complete Part X                    | 0                               |            | 0                         |
|                  |               | Schedule D  |  |                                 | 25         |                           |
| 20               |               | otal liabilities. Add lines 17 through 25   |  | 7,330,028                       | 26         | 11,243,582                |
| ces              |               | rganizations that follow SFAS 117 (ASC 958), che omplete lines 27 through 29, and lines 33 and 34.  | ck here ► 🔽 and                        |                                 |            |                           |
| Ğ 27             | <b>7</b> Ur   | nrestricted net assets  |  | 67,710,757                      | 27         | 39,618,654                |
| <u>8</u> 28      | <b>в</b> Те   | emporarily restricted net assets  |  | 34,474,475                      | 28         | 22,185,363                |
| <u>פ</u> ן פ     |               | ermanently restricted net assets  |  | 0                               | 29         | 4,834,764                 |
| or Fund Balances |               | rganizations that do not follow SFAS 117 (ASC 958), ch<br>omplete lines 30 through 34.  | eck here ► 🗌 and                       |                                 |            |                           |
| ឆ្នំ 30          | D Ca          | apital stock or trust principal, or current funds   |  |                                 | 30         |                           |
| 8 3.             |               | aid-in or capital surplus, or land, building, or equipm   | F                                      |                                 | 31         |                           |
| S 32             |               | etained earnings, endowment, accumulated income   | E                                      |                                 | 32         |                           |
| Net Assets       |               | otal net assets or fund balances  |  | 102,185,232                     | 33         | 66,638,781                |
| 2 34             |               | otal liabilities and net assets/fund balances   | E                                      | 109,515,260                     | 34         | 77,882,363                |

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|      | 0 (2015)   |          |    | Pa    | age <b>1</b> 2 |
|------|--|----------|----|-------|----------------|
| Part | XI Reconciliation of Net Assets  |          |    |       |                |
|      | Check if Schedule O contains a response or note to any line in this Part XI  | •        |    |       |                |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 1        | 1  | 09,06 | 7,19:          |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2        | 1  | 45,22 | 2,48           |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3        | -  | 36,15 | 5,29           |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4        | 1  | 02,18 | 5,23           |
| 5    | Net unrealized gains (losses) on investments   | 5        |    | 60    | 8,83           |
| 6    | Donated services and use of facilities   | 6        |    |       |                |
| 7    | Investment expenses  | 7        |    |       |                |
| 8    | Prior period adjustments   | 8        |    |       | (              |
| 9    | Other changes in net assets or fund balances (explain in Schedule O)   | 9        |    |       |                |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   |          |    |       |                |
|      | 33, column (B))  | 10       |    | 66,63 | 8,78           |
| Part | XII Financial Statements and Reporting   |          |    |       |                |
|      | Check if Schedule O contains a response or note to any line in this Part XII   |          |    |       |                |
|      |  |          |    | Yes   | No             |
| 1    | Accounting method used to prepare the Form 990: Cash Cash Control Conter   |          |    |       |                |
|      | If the organization changed its method of accounting from a prior year or checked "Other," exp<br>Schedule O.  | olain in |    |       |                |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were comp |          | 2a |       | ~              |
|      | reviewed on a separate basis, consolidated basis, or both:   |          |    |       |                |
|      | Separate basis Consolidated basis Both consolidated and separate basis   |          |    |       |                |
| b    | Were the organization's financial statements audited by an independent accountant?   |          | 2b | ~     |                |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audite  | d on a   | _  |       |                |
|      | separate basis, consolidated basis, or both:   |          |    |       |                |
|      | □ Separate basis □ Consolidated basis □ Both consolidated and separate basis   |          |    |       |                |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ow   |          |    |       |                |
|      | of the audit, review, or compilation of its financial statements and selection of an independent accou   |          | 2c | ~     |                |
|      | If the organization changed either its oversight process or selection process during the tax year, ex<br>Schedule O.   | plain in |    |       |                |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set   | forth in |    |       |                |
|      | the Single Audit Act and OMB Circular A-133?   |          | 3a | ~     |                |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not under   |          |    |       |                |
|      | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au  | udits.   | 3b | ~     |                |

Form **990** (2015)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

### ► Attach to Form 990 or Form 990-EZ.

Open to Public

OMB No. 1545-0047

2015

| Internal Revenue Service | Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www. | /w.irs.gov/form990.  | Inspection |
|--------------------------|---|----------------------|------------|
| Name of the organization |   | Employer identificat | ion number |

| Name   | or the organization   |                                |  |                        |                                       | Employer identification                                 | number  |
|--------|---|--------------------------------|--|------------------------|---------------------------------------|---|---|
| PART   | TNERS IN HEALTH A NONPROFIT CO  | ORPORATION                     |  |                        |                                       | 04-35   | 57502   |
| Par    | t I Reason for Public Char  | rity Status (All               | organizations must   | comple                 | te this p                             | art.) See instructio                                    | ns.   |
| The o  | organization is not a private founda  | tion because it i              | s: (For lines 1 through  | 11, chec               | ck only or                            | ne box.)  |   |
| 1      | A church, convention of church  | nes, or associati              | on of churches descri  | ibed in <b>se</b>      | ection 17                             | 0(b)(1)(A)(i).  |   |
| 2      | $\hfill\square$ A school described in section   | 170(b)(1)(A)(ii).              | (Attach Schedule E (F  | orm 990                | or 990-E                              | Z).)  |   |
| 3      | A hospital or a cooperative hos   |                                | -  |                        |                                       |   |   |
| 4      | A medical research organization hospital's name, city, and state  | e:                             |  |                        |                                       |   |   |
| 5      | An organization operated for t section 170(b)(1)(A)(iv). (Comp  |                                | college or university  | owned o                | r operate                             | ed by a government                                      | al unit described in                                  |
|        | <ul> <li>A federal, state, or local govern</li> <li>An organization that normally<br/>described in section 170(b)(1)</li> </ul>     | receives a subs                | tantial part of its sup  |                        |                                       |   | the general public                                    |
| 8      | A community trust described in  | n section 170(b)               | )(1)(A)(vi). (Complete   | Part II.)              |                                       |   |   |
| 9      | An organization that normally<br>receipts from activities related<br>support from gross investme<br>acquired by the organization at | to its exempt<br>nt income and | functions-subject to<br>unrelated business   | o certain<br>taxable i | exception<br>ncome (l                 | ns, and (2) no more<br>ess section 511 ta               | than 331/3% of its                                    |
| 10     | An organization organized and   | operated exclusion             | sively to test for public  | c safety.              | See <b>sect</b>                       | ion 509(a)(4).  |   |
| 11     | An organization organized and<br>one or more publicly supported<br>the box in lines 11a through 11c                                 | l organizations d              | escribed in section 5  | <b>09(a)(1)</b> o      | r section                             | 509(a)(2). See secti                                    | on 509(a)(3). Check                                   |
| а      | Type I. A supporting organization organization. You must compare the support organization.  | ) the power to re              | egularly appoint or ele  |                        |                                       |   |   |
| b      | Type II. A supporting organiz<br>control or management of the<br>organization(s). You must co                                       | e supporting org               | anization vested in th   |                        |                                       |   |   |
| с      | <b>Type III functionally integra</b><br>its supported organization(s)   |                                |  |                        |                                       |   | y integrated with,                                    |
| d      | Type III non-functionally integra<br>that is not functionally integra<br>requirement (see instructions                              | ated. The organi               | zation generally must  | satisfy a              | distributi                            | on requirement and                                      |   |
| е      | Check this box if the organize functionally integrated, or Ty   |                                |  |                        |                                       |   | I, Type III   |
| f<br>g | Enter the number of supported or<br>Provide the following information   |                                | oorted organization(s).  |                        |                                       |   |   |
|        | (i) Name of supported organization  | (ii) EIN                       | (iii) Type of organization<br>(described on lines 1–9<br>above (see instructions)) | listed in you          | organization<br>ur governing<br>ment? | (v) Amount of monetary<br>support (see<br>instructions) | (vi) Amount of<br>other support (see<br>instructions) |
|        |   |                                |  | Yes                    | No                                    |   |   |
| (A)    |   |                                |  |                        |                                       |   |   |
| (B)    |   |                                |  |                        |                                       |   |   |
| (C)    |   |                                |  |                        |                                       |   |   |

(D)

(E)

Total

554.874.264

45,403,822

(f) Total

509,470,442

554,874,264

1,955,391

0

0

556.829.655

1,375,066

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to gualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ► (a) 2011 **(b)** 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total Gifts, grants, contributions, 1 and membership fees received. (Do not include any "unusual grants.") . . . 95,710,929 85,338,027 79,658,459 186 484 867 107 681 982 554.874.264

85,338,027

**(b)** 2012

85,338,027

238,221

0

0

95,710,929

(a) 2011

95,710,929

962,741

0

0

79,658,459

(c) 2013

79,658,459

55,279

0

0

186.484.867

(d) 2014

186,484,867

175,340

0

0

107.681.982

(e) 2015

107,681,982

523,810

0

0

- 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . The value of services or facilities 3
- furnished by a governmental unit to the organization without charge . . . .
- Total. Add lines 1 through 3. 4
- 5 The portion of total contributions by each person (other than а governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . .
- Public support. Subtract line 5 from line 4. 6

### Section B. Total Support

Calendar year (or fiscal year beginning in) ►

- 7 Amounts from line 4 . . . . . . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . . . . . . . .
- Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . .
- 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . .
- Total support. Add lines 7 through 10 11 12

12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 

### Section C. Computation of Public Support Percentage

|     | · · · · · · · · · · · · · · · · · · ·  |              |                              |   |
|-----|--|--------------|------------------------------|---|
| 14  | Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))               | 14           | 91.5                         | % |
| 15  | Public support percentage from 2014 Schedule A, Part II, line 14                                     | 15           | 90.49                        | % |
| 16a | 331/3% support test-2015. If the organization did not check the box on line 13, and line 14 is 331,  | /3% <b>o</b> | r more, check this           |   |
|     | box and <b>stop here.</b> The organization qualifies as a publicly supported organization            |              | 🕨                            | ~ |
| b   | 331/3% support test-2014. If the organization did not check a box on line 13 or 16a, and line        | 15 is        | 33 <sup>1</sup> /3% or more, |   |
|     | check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization |              | 🕨                            |   |

- 17a 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported  $\square$
- 10%-facts-and-circumstances test-2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line h 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization  $\square$
- Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

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### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti              | ion A. Public Support   |                 |          | <i>,</i> 1       | •        | ,        |                   |
|--------------------|---|-----------------|----------|------------------|----------|----------|-------------------|
| Calen              | ıdar year (or fiscal year beginning in) ►   | (a) 2011        | (b) 2012 | (c) 2013         | (d) 2014 | (e) 2015 | (f) Total         |
| 1                  | Gifts, grants, contributions, and membership fees   |                 |          |                  |          |          |                   |
|                    | received. (Do not include any "unusual grants.")  |                 |          |                  |          |          |                   |
| 2                  | Gross receipts from admissions, merchandise   |                 |          |                  |          |          |                   |
|                    | sold or services performed, or facilities furnished in any activity that is related to the                  |                 |          |                  |          |          |                   |
|                    | organization's tax-exempt purpose   |                 |          |                  |          |          |                   |
| 3                  | Gross receipts from activities that are not an  |                 |          |                  |          |          |                   |
|                    | unrelated trade or business under section 513   |                 |          |                  |          |          |                   |
| 4                  | Tax revenues levied for the   |                 |          |                  |          |          |                   |
|                    | organization's benefit and either paid  |                 |          |                  |          |          |                   |
|                    | to or expended on its behalf  |                 |          |                  |          |          |                   |
| 5                  | The value of services or facilities   |                 |          |                  |          |          |                   |
|                    | furnished by a governmental unit to the   |                 |          |                  |          |          |                   |
|                    | organization without charge   |                 |          |                  |          |          |                   |
| 6                  | Total. Add lines 1 through 5  |                 |          |                  |          |          |                   |
| 7a                 | Amounts included on lines 1, 2, and 3   |                 |          |                  |          |          |                   |
|                    | received from disqualified persons .  |                 |          |                  |          |          |                   |
| b                  | Amounts included on lines 2 and 3   |                 |          |                  |          |          |                   |
|                    | received from other than disqualified   |                 |          |                  |          |          |                   |
|                    | persons that exceed the greater of \$5,000  |                 |          |                  |          |          |                   |
|                    | or 1% of the amount on line 13 for the year   |                 |          |                  |          |          |                   |
| с                  | Add lines 7a and 7b   |                 |          |                  |          |          |                   |
| 8                  | Public support. (Subtract line 7c from  |                 |          |                  |          |          |                   |
|                    | line 6.)  |                 |          |                  |          |          |                   |
| Secti              | on B. Total Support   |                 |          |                  |          |          |                   |
| Calen              | Idar year (or fiscal year beginning in) ►   | <b>(a)</b> 2011 | (b) 2012 | (c) 2013         | (d) 2014 | (e) 2015 | (f) Total         |
| 9                  | Amounts from line 6   |                 |          |                  |          |          |                   |
| 10a                | Gross income from interest, dividends,  |                 |          |                  |          |          |                   |
|                    | payments received on securities loans, rents,   |                 |          |                  |          |          |                   |
|                    | royalties and income from similar sources .   |                 |          |                  |          |          |                   |
| b                  | Unrelated business taxable income (less   |                 |          |                  |          |          |                   |
|                    | section 511 taxes) from businesses  |                 |          |                  |          |          |                   |
|                    | acquired after June 30, 1975  |                 |          |                  |          |          |                   |
| С                  | Add lines 10a and 10b   |                 |          |                  |          |          |                   |
| 11                 | Net income from unrelated business  |                 |          |                  |          |          |                   |
|                    | activities not included in line 10b, whether  |                 |          |                  |          |          |                   |
|                    | or not the business is regularly carried on   |                 |          |                  |          |          |                   |
| 12                 | Other income. Do not include gain or  |                 |          |                  |          |          |                   |
|                    | loss from the sale of capital assets  |                 |          |                  |          |          |                   |
|                    | (Explain in Part VI.)   |                 |          |                  |          |          |                   |
| 13                 | Total support. (Add lines 9, 10c, 11,   |                 |          |                  |          |          |                   |
| - :                | and 12.)  |                 |          |                  |          |          |                   |
| 14                 | First five years. If the Form 990 is for th   | -               |          |                  | -        |          |                   |
| <u>.</u>           | organization, check this box and <b>stop he</b>   |                 |          |                  |          |          | · · ►             |
|                    | on C. Computation of Public Suppor  |                 |          | 0 1 (0)          |          | 45       |                   |
| 15                 | Public support percentage for 2015 (line 2014)  |                 |          |                  |          |          | <u>%</u>          |
| <u>16</u><br>Socti | Public support percentage from 2014 Sch   |                 |          | <u></u>          |          | 16       | %                 |
|                    | on D. Computation of Investment In  |                 | -        | vino 12 oct      | mn (fl)  | 17       | %                 |
| 17<br>19           | Investment income percentage for 2015 (   |                 | ()       | •                | ( ))     |          | <u>%</u><br>%     |
| 18<br>100          | Investment income percentage from 2014<br>33 <sup>1</sup> / <sub>3</sub> % support tests-2015. If the organ |                 |          |                  |          |          |                   |
| 19a                | 17 is not more than $33^{1/3}$ %, check this box  |                 |          |                  |          |          |                   |
| L                  | 33 <sup>1</sup> / <sub>3</sub> % support tests – 2014. If the organiz                                       | -               | -        | -                |          | -        |                   |
| b                  | line 18 is not more than $33^{1}/_{3}$ %, check this  |                 |          |                  |          |          |                   |
| 20                 | <b>Private foundation.</b> If the organization di   | -               | -        |                  |          |          |                   |
| 20                 |   | a not oneon a   |          | , 130, 01 130, 0 |          |          | 0 or 990-EZ) 2015 |

Schedule A (Form 990 or 990-EZ) 2015

### Part IV Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and *if you checked 11a or 11b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- C Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If* "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "*Yes*," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

| Schedu | le A (Form 990 or 990-EZ) 2015   |     | F   | Page 5 |
|--------|--|-----|-----|--------|
| Part   | V Supporting Organizations (continued)   |     |     |        |
|        |  |     | Yes | No     |
| 11     | Has the organization accepted a gift or contribution from any of the following persons?  |     |     |        |
| а      | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?  | 11a |     |        |
| b      | A family member of a person described in (a) above?  | 11b |     |        |
| с      | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.  | 11c |     |        |
|        | on B. Type I Supporting Organizations  |     |     |        |
|        |  |     | Yes | No     |
| 1      | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1   |     |        |
| 2      | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If</i> "Yes," <i>explain in</i> <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.   | 2   |     |        |
| Secti  | on C. Type II Supporting Organizations   |     |     |        |
|        |  |     | Yes | No     |
| 1      | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control  |     |     |        |

### Section D. All Type III Supporting Organizations

the supported organization(s).

|   |  |   | Yes | NO |
|---|--|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 |     |    |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2 |     |    |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's   |   |     |    |

# significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.

or management of the supporting organization was vested in the same persons that controlled or managed

### Section E. Type III Functionally-Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):
- **a** The organization satisfied the Activities Test. Complete **line 2** below.
- **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c 🗌 The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2 Activities Test. Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. *Answer (a) and (b) below.*
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

2a

2b

3a

1

3

Vee Ne

Yes No

### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income   |    | (A) Prior Year | (B) Current Year<br>(optional) |
|---|----|----------------|--------------------------------|
| 1 Net short-term capital gain   | 1  |                |                                |
| 2 Recoveries of prior-year distributions  | 2  |                |                                |
| 3 Other gross income (see instructions)   | 3  |                |                                |
| 4 Add lines 1 through 3   | 4  |                |                                |
| 5 Depreciation and depletion  | 5  |                |                                |
| 6 Portion of operating expenses paid or incurred for production or  |    |                |                                |
| collection of gross income or for management, conservation, or  |    |                |                                |
| maintenance of property held for production of income (see instructions)  | 6  |                |                                |
| 7 Other expenses (see instructions)   | 7  |                |                                |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)   | 8  |                |                                |
| Section B - Minimum Asset Amount  |    | (A) Prior Year | (B) Current Year<br>(optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see   |    |                |                                |
| instructions for short tax year or assets held for part of year):   |    |                |                                |
| a Average monthly value of securities   | 1a |                |                                |
| <b>b</b> Average monthly cash balances  | 1b |                |                                |
| c Fair market value of other non-exempt-use assets  | 1c |                |                                |
| d Total (add lines 1a, 1b, and 1c)  | 1d |                |                                |
| e Discount claimed for blockage or other factors (explain in detail in Part VI):  |    |                |                                |
| 2 Acquisition indebtedness applicable to non-exempt-use assets  | 2  |                |                                |
| 3 Subtract line 2 from line 1d  | 3  |                |                                |
| <b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                | 4  |                |                                |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5  |                |                                |
| 6 Multiply line 5 by .035   | 6  |                |                                |
| 7 Recoveries of prior-year distributions  | 7  |                |                                |
| 8 Minimum Asset Amount (add line 7 to line 6)   | 8  |                |                                |
| Section C - Distributable Amount  |    |                | Current Year                   |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A)   | 1  |                |                                |
| 2 Enter 85% of line 1   | 2  |                |                                |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A)  | 3  |                |                                |
| 4 Enter greater of line 2 or line 3   | 4  |                |                                |
| 5 Income tax imposed in prior year  | 5  |                |                                |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6  |                |                                |
|   |    |                |                                |

7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

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| Part     | V Type III Non-Functionally Integrated 509(a)(3  | ) Supporting Organi                            | zations (continued)                    |   |  |
|----------|--|--|--|---|--|
| Secti    | ion D - Distributions  | <u>, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,</u> |  | Current Year                              |  |
| 1        | 1 Amounts paid to supported organizations to accomplish exempt purposes  |  |  |   |  |
| 2        | Amounts paid to perform activity that directly furthers exe  | mpt purposes of suppo                          | rted                                   |   |  |
|          | organizations, in excess of income from activity   |  |  |   |  |
| 3        | Administrative expenses paid to accomplish exempt purp   | oses of supported orga                         | nizations                              |   |  |
| 4        | Amounts paid to acquire exempt-use assets  |  |  |   |  |
| 5        | Qualified set-aside amounts (prior IRS approval required)  |  |  |   |  |
| 6        | Other distributions (describe in Part VI). See instructions.   |  |  |   |  |
| 7        | Total annual distributions. Add lines 1 through 6.   |  |  |   |  |
| 8        | Distributions to attentive supported organizations to whic   | h the organization is res                      | ponsive                                |   |  |
|          | (provide details in <b>Part VI</b> ). See instructions.  | 5  |  |   |  |
| 9        | Distributable amount for 2015 from Section C, line 6   |  |  |   |  |
| 10       | Line 8 amount divided by Line 9 amount   |  |  |   |  |
| S        | ection E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions                    | (ii)<br>Underdistributions<br>Pre-2015 | (iii)<br>Distributable<br>Amount for 2015 |  |
| 1        | Distributable amount for 2015 from Section C, line 6   |  |  |   |  |
| 2        | Underdistributions, if any, for years prior to 2015  |  |  |   |  |
|          | (reasonable cause required-see instructions)   |  |  |   |  |
| 3        | Excess distributions carryover, if any, to 2015:   |  |  |   |  |
| а        |  |  |  |   |  |
| b        |  |  |  |   |  |
| С        |  |  |  |   |  |
| d        | From 2013  |  |  |   |  |
| е        | From 2014  |  |  |   |  |
| f        | Total of lines 3a through e  |  |  |   |  |
| g        | Applied to underdistributions of prior years   |  |  |   |  |
| h        | Applied to 2015 distributable amount   |  |  |   |  |
| i        | Carryover from 2010 not applied (see instructions)   |  |  |   |  |
| j        | Remainder. Subtract lines 3g, 3h, and 3i from 3f.  |  |  |   |  |
| 4        | Distributions for 2015 from Section<br>D, line 7: \$   |  |  |   |  |
| а        | Applied to underdistributions of prior years   |  |  |   |  |
| b        | Applied to 2015 distributable amount   |  |  |   |  |
| c        | Remainder. Subtract lines 4a and 4b from 4.  |  |  |   |  |
| 5        | Remaining underdistributions for years prior to 2015, if   |  |  |   |  |
| J        | any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).                                   |  |  |   |  |
| 6        | Remaining underdistributions for 2015. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions). |  |  |   |  |
| 7        | <b>Excess distributions carryover to 2016</b> . Add lines 3j and 4c.   |  |  |   |  |
| 8        | Breakdown of line 7:   |  |  |   |  |
| a        |  |  |  |   |  |
| b        |  |  |  |   |  |
| <u>с</u> | Excess from 2013   |  |  |   |  |
|          | Excess from 2014   |  |  |   |  |
| u        | Excess from 2015   |  |  |   |  |

Schedule A (Form 990 or 990-EZ) 2015



### **Political Campaign and Lobbying Activities**

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

easury ↓ Complete if the organization is described below. ↓ Attach to Form 990 or Form 990-EZ. ↓ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Name | of organization   | Employer i                 | dentification number                              |                     |
|------|---|----------------------------|---|---------------------|
| PART | NERS IN HEALTH A NONPROFIT CORPORATION  |                            | 04-3567502  |                     |
| Part | I-A Complete if the organization is exempt under section 501(c) or is a se  | ection 52                  | 7 organization.                                   |                     |
| 1    | Provide a description of the organization's direct and indirect political campaign activities   |                            |   |                     |
| 2    | Political expenditures  | <b>&gt;</b>                | \$  |                     |
| 3    | Volunteer hours   |                            |   |                     |
| Part |   |                            |   |                     |
| 1    | Enter the amount of any excise tax incurred by the organization under section 4955  | Þ                          | \$  |                     |
| 2    | Enter the amount of any excise tax incurred by organization managers under section 495  |                            |   |                     |
| 3    | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   |                            |   | No No               |
| 4a   | Was a correction made?  |                            | Yes   | No                  |
| b    | If "Yes," describe in Part IV.  |                            |   |                     |
| Part |   |                            |   |                     |
| 1    | Enter the amount directly expended by the filing organization for section 527 exemp<br>activities   |                            |   |                     |
| 2    | Enter the amount of the filing organization's funds contributed to other organizations for  | or section                 |   |                     |
|      | 527 exempt function activities  |                            |   |                     |
| 3    | Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1   |                            |   |                     |
|      | line 17b  | <b>&gt;</b>                | \$  |                     |
| 4    | Did the filing organization file Form 1120-POL for this year?   |                            | 🗌 Yes   | No No               |
| 5    | Enter the names, addresses and employer identification number (EIN) of all section 527 p organization made payments. For each organization listed, enter the amount paid from the the amount of political contributions received that were promptly and directly delivered to as a separate segregated fund or a political action committee (PAC). If additional space is | e filing org<br>a separate | anization's funds. Als<br>e political organizatio | so enter<br>n, such |

| <b>(a)</b> Name | <b>(b)</b> Address | <b>(c)</b> EIN | <b>(d)</b> Amount paid from<br>filing organization's<br>funds. If none, enter -0 | (e) Amount of political<br>contributions received and<br>promptly and directly<br>delivered to a separate<br>political organization. If<br>none, enter -0 |
|-----------------|--------------------|----------------|--|---|
| (1)             |                    |                |  |   |
| (2)             |                    |                |  |   |
| (3)             |                    |                |  |   |
| (4)             |                    |                |  |   |
| (5)             |                    |                |  |   |
| (6)             |                    |                |  |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

| Pa | art   | II-A Complete if the organization section 501(h)).                                 | is exempt under section 501(c)(3) and filed        | d Form 5768 (ele      | ction under    |  |  |  |
|----|---|--|--|-----------------------|----------------|--|--|--|
| Α  | Check ► 🗌 if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's |  |  |                       |                |  |  |  |
|    |   | · · · ·  | ses, and share of excess lobbying expenditure      | ,                     |                |  |  |  |
| В  | С   |  | cked box A and "limited control" provisions a      | pply.                 |                |  |  |  |
|    |   | -  | ring Expenditures                                  | (a) Filing            | (b) Affiliated |  |  |  |
|    |   |  | ans amounts paid or incurred.)                     | organization's totals | group totals   |  |  |  |
|    | 1a  | Total lobbying expenditures to influence p   | public opinion (grass roots lobbying)              | 0                     |                |  |  |  |
|    | b   | Total lobbying expenditures to influence a   | a legislative body (direct lobbying)               | 0                     |                |  |  |  |
|    | С   | Total lobbying expenditures (add lines 1a  | and 1b)  | 0                     |                |  |  |  |
|    | d   | Other exempt purpose expenditures  |  | 141,023,567           |                |  |  |  |
|    | е   |  | lines 1c and 1d)                                   | 141,023,567           |                |  |  |  |
|    | f   | Lobbying nontaxable amount. Enter th columns.                                      | he amount from the following table in both         | 1,000,000             |                |  |  |  |
|    |   | If the amount on line 1e, column (a) or (b) is:                                    | The lobbying nontaxable amount is:                 |                       |                |  |  |  |
|    |   | Not over \$500,000   | 20% of the amount on line 1e.                      |                       |                |  |  |  |
|    |   | Over \$500,000 but not over \$1,000,000  | \$100,000 plus 15% of the excess over \$500,000.   |                       |                |  |  |  |
|    |   | Over \$1,000,000 but not over \$1,500,000  | \$175,000 plus 10% of the excess over \$1,000,000. |                       |                |  |  |  |
|    |   | Over \$1,500,000 but not over \$17,000,000   | \$225,000 plus 5% of the excess over \$1,500,000.  |                       |                |  |  |  |
|    |   | Over \$17,000,000  | \$1,000,000.                                       |                       |                |  |  |  |
|    | g   | Grassroots nontaxable amount (enter 25%  | % of line 1f)                                      | 250,000               |                |  |  |  |
|    | h   | Subtract line 1g from line 1a. If zero or les                                      | s, enter -0  | 0                     |                |  |  |  |
|    | i   | Subtract line 1f from line 1c. If zero or less                                     | s, enter -0  | 0                     |                |  |  |  |
|    | j   | If there is an amount other than zero or reporting section 4911 tax for this year? | on either line 1h or line 1i, did the organization |                       | Yes No         |  |  |  |

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

|   | Lobbying Expenditures During 4-Year Averaging Period       |                 |                 |                 |                 |                  |  |  |  |
|---|--|-----------------|-----------------|-----------------|-----------------|------------------|--|--|--|
| Calendar year (or fiscal year beginning in) |  | <b>(a)</b> 2012 | <b>(b)</b> 2013 | <b>(c)</b> 2014 | <b>(d)</b> 2015 | <b>(e)</b> Total |  |  |  |
| 2a  | Lobbying nontaxable amount                                 | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 4,000,000        |  |  |  |
| b   | Lobbying ceiling amount<br>(150% of line 2a, column (e))   |                 |                 |                 |                 | 6,000,000        |  |  |  |
| С   | Total lobbying expenditures                                | 87,312          | 38,430          | 0               | 0               | 125,742          |  |  |  |
| d   | Grassroots nontaxable amount                               | 250,000         | 250,000         | 250,000         | 250,000         | 1,000,000        |  |  |  |
| е   | Grassroots ceiling amount<br>(150% of line 2d, column (e)) |                 |                 |                 |                 | 1,500,000        |  |  |  |
| f   | Grassroots lobbying expenditures                           | 78,581          | 34,587          | 0               | 0               | 113,168          |  |  |  |

Schedule C (Form 990 or 990-EZ) 2015

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed  |          |       | (b)    |  |
|-------|---|----------|-------|--------|--|
|       | iption of the lobbying activity.  | Yes      | No    | Amount |  |
| 1     | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |          |       |        |  |
| а     | Volunteers?   |          |       |        |  |
| b     | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  |          |       |        |  |
| с     | Media advertisements?   |          |       |        |  |
| d     | Mailings to members, legislators, or the public?  |          |       |        |  |
| е     | Publications, or published or broadcast statements?   |          |       |        |  |
| f     | Grants to other organizations for lobbying purposes?  |          |       |        |  |
| g     | Direct contact with legislators, their staffs, government officials, or a legislative body?   |          |       |        |  |
| ĥ     | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |          |       |        |  |
| i     | Other activities?   |          |       |        |  |
| j     | Total. Add lines 1c through 1i  |          |       |        |  |
| 2a    | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?   |          |       |        |  |
| b     | If "Yes," enter the amount of any tax incurred under section 4912   |          |       |        |  |
| с     | If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |          | -     |        |  |
| d     | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |          |       |        |  |
| Part  | III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(501(c)(6).   | c)(5), d | or se | ction  |  |
|       |   |          |       | Yes No |  |

|   |   |  |  | - | Yes | NO |
|---|---|--|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                      |  |  | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 |  |  | 2 |     |    |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? |  |  | 3 |     |    |

| Part III-B | Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section                |
|------------|--|
|            | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is |
|            | answered "Yes."  |

| 1 | Dues, assessments and similar amounts from members  | 1  |  |
|---|---|----|--|
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of   |    |  |
|   | political expenses for which the section 527(f) tax was paid).  |    |  |
| а | Current year  | 2a |  |
| b | Carryover from last year  | 2b |  |
| С | Total   | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying |    |  |
|   | and political expenditure next year?  | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)  | 5  |  |

### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

| SCHEDULE D |  |
|------------|--|
| (Form 990) |  |

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

| OMB No. 1545-0047            |
|------------------------------|
| 2015                         |
| Open to Public<br>Inspection |

τ.

|        | nent of the Treasury                   |  | Attach to Form 990.<br>Attach to Form 990.   | s.gov/form990. Inspection   |
|--------|--|--|--|---|
|        | Revenue Service<br>of the organization | - information about Schedule D (FC       | and its instructions is at www.if            | Employer identification number  |
|        | -                                      | H A NONPROFIT CORPORATION                |  | 04-3567502  |
| Par    |  |  | ised Funds or Other Similar Fun              |   |
| i ai   |  |  | 'Yes" on Form 990, Part IV, line 6.          |   |
|        |  |  | (a) Donor advised funds                      | (b) Funds and other accounts  |
| 1      | Total number a                         | at end of year                           |  |   |
| 2      |  | ue of contributions to (during year)     |  |   |
| 3      |  | ue of grants from (during year)          |  |   |
| 4      |  | ue at end of year                        |  |   |
| 5      | Did the organi                         | ization inform all donors and donor      | advisors in writing that the assets he       | eld in donor advised  |
|        | funds are the o                        | organization's property, subject to th   | e organization's exclusive legal contro      | l? 🗌 Yes 🗌 No   |
| 6      |  |  | nd donor advisors in writing that grar       |   |
|        |  |  | it of the donor or donor advisor, or fo      | or any other purpose  |
|        |  |  |  | · · · · · · · 🗌 Yes 🗌 No  |
| Par    |  | rvation Easements.                       |  |   |
|        |  |  | Yes" on Form 990, Part IV, line 7.           |   |
| 1      |  | conservation easements held by the       |  |   |
|        |  |  | ion or education)                            |   |
|        |  | of natural habitat                       | Preservation of                              | a certified historic structure  |
| 0      |  | on of open space                         | eld a qualified conservation contributio     | n in the form of a concernation   |
| 2      |  | he last day of the tax year.             | a quained conservation contributio           | Held at the End of the Tax Year   |
| ~      |  |  |  |   |
| a<br>b |  |  | · · · · · · · · · · · · · · · · · · ·        |   |
| c      | -                                      | -  | istoric structure included in (a)            |   |
| d      |  |  | (c) acquired after 8/17/06, and not          |   |
|        |  |  |  |   |
| 3      | Number of cor<br>tax year ►            | nservation easements modified, trans     | sferred, released, extinguished, or tern     | ninated by the organization during the  |
| 4      | Number of sta                          | tes where property subject to conser     | vation easement is located ►                 |   |
| 5      | -                                      |  | garding the periodic monitoring, insp        | -   |
|        |  |  | sements it holds?                            |   |
| 6      | Staff and volunt                       | eer hours devoted to monitoring, inspect | ing, handling of violations, and enforcing o | conservation easements during the year  |
| _      | ►                                      |  |  |   |
| 7      |  | enses incurred in monitoring, inspectin  | g, handling of violations, and enforcing of  | conservation easements during the year  |
| 8      | ►\$                                    |  | 2(d) above satisfy the requirements of       | social $170(h)(4)(P)(i)$  |
| 0      |  |  |  |   |
| 9      |  |  | conservation easements in its revenue        |   |
| 3      |  | •  | f the footnote to the organization's fin     | •   |
|        |  | accounting for conservation easeme       |  |   |
| Part   | -                                      | -  | s of Art, Historical Treasures, or           | Other Similar Assets.   |
|        | -                                      | -  | Yes" on Form 990, Part IV, line 8.           |   |
| 1a     | •                                      |  |  | revenue statement and balance sheet   |
|        | works of art, I                        | historical treasures, or other similar   | assets held for public exhibition, ed        | ucation, or research in furtherance of  |
|        | public service,                        | provide, in Part XIII, the text of the f | potnote to its financial statements that     | describes these items.  |
| b      | works of art, I                        | · •                                      | assets held for public exhibition, ed        | revenue statement and balance sheet<br>ucation, or research in furtherance of |
|        | -                                      |  | -  | ► \$  |
|        | (ii) Assets inclu                      | uded in Form 990, Part X                 |  | <b>&gt;</b> \$  |
| 2      | If the organization                    | ation received or held works of art,     |  | assets for financial gain, provide the  |
| а      | Revenue inclue                         | ded on Form 990, Part VIII, line 1 .     |  | ► \$  |
| b      |  |  |  |   |

| Schedu  | le D (Form 990) 2015   |                     |                     |                   |                         | Page <b>2</b>          |
|---------|--|---------------------|---------------------|-------------------|-------------------------|------------------------|
| Part    | III Organizations Maintaining  | Collections of      | Art, Historical T   | reasures, or      | Other Similar A         | ssets (continued)      |
| 3       | Using the organization's acquisition, collection items (check all that apply):   |                     | her records, chec   | k any of the fo   | llowing that are a      | significant use of its |
| а       | Public exhibition  |                     | d 🗌 Loan            | or exchange p     | rograms                 |                        |
| b       | Scholarly research   |                     |                     |                   |                         |                        |
| с       | Preservation for future generations  | 6                   |                     |                   |                         |                        |
| 4       | Provide a description of the organization  |                     | and explain how t   | hey further the   | organization's exe      | mpt purpose in Part    |
|         | XIII.  |                     |                     |                   |                         |                        |
| 5       | During the year, did the organization  | solicit or receive  | donations of art,   | historical treas  | ures, or other simi     | lar                    |
|         | assets to be sold to raise funds rather  | r than to be mainta | ined as part of the | e organization's  | s collection?           | 🗌 Yes 🗌 No             |
| Part    | <b>IV</b> Escrow and Custodial Arra  | angements.          |                     |                   |                         |                        |
|         | Complete if the organization 990, Part X, line 21.                               | answered "Yes       | " on Form 990, F    | Part IV, line 9,  | or reported an a        | mount on Form          |
| 1a      | Is the organization an agent, trustee included on Form 990, Part X?              |                     |                     |                   |                         | not                    |
| b       | If "Yes," explain the arrangement in P   |                     |                     |                   |                         |                        |
| -       |  |                     | ste the tenething t |                   |                         | Amount                 |
| с       | Beginning balance  |                     |                     | †                 | 1c                      |                        |
| d       | Additions during the year  |                     |                     | -                 | 1d                      |                        |
| e       | Distributions during the year  |                     |                     | -                 | 1e                      |                        |
| f       | Ending balance   |                     |                     |                   | 1f                      |                        |
| 2a      | Did the organization include an amou   |                     |                     |                   | dial account liabilit   | v? 🗹 Yes 🗌 No          |
| b       | If "Yes," explain the arrangement in P   |                     |                     |                   |                         | •                      |
| Par     | t V Endowment Funds.   |                     |                     |                   |                         |                        |
|         | Complete if the organization   | answered "Yes       | " on Form 990, F    | Part IV, line 10  |                         |                        |
|         |  | (a) Current year    | (b) Prior year      | (c) Two years bad | ck (d) Three years bad  | ck (e) Four years back |
| 1a      | Beginning of year balance  | 0                   | 0                   |                   | 0                       | 0 0                    |
| b       | Contributions  | 4,834,764           | 0                   |                   | 0                       | 0 0                    |
| С       | Net investment earnings, gains, and  |                     |                     |                   |                         |                        |
|         | losses   | 148,696             | 0                   |                   | 0                       | 0 0                    |
| d       | Grants or scholarships   | 0                   | 0                   |                   | 0                       | 0 0                    |
| е       | Other expenditures for facilities and  |                     |                     |                   |                         |                        |
|         | programs   | 0                   | 0                   |                   | 0                       | 0 0                    |
| f       | Administrative expenses  | 0                   | 0                   |                   | 0                       | 0 0                    |
| g       | End of year balance  | 4,983,460           | 0                   |                   | 0                       | 0 0                    |
| 2       | Provide the estimated percentage of t  | •                   |                     | , column (a)) he  | eld as:                 |                        |
| а       | Board designated or quasi-endowmen   |                     | <u>0</u> %          |                   |                         |                        |
| b       | Permanent endowment  | <u>97</u> %         |                     |                   |                         |                        |
| С       | Temporarily restricted endowment   | 3 %                 |                     |                   |                         |                        |
| 0-      | The percentages on lines 2a, 2b, and   |                     |                     | at ava balal avad | - due iniete verd few t | h a                    |
| 38      | Are there endowment funds not in the organization by:                            | e possession of th  | le organization tha | at are neid and   | auministered for t      |                        |
|         |  |                     |                     |                   |                         | Yes No<br>3a(i) ✓      |
|         | <ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li></ul> |                     |                     |                   |                         |                        |
| b       | If "Yes" on line 3a(ii), are the related o                                       |                     |                     |                   |                         | 3b                     |
| 4       | Describe in Part XIII the intended uses  | 0                   |                     |                   |                         | 50                     |
| Part    |  | -                   |                     |                   |                         |                        |
| - ten o | Complete if the organization   |                     | " on Form 990 F     | Part IV. line 11  | a. See Form 990         | . Part X. line 10      |
|         | Description of property  | (a) Cost or ot      |                     |                   | (c) Accumulated         | (d) Book value         |
|         | ······································   | (investm            |                     | ther)             | depreciation            | .,                     |
| 1a      | Land   |                     | 0                   | 292,659           |                         | 292,659                |
| b       | Buildings  |                     | 0                   | 382,209           | 94,929                  | 287,280                |
| С       | Leasehold improvements   |                     | 0                   | 536,063           | 157,185                 | 378,878                |
| d       | Equipment  |                     | 0                   | 9,349,564         | 4,715,348               | 4,634,216              |
| е       | Other  |                     | 0                   | 2,490,664         | 1,138,489               | 1,352,175              |
| Total.  | Add lines 1a through 1e. (Column (d) n   | nust equal Form 9   | 90, Part X, column  |                   |                         | 6,945,208              |

Schedule D (Form 990) 2015

(8)

| Part VII       | Investments – Other Securities.  |                       |                      |                                   |
|----------------|--|-----------------------|----------------------|-----------------------------------|
|                | Complete if the organization answered "Yes" on F   | orm 990, Part IV, lin | e 11b. See Form 99   | 0, Part X, line 12.               |
|                | <ul> <li>(a) Description of security or category<br/>(including name of security)</li> </ul> | <b>(b)</b> Book value |                      | of valuation:<br>ear market value |
| (1) Financia   | I derivatives  |                       |                      |                                   |
| (2) Closely-   | held equity interests  |                       |                      |                                   |
| (3) Other      |  |                       |                      |                                   |
| (A)            |  |                       |                      |                                   |
| (B)            |  |                       |                      |                                   |
| (C)            |  |                       |                      |                                   |
| (D)            |  |                       |                      |                                   |
| (E)            |  |                       |                      |                                   |
| (F)            |  |                       |                      |                                   |
| (G)            |  |                       |                      |                                   |
| (H)            |  |                       |                      |                                   |
|                | (b) must equal Form 990, Part X, col. (B) line 12.)  |                       |                      |                                   |
| Part VIII      | Investments – Program Related.   |                       |                      |                                   |
|                | Complete if the organization answered "Yes" on F   |                       |                      |                                   |
|                | (a) Description of investment  | (b) Book value        |                      | of valuation:<br>ear market value |
| (1)            |  |                       |                      |                                   |
| (2)            |  |                       |                      |                                   |
| (3)            |  |                       |                      |                                   |
| (4)            |  |                       |                      |                                   |
| (5)            |  |                       |                      |                                   |
| (6)            |  |                       |                      |                                   |
| (7)            |  |                       |                      |                                   |
| (8)            |  |                       |                      |                                   |
| (9)            |  |                       |                      |                                   |
|                | (b) must equal Form 990, Part X, col. (B) line 13.) ►  |                       |                      |                                   |
| Part IX        | Other Assets.  |                       | - 11-1 O E 00        | O Deut V line 10                  |
|                | Complete if the organization answered "Yes" on F (a) Description                             | orm 990, Part IV, IIn | e 11d. See Form 99   | (b) Book value                    |
| (4)            | (a) Description  |                       |                      | (b) DOOK value                    |
| <u>(1)</u>     |  |                       |                      |                                   |
| (2)            |  |                       |                      |                                   |
| (3)<br>(4)     |  |                       |                      |                                   |
|                |  |                       |                      |                                   |
|                |  |                       |                      |                                   |
| (7)            |  |                       |                      |                                   |
| (8)            |  |                       |                      |                                   |
| (9)            |  |                       |                      |                                   |
| Total. (Colu   | ımn (b) must equal Form 990, Part X, col. (B) line 15.)                                      |                       |                      |                                   |
| Part X         | Other Liabilities.   |                       |                      |                                   |
|                | Complete if the organization answered "Yes" on F line 25.                                    | orm 990, Part IV, lin | e 11e or 11f. See Fo | orm 990, Part X,                  |
| 1.             | (a) Description of liability (b) Book value  | e                     |                      |                                   |
| (1) Federal in | ncome taxes  |                       |                      |                                   |
| (2)            |  |                       |                      |                                   |
| (3)            |  |                       |                      |                                   |
| (4)            |  |                       |                      |                                   |
| (5)            |  |                       |                      |                                   |
| (6)            |  |                       |                      |                                   |
| (7)            |  |                       |                      |                                   |

 (9)
 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►
 0

 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

| Schedu  | le D (Form 990) 2015   |             | Page <b>4</b>             |
|---------|--|-------------|---------------------------|
| Part    |  | er Retu     | rn.                       |
|         | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                                    |             |                           |
| 1       | Total revenue, gains, and other support per audited financial statements                                       | . 1         |                           |
| 2       | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |             |                           |
| а       | Net unrealized gains (losses) on investments   | _           |                           |
| b       | Donated services and use of facilities   | _           |                           |
| c       | Recoveries of prior year grants  |             |                           |
| d       | Other (Describe in Part XIII.)   | _           |                           |
| е       | Add lines <b>2a</b> through <b>2d</b>  | . <u>2e</u> |                           |
| 3       | Subtract line <b>2e</b> from line <b>1</b>   | . 3         |                           |
| 4       | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |             |                           |
| а       | Investment expenses not included on Form 990, Part VIII, line 7b 4a  | _           |                           |
| b       | Other (Describe in Part XIII.)   | _           |                           |
| ç       | Add lines <b>4a</b> and <b>4b</b>  | . <u>4c</u> |                           |
| 5       | Total revenue. Add lines <b>3</b> and <b>4c</b> . ( <i>This must equal Form 990, Part I, line 12.</i> )        |             |                           |
| Part    |  | s per Re    | turn.                     |
|         | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                                    | 4           |                           |
| 1       | Total expenses and losses per audited financial statements   | . 1         |                           |
| 2       | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |             |                           |
| a       | Donated services and use of facilities   | _           |                           |
| b       | Prior year adjustments   | _           |                           |
| C       | Other losses   | _           |                           |
| d       | Other (Describe in Part XIII.)   | 0.          |                           |
| e       | Add lines <b>2a</b> through <b>2d</b>  | . <u>2e</u> |                           |
| 3       | Subtract line <b>2e</b> from line <b>1</b>   | . 3         |                           |
| 4       | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |             |                           |
| a<br>k  | Investment expenses not included on Form 990, Part VIII, line 7b 4a  | -           |                           |
| b       | Other (Describe in Part XIII.)         4b         4b           Add lines 4a and 4b                             | - 40        |                           |
| с<br>5  | Add lines <b>4a</b> and <b>4b</b>  | . <u>4c</u> |                           |
| Part    |  | . 5         |                           |
|         | le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and   | 12b. Par    | V line 4: Part X line     |
|         | t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition          |             |                           |
|         | lule D, Part IV, Line 2b - Partners In Health served as a custodian for several small partner organization     |             |                           |
|         | aking the cycle of disease and poverty but have not yet completed the process to register as 501(c)(3) of      |             |                           |
|         | es included receiving revenue and paying expenses.   | ngamzati    |                           |
| 301 110 |  |             |                           |
| Scheo   | lule D, Part V, Line 4 - The PIH endowment, established during fiscal year 2016, is a grouping of several      | endowme     | ent funds including       |
|         | ohelia Dahl Endowment, designed to provide longer term funding for both general operations and speci           |             |                           |
|         |  |             |                           |
| Scheo   | lule D, Part X, Line 2 - PIH is a not-for-profit organization as described in Section 501(c)(3) of the Interna | Revenue     | Code as amended           |
|         | Code"), and is generally exempt from income taxes pursuant to Section 501(a) of the Code. Socios En S          |             |                           |
|         | n Russia, Partners In Health Kazakhstan, Partners In Health Liberia, Partners In Health Sierra Leone, Ins      |             |                           |
|         | ohato Litsebeletsong tsa Bophelo (Lesotho), Abwensi Pa Za Umoyo (Malawi), Companeros En Salud (Me              |             |                           |
|         | bia, The University of Global Health Equity (Rwanda), and Partners In Health Canada were established a         |             |                           |
|         | of their respective countries. PIH is required to assess uncertain tax positions and has determined that       |             |                           |
|         | re material to the financial statements.   |             |                           |
| that a  |  |             |                           |
|         |  |             |                           |
|         |  |             |                           |
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|         |  |             |                           |
|         |  |             |                           |
|         |  |             |                           |
|         |  | s           | chedule D (Form 990) 2015 |

| SCHEDULE F        |   | State            | ement of                                  | f Activitie   | es Outside the Uni   | ited States  | i L                   | OMB No. 1545-0047   |
|-------------------|---|------------------|---|---|--|--|-----------------------|---|
| (For              | m 990)                                    |                  |   |   | red "Yes" on Form 990, Part I  |  |                       | 2015  |
| _                 |   | ► Comple         | te il the organ                           |   | ach to Form 990.   | v, iiile 140, 13, 01   | 10.                   | Open to Public  |
| Depart<br>Interna | ment of the Treasury<br>I Revenue Service | Information      | on about Sche                             | edule F (Form §   | 990) and its instructions is at  | www.irs.gov/form   |                       | Inspection  |
|                   | of the organization                       |                  |   |   |  |  |                       | identification number   |
| -                 | TNERS IN HEALT                            |                  |   |   | the United States Com  | alata if the average   |                       | 04-3567502  |
| Pa                |   | ), Part IV, line |   | les Outside   | the United States. Comp  | plete if the organ   | ization an            | iswered yes on  |
| 1                 |   |                  |   | maintain reco   | ords to substantiate the am  | ount of its grants   | and othe              | er  |
|                   |   | -                | gibility for th                           | e grants or as  | ssistance, and the selection   | criteria used to   | award th              |   |
|                   | grants or assis                           | stance?          |   |   |  |  |                       | ✓Yes No   |
| 2                 | For grantmal assistance out               |                  |   | the organizati  | ion's procedures for monit   | toring the use o   | of its gra            | nts and other   |
|                   |   |                  |   |   |  |  |                       |   |
| 3                 | -   |                  | -   |   | can be duplicated if additior  | 1  |                       |   |
|                   | (a) Region                                | 1                | (b) Number of<br>offices in the<br>region | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in region | (d) Activities conducted in<br>region (by type) (e.g.,<br>fundraising, program services,<br>investments,<br>grants to recipients<br>located in the region) | (e) If activity liste<br>a program se<br>describe specifi<br>service(s) in | ervice,<br>ic type of | (f) Total<br>expenditures for<br>and investments<br>in region |
| (4)               |   |                  |   |   |  |  |                       |   |
| (1)               | Central America                           | and the Caribb   | 1   | 29  | Grantmaking  |  |                       | 33,147,004  |
| (2)               | Sub-Saharan Afr                           | ica              | 1   | 1   | Grantmaking  |  |                       | 5,475,784   |
|                   |   |                  |   |   |  |  |                       |   |
| (3)               | Europe (includin                          | g Iceland and C  | 0   | 0   | Grantmaking  |  |                       | 1,434,906   |
| (4)               | Middle East and                           | North Africa     | 0   | 0   | Grantmaking  |  |                       | 886,740   |
| (5)               | North America (i                          | ncluding Canad   | 1   | 0   | Grantmaking  |  |                       | 620,567   |
| (6)               |   |                  |   |   |  |  |                       |   |
| (7)               |   |                  |   |   |  |  |                       |   |
| (8)               |   |                  |   |   |  |  |                       |   |
| (9)               |   |                  |   |   |  |  |                       |   |
| (10)              |   |                  |   |   |  |  |                       |   |
| (11)              |   |                  |   |   |  |  |                       |   |
| (12)              |   |                  |   |   |  |  |                       |   |
| (13)              |   |                  |   |   |  |  |                       |   |
| (14)              |   |                  |   |   |  |  |                       |   |
| (15)              |   |                  |   |   |  |  |                       |   |
| (16)              |   |                  |   |   |  |  |                       |   |
| (17)              |   |                  |   |   |  |  |                       |   |
| 3a                | Sub-total                                 |                  |   |   |  |  |                       |   |
| b                 | Total from sheets to Part                 |                  |   |   |  |  |                       |   |
| с                 | Totals (add line                          |                  | 3   | 30  |  |  |                       | 41,565,001  |

Part II

|      | Part IV,                 | line 15, for ar                                    | ny recipient who r | eceived more than S         | \$5,000. Part II ca             | in be duplicated if a                        | dditional space is                             | needed.                                   |   |
|------|--------------------------|--|--------------------|-----------------------------|---------------------------------|--|--|---|---|
| 1    | (a) Name of organization | (b) IRS code<br>section and EIN<br>(if applicable) | (c) Region         | <b>(d)</b> Purpose of grant | <b>(e)</b> Amount of cash grant | <b>(f)</b> Manner of<br>cash<br>disbursement | <b>(g)</b> Amount of<br>non-cash<br>assistance | (h) Description<br>of non-cash assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) |
| (1)  |                          |  | Sch F, Stmt 1      |                             |                                 |  |  |   |   |
| (2)  |                          |  |                    |                             |                                 |  |  |   |   |
| (3)  |                          |  |                    |                             |                                 |  |  |   |   |
| (4)  |                          |  |                    |                             |                                 |  |  |   |   |
| (5)  |                          |  |                    |                             |                                 |  |  |   |   |
| (6)  |                          |  |                    |                             |                                 |  |  |   |   |
| (7)  |                          |  |                    |                             |                                 |  |  |   |   |
| (8)  |                          |  |                    |                             |                                 |  |  |   |   |
| (9)  |                          |  |                    |                             |                                 |  |  |   |   |
| (10) |                          |  |                    |                             |                                 |  |  |   |   |
| (11) |                          |  |                    |                             |                                 |  |  |   |   |
| (12) |                          |  |                    |                             |                                 |  |  |   |   |
| (13) |                          |  |                    |                             |                                 |  |  |   |   |
| (14) |                          |  |                    |                             |                                 |  |  |   |   |
| (15) |                          |  |                    |                             |                                 |  |  |   |   |
| (16) |                          |  |                    |                             |                                 |  |  |   |   |
| (10) |                          |  |                    |                             |                                 |  |  |   |   |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
 3 Enter total number of other organizations or entities

Schedule F (Form 990) 2015

Page 2 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,

| Part III Grants and Other As<br>Part III can be duplica | sistance to Individ<br>ted if additional sp | <b>duals Outside t</b><br>ace is needed. | he United State          | es. Complete if the                   | organization ans                               | wered "Yes" on Form 99                    |   |
|---|---|--|--------------------------|---------------------------------------|--|---|---|
| (a) Type of grant or assistance                         | <b>(b)</b> Region                           | (c) Number of recipients                 | (d) Amount of cash grant | (e) Manner of<br>cash<br>disbursement | <b>(f)</b> Amount of<br>non-cash<br>assistance | (g) Description<br>of non-cash assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) |
| (1) Sch F, Stmt 2                                       |   |  |                          |                                       |  |   |   |
| (2)   |   |  |                          |                                       |  |   |   |
| (3)   |   |  |                          |                                       |  |   |   |
| (4)   |   |  |                          |                                       |  |   |   |
| (5)   |   |  |                          |                                       |  |   |   |
| (6)   |   |  |                          |                                       |  |   |   |
| (7)   |   |  |                          |                                       |  |   |   |
| (8)   |   |  |                          |                                       |  |   |   |
| (9)   |   |  |                          |                                       |  |   |   |
| (10)  |   |  |                          |                                       |  |   |   |
| (11)  |   |  |                          |                                       |  |   |   |
| (12)  |   |  |                          |                                       |  |   |   |
| (13)  |   |  |                          |                                       |  |   |   |
| (14)  |   |  |                          |                                       |  |   |   |
| (15)  |   |  |                          |                                       |  |   |   |
| (16)  |   |  |                          |                                       |  |   |   |
| (17)  |   |  |                          |                                       |  |   |   |
| (18)  |   |  |                          |                                       |  |   |   |

Page 3

Schedule F (Form 990) 2015

Schedule F (Form 990) 2015

| Page 4 | 4 |
|--------|---|
|--------|---|

| Part | V Foreign Forms   |       |      |
|------|---|-------|------|
| 1    | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).   | ✓ Yes | 🗌 No |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990). | Yes   | ✓ No |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)  | 🖌 Yes | 🗌 No |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621).  | ✓ Yes | 🗌 No |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  | Yes   | 🖌 No |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)  | Yes   | 🖌 No |

Schedule F (Form 990) 2015

### Page 5

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| Schedule F, Part I, Line 2 - Partners In Health makes grants to organizations outside the United States in partnership toward the common |
|--|
| mission of breaking the cycle of poverty and disease. Prior to awarding any grant, the PIH Grants Management and Compliance team         |
| reviews information about the potential recipient's internal processes for grants management and compliance, as well as financial        |
| statements, audit reports and bank account information. On an ongoing basis, PIH Finance staff review budgets, invoices and financial    |
| reports, and perform periodic checks of recipient's backup documentation for ledger entries; and PIH Clinical/Programs staff review      |
| recipient's work plans, deliverables and programmatic reports.   |
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| Schedule F, Part V, Statem | nent 1 PARTNERS II   | S IN HEALTH A NONPROFIT CORPORATION |                     |  |  |
|----------------------------|--|-------------------------------------|---------------------|--|--|
| Form: Schedule F (2015)    |  | EIN: 04-3567502                     |                     |  |  |
| Page: <b>2</b>             |  |                                     | Part II, Line 1     |  |  |
|                            | Grants To Organization Outside US                                      |                                     |                     |  |  |
|                            |  | Cash Grant                          | Non-Cash Assistance |  |  |
| Region                     | Central America and the Caribbean                                      | 29,153,207                          | 0                   |  |  |
| Grant                      | Healthcare   |                                     |                     |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Sub-Saharan Africa   | 5,377,203                           | 0                   |  |  |
| Grant                      | Healthcare   |                                     |                     |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Central America and the Caribbean                                      | 3,765,589                           | 0                   |  |  |
| Grant                      | Healthcare   |                                     |                     |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Europe (including Iceland and Greenland)                               | 1,434,906                           | 0                   |  |  |
| Grant                      | Healthcare   |                                     |                     |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Middle East and North Africa   | 886,740                             | 0                   |  |  |
| Grant                      | Healthcare   | , -                                 | -                   |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | North America (including Canada and Mexico, but not the United States) | 620,567                             | 0                   |  |  |
| Grant                      | Healthcare   |                                     | -                   |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Central America and the Caribbean                                      | 86,380                              | 0                   |  |  |
| Grant                      | Healthcare   | 00,000                              | Ŭ                   |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Sub-Saharan Africa   | 64,262                              | 0                   |  |  |
| Grant                      | Healthcare   | 01,202                              | Ũ                   |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    |  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
| Region                     | Central America and the Caribbean                                      | 51,836                              | 0                   |  |  |
| Grant                      | Healthcare   | 51,000                              | 0                   |  |  |
| Cash Disbursement          | Wire   |                                     |                     |  |  |
| Desc. of Non-Cash Asst.    | -  |                                     |                     |  |  |
| Valuation                  |  |                                     |                     |  |  |
|                            | Central America and the Caribbean                                      | 25 000                              | 0                   |  |  |
| Region<br>Grant            | Healthcare   | 35,000                              | 0                   |  |  |
| Stant                      | nounnouro  |                                     |                     |  |  |

### PARTNERS IN HEALTH A NONPROFIT CORPORATION

| Cash Disbursement<br>Desc. of Non-Cash Asst.<br>Valuation | Wire                              |        |   |
|---|-----------------------------------|--------|---|
| Region  | Central America and the Caribbean | 18,052 | 0 |
| Grant   | Healthcare                        |        |   |
| Cash Disbursement   | Wire                              |        |   |
| Desc. of Non-Cash Asst.                                   |                                   |        |   |
| Valuation   |                                   |        |   |
| Region  | Central America and the Caribbean | 15,940 | 0 |
| Grant   | Healthcare                        |        |   |
| Cash Disbursement   | Wire                              |        |   |
| Desc. of Non-Cash Asst.                                   |                                   |        |   |
| Valuation   |                                   |        |   |
| Region  | Sub-Saharan Africa                | 15,503 | 0 |
| Grant   | Healthcare                        |        |   |
| Cash Disbursement   | Wire                              |        |   |
| Desc. of Non-Cash Asst.                                   |                                   |        |   |
| Valuation   |                                   |        |   |

Schedule F, Part V, Statement 1

### Schedule F, Part V, Statement 2

Form: Schedule F (2015)

EIN: 04-3567502

Part III

Page: 3

Grants To Individuals Located Outside US

|                         |                                   | Recipients | Cash Grant | Non-Cash Assistance |
|-------------------------|-----------------------------------|------------|------------|---------------------|
| Assistance              | Social Assistance                 | 1          | 21,000     | 0                   |
| Region                  | Central America and the Caribbean |            |            |                     |
| Cash Disbursement       | Wire                              |            |            |                     |
| Desc. of Non-Cash Asst. |                                   |            |            |                     |
| Valuation               |                                   |            |            |                     |
| Assistance              | Medical education costs           | 2          | 18,817     | 0                   |
| Region                  | Sub-Saharan Africa                |            |            |                     |
| Cash Disbursement       | Wire                              |            |            |                     |
| Desc. of Non-Cash Asst. |                                   |            |            |                     |
| Valuation               |                                   |            |            |                     |

|   | Suppleme              | ntal Informatio     | on Regard      | ing Fundra   | aising or Gaming   | g Activities           | OMB No. 1545-0047      |
|---|-----------------------|---------------------|----------------|--|--|------------------------|------------------------|
| SCHEDULE G<br>(Form 990 or 990-EZ   | Complete if t         | he organization and | swered "Yes"   | on Form 990  | , Part IV, lines 17, 18,<br>Form 990-EZ, line 6a.              | or 19, or if the       | ୭ଲ4 ୮                  |
| Department of the Treasury  | ,                     | •                   | tach to Form   | -  | -  |                        | Open to Public         |
| Internal Revenue Service  | Information ab        | out Schedule G (Fo  | orm 990 or 990 | D-EZ) and its  | instructions is at www   |                        | Inspection             |
| Name of the organization  |                       |                     |                |  |  | Employer identifie     |                        |
| PARTNERS IN HEAL  |                       |                     |                |  |  |                        | 3567502                |
|   | 90-EZ filers are n    | •                   | •              |  | vered "Yes" on F   | Form 990, Part IV,     | line 17.               |
|   |                       |                     |                |  | wing activities. C   | heck all that apply.   |                        |
| a 🖌 Mail solici   | 0                     |                     | 0,             |  | on of non-govern   |                        |                        |
| <b>b</b> 🔽 Internet a   | nd email solicitatior | าร                  | f 🔽            |  | on of government   | •                      |                        |
| c 🖌 Phone sol   | icitations            |                     | g 🗌            |  | undraising events  | -                      |                        |
| d 🗸 In-person   | solicitations         |                     | •              |  | 0  |                        |                        |
| •   |                       | ten or oral agre    | ement with     | any individ  | dual (including off  | icers, directors, trus | tees                   |
| or key employ   | ees listed in Form    | 990, Part VII) or   | r entity in co | onnection v  | with professional f  | undraising services    | ? 🗹 Yes 🗌 No           |
|   |                       |                     |                | draisers) pi   | ursuant to agreem  | nents under which th   | ne fundraiser is to be |
| compensated   | l at least \$5,000 by | the organizatio     | n.             |  |  |                        |                        |
|   |                       |                     |                |  |  |                        | 1                      |
| (i) Name and address of individual (ii) Activity (iii) Did Individual (iv) Gross receipts (or |                       |                     |                | (v) Amount paid to<br>(or retained by)<br>fundraiser listed in<br>col. (i) | <b>(vi)</b> Amount paid to<br>(or retained by)<br>organization |                        |                        |
|   |                       |                     | Yes            | No   |  |                        |                        |
| 1 See Schedule G,<br>1  | Part IV, Statement    |                     |                |  |  |                        |                        |
| 2   |                       |                     |                |  |  |                        |                        |
| 3   |                       |                     |                |  |  |                        |                        |
| 4   |                       |                     |                |  |  |                        |                        |
| 5   |                       |                     |                |  |  |                        |                        |
| 6   |                       |                     |                |  |  |                        |                        |
| 7   |                       |                     |                |  |  |                        |                        |
| 8   |                       |                     |                |  |  |                        |                        |
|   |                       |                     |                |  |  |                        |                        |
| 9   |                       |                     |                |  |  |                        |                        |
| 10  |                       |                     |                |  |  |                        |                        |
| <br>Total   |                       |                     |                |  | 4,549,063  | 411,385                | 4,137,678              |
|   |                       | nization is regis   | tered or lic   | ensed to s   | olicit contribution  | s or has been notifi   | ed it is exempt from   |

All States

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

| Pa              | nrt II   | than \$15,000 of fundraising                             | ng event contributions    |  |                          |   |
|-----------------|----------|--|---------------------------|--|--------------------------|---|
|                 |          | gross receipts greater that                              | an \$5,000. (a) Event #1  | (b) Event #2                                     | (c) Other events         | <b>(d)</b> Total events<br>(add col. <b>(a)</b> through |
|                 |          |  | (event type)              | (event type)                                     | (total number)           | col. (c)  |
| anı             |          |  |                           |  |                          |   |
| Revenue         | 1        | Gross receipts   |                           |  |                          |   |
| щ               | 0        | Less: Contributions                                      |                           |  |                          |   |
|                 | 2<br>3   | Gross income (line 1 minus line 2)                       |                           |  |                          |   |
|                 | 4        | Cash prizes  |                           |  |                          |   |
|                 | 5        | Noncash prizes   |                           |  |                          |   |
| səsue           | 6        | Rent/facility costs                                      |                           |  |                          |   |
| Direct Expenses | 7        | Food and beverages                                       |                           |  |                          |   |
| Direc           | 8        | Entertainment  |                           |  |                          |   |
|                 | 9        | Other direct expenses .                                  |                           |  |                          |   |
|                 | 10<br>11 | Direct expense summary. Ac<br>Net income summary. Subtra |                           |  | · · · · · · •            |   |
| Pa              | rt III   | Gaming. Complete if the                                  | e organization answe      |  |                          | eported more  |
|                 |          | than \$15,000 on Form 9                                  | 90-EZ, line 6a.           | (h) Dull taba (instant                           |                          | (d) Total coming (odd                                   |
| Revenue         |          |  | <b>(a)</b> Bingo          | (b) Pull tabs/instant<br>bingo/progressive bingo | (c) Other gaming         | (d) Total gaming (add<br>col. (a) through col. (c))     |
| leve            |          |  |                           |  |                          |   |
| ш.              | 1        | Gross revenue  |                           |  |                          |   |
| ses             | 2        | Cash prizes  |                           |  |                          |   |
| Expenses        | 3        | Noncash prizes   |                           |  |                          |   |
| Direct          | 4        | Rent/facility costs                                      |                           |  |                          |   |
|                 | 5        | Other direct expenses .                                  |                           |  |                          |   |
|                 | 6        | Volunteer labor  | □ Yes%<br>□ No            | □ Yes%<br>□ No                                   | □ Yes %<br>□ No          |   |
|                 | 7        | Direct expense summary. Ac                               | dd lines 2 through 5 in c | olumn (d)  |                          |   |
|                 | 8        | Net gaming income summar                                 | y. Subtract line 7 from I | ine 1, column (d)                                |                          |   |
|                 | -        |  |                           |  | ·                        |   |
| 9               |          | nter the state(s) in which the or                        |                           | ming activities:                                 |                          |   |
|                 |          | the organization licensed to c<br>"No," explain:         |                           |  | ·····                    |   |
|                 |          |  |                           |  |                          |   |
| 10              | a 147    | ere any of the organization's g                          | iomina liooneee revelier  | augended of target                               | tool during the tox ver- | . 🗌 Yes 🗌 No  |

\_\_\_\_\_

| le G (Form 990 or 990-EZ) 2015 Page <b>3</b>  |
|---|
| Does the organization conduct gaming activities with nonmembers?       Image: Constraint of the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?       Image: Constraint of the organization of the organiz |
| Indicate the percentage of gaming activity conducted in:         The organization's facility       13a         An outside facility       13b         Sector       13b         Sector       13b         Sector       13b         Sector       13b         The organization's facility       13b         Sector   |
| Name  Address   |
| Does the organization have a contract with a third party from whom the organization receives gaming revenue?  |
| Name  Address   |
| Gaming manager information:<br>Name ►<br>Gaming manager compensation ► \$<br>Description of services provided ►   |
| Director/officer  |
| Mandatory distributions:<br>Is the organization required under state law to make charitable distributions from the gaming proceeds to<br>retain the state gaming license?   |
| Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).  |
| ule G, Part I, Line 2b(v) - Paid expenses for postage, printing, mail shop services, and mailing list rentals are not included.   |
|   |
|   |
|   |

Schedule G (Form 990 or 990-EZ) 2015

#### Schedule G, Part IV, Statement 1

Form: Schedule G (2015)

Page: 1

EIN: 04-3567502

Part I, Line 2b

| Fundraiser Activity Information |
|---------------------------------|
|---------------------------------|

| Name and Address  | Activity                               | C1 | Gross<br>Receipts | C2      | C3        |
|---|--|----|-------------------|---------|-----------|
| Robbins Kersten Direct<br>3400 Waterview Parkway<br>Suite 250<br>Richardson, TX 75080                   | Direct Mail- Consultation and design   | No | 4,165,266         | 325,016 | 3,840,250 |
| KleerMail<br>800 Boylston Street<br>16th Floor<br>Boston, MA 02199                                      | Consultation and donor analytics       | No | 222,246           | 14,775  | 207,471   |
| Change Heroes Fundraising Inc<br>200-289 Abbott Street<br>Vancouver, British Columbia V6B 2K7<br>Canada | Consultation and design                | No | 114,803           | 9,890   | 104,913   |
| Telefund Inc<br>P O Box 2366<br>Denver, CO 80201-2366   | Phone Solicitation                     | No | 46,748            | 46,641  | 107       |
| Blackbaud<br>PO Box 930256<br>Atlanta, GA 31193-0256  | Target Analytics/benchmarking analysis | No | 0                 | 15,063  | -15,063   |
| Total:<br>C1 = Fundraiser control of funds?<br>C2 = Amount paid to (or retained by) fundraiser          |  |    | 4,549,063         | 411,385 | 4,137,678 |

C3 = Amount paid to (or retained by) organization

| Department of the Ireasury<br>Internal Revenue Service       ► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.         Name of the organization       Employer identifie         PARTNERS IN HEALTH A NONPROFIT CORPORATION       04-3         Part I       General Information on Grants and Assistance         1       Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?         2       Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.         Part II       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.   | 2015                              |
|--|-----------------------------------|
| Department of the Treasury<br>Internal Revenue Service       Employer identifie         Name of the organization       Employer identifie         PARTNERS IN HEALTH A NONPROFIT CORPORATION       04-3         Part1       General Information on Grants and Assistance       04-3         1       Does the organization records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?       [2]         2       Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.       [3]         Part1I       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.       [4]         1 (a) Name and address of organization or government       (b) EIN       (c) IRC section or cash assistance       [6] Amount of ron-cash assistance or the grant set assistance       [1]         (1) Sch I, Stnt 1  |                                   |
| Department of the Ireasury<br>Internal Revues Service       Employer identifi         Name of the organization       04-3         PARTNERS IN HEALTH A NONPROFIT CORPORATION       04-3         Part I       General Information on Grants and Assistance         1       Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and<br>the selection criteria used to award the grants or assistance?   | Open to Public                    |
| PARTNERS IN HEALTH A NONPROFIT CORPORATION       04-3         Part I       General Information on Grants and Assistance       04-3         1       Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?       04-3         2       Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.       04-3         Part II       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.       1         1       (a) Name and address of organization or government       (c) IRC section if applicable       (c) Amount of cash grant       (f) Method of valuation box other, substance       (h) Amount of non-cash assistance         (1) Sch I, Stmt 1       (a) Name and address of organization and box other assistance       (c) IRC section if applicable       (c) Amount of cash grant       (c) Amount of non-cash assistance       (h) Amount of non-cas   | Inspection                        |
| Part I       General Information on Grants and Assistance         1       Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?         2       Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.         Part II       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.         1 (a) Name and address of organization or government       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (h)         (2)       (a)       (b) EIN       (c) IRC section if applicable       (c) Amount of cash grant       (c)       (c)         (2)       (c)       (c) IRC section if applicable       (c)   | cation number                     |
| 1       Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?         2       Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.         Part II       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.         1       (a) Name and address of organization or government       (b) EIN       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (f) Method of valuation non-cash assistance       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1   | 567502                            |
| the selection criteria used to award the grants or assistance?   |                                   |
| 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.         Part II       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.         1 (a) Name and address of organization or government       (b) EIN       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (f) Method of valuation hon-cash assistance       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1       Image: Complete in the complete |                                   |
| Part III       Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Y 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.         1 (a) Name and address of organization or government       (b) EIN       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1       (a) Sch I, Stmt 1       (b) EIN       (c) IRC section if applicable       (c) IRC section grant       (c) IRC section (cash assistance)  | 🗸 Yes 🗌 No                        |
| 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.         1 (a) Name and address of organization or government       (b) EIN       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (f) Method of valuation (book, FMV, appraisal, other)       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1  |                                   |
| 1 (a) Name and address of organization or government       (b) EIN       (c) IRC section if applicable       (d) Amount of cash grant       (e) Amount of non-cash assistance       (f) Method of valuation (book, FMV, appraisal, other)       (g) Description of non-cash assistance       (h)         (1) Sch I, Stmt 1       (2)   | 'es" on Form                      |
| Image: Construction or government     Image: Construction or government     Image: Construction of applicable     Image: Construction of applicable <thimage: applicable<="" construction="" of="" th=""> <thimage: con<="" td=""><td></td></thimage:></thimage:>  |                                   |
|  | Purpose of grant<br>or assistance |
|  |                                   |
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|  |                                   |
|  |                                   |
|  |                                   |
|  |                                   |
| (4)  |                                   |
|  |                                   |
| (5)  |                                   |
|  |                                   |
| (6)  |                                   |
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| (9)  |                                   |
| (10)   |                                   |
|  |                                   |
| (11)   |                                   |
|  |                                   |
| (12)   |                                   |
|  |                                   |
| 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table  |                                   |
| 3 Enter total number of other organizations listed in the line 1 table   | 10                                |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2015)

| Part III       | Grants and Other Assistance to De<br>Part III can be duplicated if additionation   |                          |                             | e organization answ               | vered "Yes" on Form 990                                  | , Part IV, line 22.                    |
|----------------|--|--------------------------|-----------------------------|-----------------------------------|--|--|
|                | (a) Type of grant or assistance  | (b) Number of recipients | (c) Amount of<br>cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book,<br>FMV, appraisal, other) | (f) Description of non-cash assistance |
| <b>1</b> Socia | l assistance   | 2                        | 31,800                      |                                   |  |  |
| 2              |  |                          |                             |                                   |  |  |
| 3              |  |                          |                             |                                   |  |  |
| 4              |  |                          |                             |                                   |  |  |
| 5              |  |                          |                             |                                   |  |  |
| 6              |  |                          |                             |                                   |  |  |
| 7              |  |                          |                             |                                   |  |  |
| Part IV        | Supplemental Information. Provide  |                          | •                           |                                   | ., .   |  |
| complian       | Prior to awarding any grant, the PIH Grants Ma<br>ce, as well as financial statements, audit repor<br>periodic checks of recipient's backup docume | rts and bank accoun      | t information. On an or     | ngoing basis, PIH Finai           | nce staff review budgets, invo                           | pices and financial reports, and       |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |
|                |  |                          |                             |                                   |  |  |

Page **2** 

Schedule I (Form 990) (2015)

#### Schedule I, Part IV, Statement 1

Form: Schedule I (2015)

EIN: 04-3567502

Part II, Line 1

#### Page: 1

Description of Grants and Other Assistance to Governments and Organizations in the United States

|                         |  | Recipient EIN | Amt. of cash grant | Amt. of non-<br>cash asst. |
|-------------------------|--|---------------|--------------------|----------------------------|
| Name and address        | President & Fellows of Harvard College<br>1033 Massachusetts Avenue<br>Third Floor<br>Cambridge, MA 02138  | 04-2103580    | 2,260,453          | C                          |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |
| Desc. of Non-Cash Asst. |  |               |                    |                            |
| Purpose of grant        | CDC sub-grantee for health system strengthening project in Navajo Nation<br>and UNITAID sub-grantee for directing all aspects of preparation and<br>implementation of endTB at various PIH international sites.  |               |                    |                            |
| Name and address        | Brigham and Women's Hospital Inc<br>75 Francis St<br>Boston, MA 02115  | 04-2312909    | 742,783            | 0                          |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |
| Desc. of Non-Cash Asst. |  |               |                    |                            |
| Purpose of grant        | Support for Global Health Equity residency program and CDC sub-grantee<br>for health system strengthening project in Navajo Nation and UNITAID sub-<br>grantee for directing all aspects of preparation and implementation of endTE<br>at various PIH international sites. |               |                    |                            |
| Name and address        | Summits Education<br>51 MELCHER<br>BOSTON, MA 02210  | 47-2768711    | 250,000            | 0                          |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |
| Desc. of Non-Cash Asst. |  |               |                    |                            |
| Purpose of grant        | To further education initiatives in rural Haiti.   |               |                    |                            |
| Name and address        | Community Outreach and Patient Empowerment Inc<br>3710 Maya Dr<br>Gallup, NM 87301   | 46-5551998    | 243,432            |                            |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |
| Desc. of Non-Cash Asst. |  |               |                    |                            |
| Purpose of grant        | CDC sub-grantee for health system strengthening project in Navajo Nation.  |               |                    |                            |
| Name and address        | Eugene Bell Foundation Inc<br>357 Fifty Cents Road<br>Andrews, SC 29510-5393   | 52-2113912    | 99,568             | 0                          |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |
| Desc. of Non-Cash Asst. | 0  |               |                    |                            |
| Purpose of grant        | UNITAID sub-grantee on the EndTB project which aims to bring new TB drugs to 2,600 patients in 16 countries.   |               |                    |                            |
| Name and address        | Last Mile Health (FKA Tiyatien Health)<br>205 Portland Street<br>Boston, MA 02114  | 26-1401736    | 47,669             | 0                          |
| IRC code section        | 501(c)(3)  |               |                    |                            |
| Method of valuation     |  |               |                    |                            |

| Schedule I, Part IV, Statem | nent 1   | PARTNERS IN HEALTH A NONPROFIT CORPORATION |        |   |  |  |  |
|-----------------------------|--|--|--------|---|--|--|--|
| Desc. of Non-Cash Asst.     | 0  |  |        |   |  |  |  |
| Purpose of grant            | CDC sub-grantee for Global Health Security Partners Enga   | gement in                                  |        |   |  |  |  |
|                             | Liberia.   |  |        |   |  |  |  |
| Name and address            | Farm to Table Inc  | 85-0438238                                 | 19,803 | 0 |  |  |  |
|                             | 618 B Paseo De Peralta                                     |  |        |   |  |  |  |
|                             | Santa Fe, NM 87501   |  |        |   |  |  |  |
| IRC code section            | 501(c)(3)  |  |        |   |  |  |  |
| Method of valuation         |  |  |        |   |  |  |  |
| Desc. of Non-Cash Asst.     |  |  |        |   |  |  |  |
| Purpose of grant            | CDC sub-grantee for health system strengthening project in | n Navajo Nation.                           |        |   |  |  |  |
| Name and address            | President & Fellows of Middlebury College                  | 03-0179298                                 | 19,467 | 0 |  |  |  |
|                             | Controllers Office No 215                                  |  |        |   |  |  |  |
|                             | Middlebury, VT 05753                                       |  |        |   |  |  |  |
| IRC code section            | 501(c)(3)  |  |        |   |  |  |  |
| Method of valuation         |  |  |        |   |  |  |  |
| Desc. of Non-Cash Asst.     |  |  |        |   |  |  |  |
| Purpose of grant            | CDC sub-grantee for health system strengthening project in | n Navajo Nation.                           |        |   |  |  |  |
| Name and address            | Stop Hunger Now Inc  | 16-1541024                                 | 7,630  | 0 |  |  |  |
|                             | 615 Hillsborough St  |  |        |   |  |  |  |
|                             | Suite 200  |  |        |   |  |  |  |
|                             | Raleigh, NC 27603  |  |        |   |  |  |  |
| IRC code section            | 501(c)(3)  |  |        |   |  |  |  |
| Method of valuation         |  |  |        |   |  |  |  |
| Desc. of Non-Cash Asst.     |  |  |        |   |  |  |  |
| Purpose of grant            | To support shipping food and supplies to school in Haiti.  |  |        |   |  |  |  |
| Name and address            | Stanford University  | 94-1156365                                 | 6,846  | 0 |  |  |  |
|                             | Board of Trustees of Leland Stanford Jr University         |  |        |   |  |  |  |
|                             | 3145 Porter Drive  |  |        |   |  |  |  |
|                             | Palo Alto, CA 94144-4253                                   |  |        |   |  |  |  |
| IRC code section            | 501(c)(3)  |  |        |   |  |  |  |
| Method of valuation         |  |  |        |   |  |  |  |
| Desc. of Non-Cash Asst.     |  |  |        |   |  |  |  |
| Purpose of grant            | Support for Hep C treatment in Rwanda.                     |  |        |   |  |  |  |

| SCHEDULE J<br>(Form 990) |  | Compens  | ation Information  |                         | OMB No.      | 1545-0              | 047      |
|--------------------------|--|--|--|-------------------------|--------------|---------------------|----------|
|                          |  | For certain Officers, Directo  | ors, Trustees, Key Employees, and Hi<br>pensated Employees           | ghest                   | 20           | ) <b>1</b> <u>E</u> | 5        |
|                          |  | Complete if the organization   | Open t   | o Pul                   | blic         |                     |          |
|                          | ent of the Treasury<br>Revenue Service | ► A<br>► Information about Schedule J (Form  | ttach to Form 990.<br>I 990) and its instructions is at <i>www.i</i> | rs.gov/form990.         |              | ectio               |          |
| Name o                   | f the organization                     |  |  | Employer identification | on number    |                     |          |
|                          |  | H A NONPROFIT CORPORATION  |  | 04-3                    | 567502       |                     |          |
| Part                     | Questions                              | s Regarding Compensation   |  |                         |              | Yes                 | No       |
| 1a                       |  | ropriate box(es) if the organization provie<br>ection A, line 1a. Complete Part III to prov  | , .  | •                       | orm          | 100                 |          |
|                          |  | or charter travel  |  |                         |              |                     |          |
|                          | Travel for c                           | •  | ] Payments for business use of per                                   |                         |              |                     |          |
|                          |  |  | ] Health or social club dues or initia                               |                         |              |                     |          |
|                          | Discretiona                            | ry spending account  | Personal services (e.g., maid, cha                                   | auffeur, chef)          |              |                     |          |
| b                        |  | poxes on line 1a are checked, did the<br>nent or provision of all of the exper   |  |                         |              |                     |          |
|                          | explain                                |  |  |                         | · 1b         |                     | ~        |
| 2                        | directors, trus                        | nization require substantiation prior t<br>tees, and officers, including the CEO/I   |  |                         |              |                     |          |
|                          | 1a?                                    |  |  |                         | · 2          | ~                   |          |
| 3                        | organization's                         | n, if any, of the following the filing organi<br>CEO/Executive Director. Check all that<br>zation to establish compensation of the | apply. Do not check any boxes for                                    | r methods used by       | a            |                     |          |
|                          |  |  | Written employment contract  |                         |              |                     |          |
|                          |  | •  | Compensation survey or study   |                         |              |                     |          |
|                          | Pom 990 0                              | f other organizations  | Approval by the board or comper                                      | Isation committee       |              |                     |          |
| 4                        |  | ar, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing<br>or a related organization:      |  |                         |              |                     |          |
| а                        |  | erance payment or change-of-control p  | -  |                         | . 4a         | ~                   |          |
| b                        | -                                      | or receive payment from, a supplement  |  |                         | . 4b<br>. 4c |                     | ~        |
| С                        |  | , or receive payment from, an equity-based compensation arrangement?   |  |                         |              |                     | ~        |
| 5                        | For persons lis                        | 501(c)(3), 501(c)(4), and 501(c)(29) org<br>sted on Form 990, Part VII, Section A, lin<br>contingent on the revenues of:           |  |                         |              |                     |          |
| а                        | -                                      | on?  |  |                         |              |                     | ~        |
| b                        |  | ganization?  |  |                         | . 5b         |                     | <b>/</b> |
| 6                        | For persons lis                        | sted on Form 990, Part VII, Section A, li  | ne 1a, did the organization pay or a                                 | accrue any              |              |                     |          |
|                          | -                                      | contingent on the net earnings of:   |  |                         |              |                     |          |
| a<br>b                   | •                                      | ion?   |  |                         |              | -                   | <b>v</b> |
| D                        | •                                      | e 6a or 6b, describe in Part III.  |  |                         | . 00         |                     |          |
| 7                        |  | isted on Form 990, Part VII, Section<br>described on lines 5 and 6? If "Yes," de   |  |                         |              |                     | ~        |
| 8                        |  | ounts reported on Form 990, Part VII, pa<br>contract exception described in Re   |  |                         | :            |                     |          |
|                          |  |  |  |                         |              |                     | ~        |
| 9                        |  | ne 8, did the organization also follow<br>action 53.4958-6(c)?   | v the rebuttable presumption pro                                     |                         |              |                     |          |
|                          |  |  | · · · ·  |                         |              | 1                   |          |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                                  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |  |   | (C) Retirement and (D) Nontaxable |          | (E) Total of columns | (F) Compensation   |
|----------------------------------|------|--|--|---|-----------------------------------|----------|----------------------|--|
| (A) Name and Title               |      | (i) Base<br>compensation                           | (ii) Bonus & incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation    | benefits | (B)(i)–(D)           | in column (B) reported<br>as deferred on prior<br>Form 990 |
| Ted Philip, Chief Operating      | (i)  | 184,564  | 0                                      | 0   | 0                                 | 315      | 184,879              | 0  |
| Officer, Director                | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Ken Himmelman, Chief Program     | (i)  | 159,769  | 0                                      | 0   | 5,068                             | 15,024   | 179,861              | 0  |
| Officer<br>2                     | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Shoila Davis, Chiof Nursing      | (i)  | 155,936  | 0                                      | 0   | 4,668                             | 8,614    | 169,218              | 0  |
| Officer<br>3                     | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Cupthia Malthia, Chief Human     | (i)  | 156,653  | 0                                      | 0   | 1,315                             | 9,972    | 167,940              |  |
| Resources Officer                | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Joseph Pierce, Deputy Chief      | (i)  | 150,918  | 0                                      | 0   | 4,644                             | 9,930    | 165,492              | 0  |
| Development Officer              | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Ann Quandt, Chief Financial      | (i)  | 156,612  | 0                                      | 0   | 4,761                             | 635      | 162,008              | 0  |
| Officer<br>6                     | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| David Mayo, Vice President of IT | (i)  | 153,396  | 0                                      | 0   | 4,665                             | 756      | 158,817              | 0  |
| 7                                | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Rebecca E Rollins, Chief         | (i)  | 141,787  | 0                                      | 0   | 4,393                             | 9,510    | 155,690              | 0  |
| Communications Officer           | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Sarthak Das, Chief of Policy &   | (i)  | 151,774  | 0                                      | 0   | 1,242                             | 751      | 153,767              | 0  |
| Public Sector Partnership        | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
| Cassia Van der Hoof Holstein,    | (i)  | 149,855  | 0                                      | 0   | 0                                 | 1,506    | 151,361              | 0  |
| Chief Partnership Integration    | (ii) | 0  | 0                                      | 0   | 0                                 | 0        | 0                    | 0  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 11                               | (ii) |  |  |   |                                   |          |                      |  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 12                               | (ii) |  |  |   |                                   |          |                      |  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 13                               | (ii) |  |  |   |                                   |          |                      |  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 14                               | (ii) |  |  |   |                                   |          |                      |  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 15                               | (ii) |  |  |   |                                   |          |                      |  |
|                                  | (i)  |  |  |   |                                   |          |                      |  |
| 16                               | (ii) |  |  |   |                                   |          |                      |  |

Schedule J (Form 990) 2015

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Schedule J, Part I, Line 1a - Dr. Paul Farmer (Director and Chief Strategy Officer) travels extensively on behalf of PIH for fundraising purposes and to advise on clinical strategies and |
|--|
| health care efforts, PIH has provided Dr. Farmer and his team with an ATM card and a petty cash account for periodic withdrawals. PIH's work occurs in remote settings that may take in    |
| excess of a full day of travel time to reach. Often times, the day of travel is immediately followed by a day of work upon arrival at the site. PIH may book first class travel for the    |
| organization's CEO/Executive Director when they are travelling under such circumstances.   |
|  |
| Schedule J, Part I, Line 1b - See explanation- Schedule J, Part I, Line 1a.  |
|  |
| Schedule J, Part I, Line 4 - Severance was paid pursuant to a separation agreement.  |
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| (Form | 990 | or | 990- | EZ) |

## **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or Form 990-EZ.



OMB No. 1545-0047

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

| PARTNERS IN | I HEALTH A | NONPROFIT | CORPORATION |
|-------------|------------|-----------|-------------|

Employer identification number 04-3567502

| Part I | Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).               |
|--------|--|
|        | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. |

| 1   | (a) Name of disgualified person   | (b) Relationship between disqualified person and | (c) Description of transaction | (d) Corrected? |    |  |  |
|-----|---|--|--------------------------------|----------------|----|--|--|
| •   |   | organization                                     |                                | Yes            | No |  |  |
| (1) |   |  |                                |                |    |  |  |
| (2) |   |  |                                |                |    |  |  |
| (3) |   |  |                                |                |    |  |  |
| (4) |   |  |                                |                |    |  |  |
| (5) |   |  |                                |                |    |  |  |
| (6) |   |  |                                |                |    |  |  |
| 2   |   |  |                                |                |    |  |  |
|     | under section 4958  |  |                                |                |    |  |  |
| 3   | Enter the amount of tax, if any, on line 2, above, reimburged by the organization |  |                                |                |    |  |  |

on line 2. above. reimburs

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | <b>(b)</b> Relationship with organization | <b>(c)</b> Purpose of loan | fron | an to or<br>1 the<br>zation? | <b>(e)</b> Original principal amount | (f) Balance due | <b>(g)</b> In c | lefault? | by bo | oroved<br>oard or<br>hittee? | (i) Wi<br>agreer |    |
|-------------------------------|---|----------------------------|------|------------------------------|--------------------------------------|-----------------|-----------------|----------|-------|------------------------------|------------------|----|
|                               |   |                            | То   | From                         |                                      |                 | Yes             | No       | Yes   | No                           | Yes              | No |
| (1)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (2)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (3)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (4)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (5)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (6)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (7)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (8)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (9)                           |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
| (10)                          |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |
|                               |   |                            |      |                              |                                      | \$              |                 |          |       |                              |                  |    |
| Total                         |   |                            |      |                              |                                      |                 |                 |          |       |                              |                  |    |

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (1)                           |   |                          |                        |                           |
| (2)                           |   |                          |                        |                           |
| (3)                           |   |                          |                        |                           |
| (4)                           |   |                          |                        |                           |
| (5)                           |   |                          |                        |                           |
| (6)                           |   |                          |                        |                           |
| (7)                           |   |                          |                        |                           |
| (8)                           |   |                          |                        |                           |
| (9)                           |   |                          |                        |                           |
| (10)                          |   |                          |                        |                           |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2015

# Part IVBusiness Transactions Involving Interested Persons.<br/>Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

|      | (a) Name of interested person   | (b) Relationship between<br>interested person and the<br>organization | (c) Amount of transaction | (d) Description of transaction     | n <b>(e)</b> Sharing<br>organization<br>revenues? |    |
|------|---|---|---------------------------|------------------------------------|---|----|
|      |   |   |                           |                                    | Yes   | No |
| (1)  | Didi Bertrand   | Dr. Paul Farmer's spouse  | 61,500                    | Compensation for services          |   | ~  |
| (2)  | Boathouse Group Inc   | See Part V  | 423,768                   | See Part V                         |   | ~  |
| (3)  |   |   |                           |                                    |   |    |
| (4)  |   |   |                           |                                    |   |    |
| (5)  |   |   |                           |                                    |   |    |
| (6)  |   |   |                           |                                    |   |    |
| (7)  |   |   |                           |                                    |   |    |
| (8)  |   |   |                           |                                    |   |    |
| (9)  |   |   |                           |                                    |   |    |
| (10) |   |   |                           |                                    |   |    |
| Pa   | <b>t V</b> Supplemental Information<br>Provide additional information for | or responses to questions o   | on Schedule L (see        | instructions).                     |   |    |
| Sch  | edule L, Part IV - Boathouse is majority ow                               | ned by a relative of a PIH bo   | ard member. PIH pa        | id Boathouse for their advertising | and   |    |
|      | keting services.  |   | ·····                     |                                    |   |    |
| man  |   |   |                           |                                    |   |    |
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|      |   |   |                           |                                    |   |    |

#### SCHEDULE M (Form 990)

# **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

PARTNERS IN HEALTH A NONPROFIT CORPORATION

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

| Employer identification | numb |
|-------------------------|------|
| 04-356                  | 7502 |

| Part     | Types of Property                                    |                                      |   |   |                         |     |     |    |
|----------|--|--------------------------------------|---|---|-------------------------|-----|-----|----|
|          |  | <b>(a)</b><br>Check if<br>applicable | <b>(b)</b><br>Number of contributions or<br>items contributed | <b>(c)</b><br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line 1g | Method o<br>noncash con |     |     |    |
| 1        | Art-Works of art                                     |                                      |   | -   |                         | -   |     |    |
| 2        | Art-Historical treasures                             |                                      |   |   |                         |     |     |    |
| 3        | Art-Fractional interests                             |                                      |   |   |                         |     |     |    |
| 4        | Books and publications                               |                                      |   |   |                         |     |     |    |
| 5        | Clothing and household goods                         | ~                                    |   | 20,100  | Fair Value              |     |     |    |
| 6        | Cars and other vehicles                              |                                      |   |   |                         |     |     |    |
| 7        | Boats and planes                                     |                                      |   |   |                         |     |     |    |
| 8        | Intellectual property                                |                                      |   |   |                         |     |     |    |
| 9        | Securities—Publicly traded                           | ~                                    | 207   | 4,270,055   | Fair Value              |     |     |    |
| 10       | Securities—Closely held stock .                      |                                      |   |   |                         |     |     |    |
| 11       | Securities—Partnership, LLC, or trust interests      |                                      |   |   |                         |     |     |    |
| 10       |  |                                      |   |   |                         |     |     |    |
| 12       | Securities – Miscellaneous<br>Qualified conservation |                                      |   |   |                         |     |     |    |
| 13       | contribution—Historic<br>structures                  |                                      |   |   |                         |     |     |    |
| 14       | Qualified conservation                               |                                      |   |   |                         |     |     |    |
|          | contribution-Other                                   |                                      |   |   |                         |     |     |    |
| 15       | Real estate-Residential                              |                                      |   |   |                         |     |     |    |
| 16       | Real estate – Commercial                             |                                      |   |   |                         |     |     |    |
| 17       | Real estate—Other                                    |                                      |   |   |                         |     |     |    |
| 18       | Collectibles   |                                      |   |   |                         |     |     |    |
| 19       | Food inventory                                       |                                      |   |   |                         |     |     |    |
| 20       | Drugs and medical supplies                           | ~                                    | 40  | 2,142,066   | Fair Value              |     |     |    |
| 21       | Taxidermy  |                                      |   |   |                         |     |     |    |
| 22       | Historical artifacts                                 |                                      |   |   |                         |     |     |    |
| 23       | Scientific specimens                                 |                                      |   |   |                         |     |     |    |
| 24<br>25 | Archeological artifacts                              |                                      |   |   |                         |     |     |    |
| 25<br>26 | Other ► ( <u>Sch M, Stmt 1</u> )                     |                                      |   |   |                         |     |     |    |
| 20<br>27 | Other ► ()<br>Other ► ()                             |                                      |   |   |                         |     |     |    |
| 28       | Other ► ()<br>Other ► ()                             |                                      |   |   |                         |     |     |    |
| 29       | Number of Forms 8283 received                        | bv the or                            | anization during the tax v                                    | lear for contributions for  |                         |     |     |    |
|          | which the organization completed                     |                                      |   |   | 29                      |     |     | 0  |
|          |  |                                      |   | -   |                         |     | Yes | No |
| 30a      | During the year, did the organization                | tion receive                         | by contribution any prope                                     | erty reported in Part I, lines  | 3 1 through             |     |     |    |
| -        | 28, that it must hold for at least th                |                                      |   |   |                         |     |     |    |
|          | to be used for exempt purposes                       |                                      |   |   |                         | 30a |     | V  |
| b        | If "Yes," describe the arrangemen                    | it in Part II.                       |   |   |                         |     |     |    |
| 31       | Does the organization have a                         |                                      | tance policy that require                                     | es the review of any no   | n-standard              |     |     |    |
|          | contributions?                                       |                                      |   |   |                         | 31  | ~   |    |
| 32a      | Does the organization hire or use                    | e third part                         | ies or related organization                                   | s to solicit, process, or se  | ell noncash             |     |     |    |

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contributions? . .

32a



number



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| Schedule M (F | orm 990) (2015) Page <b>2</b>  |
|---------------|--|
| Part II       | <b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. |
| Schedule N    | 1, Part I, Line 9 - PIH counted security contributions by the number of donations made to PIH. PIH received 207 security   |
| donations i   | n FY16.  |
|               | 1, Part I, Line 20 - PIH counted drug and medical supply contributions by the number of donations made to PIH. PIH received 40<br>redical supply donations in FY16.  |
|               |  |
|               | 1, Part I, Lines 25-28 - PIH counted construction supply contributions by the number of donations made to PIH. PIH received 4  |
| constructio   | n donations in FY16 including 2 generators.  |
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#### Schedule M, Part II, Statement 1

Form: Schedule M (2015)

Page: 1

EIN: 04-3567502

Part I, Line 25-28

**Description of Other Types of Property** 

|                       |                       | lines on Part I | Contributions | Revenues |
|-----------------------|-----------------------|-----------------|---------------|----------|
| Description           | Construction Supplies | Yes             | 2             | 39,427   |
| Method of determining | Fair Value            |                 |               |          |
| revenues              |                       |                 |               |          |
| Description           | Generators            | Yes             | 2             | 9,987    |
| Method of determining | Fair Value            |                 |               |          |
| revenues              |                       |                 |               |          |

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Department of the Treasury

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Internal Revenue Service Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Employer identification number 04-3567502

OMB No. 1545-0047

2015

**Open to Public** 

Inspection

Form 990, Part VI, Section A, Line 2 - Board of Directors members Albert Kaneb and Diane E. Kaneb are married to each other.

Form 990, Part VI, Section B, Line 11b - The Form 990 is prepared by the Finance staff and is reviewed carefully by the PIH Chief Financial Officer and General Counsel. The Form 990 is then reviewed by CBIZ Tofias, PIH's tax adviser. A complete draft of the Form 990 is then reviewed by the PIH Chief Executive Officer and Chief Operating Officer. This draft is then provided to the Audit and Investment Committee for their review. Finally, the Form 990 is provided to the full Board of Directors prior to filing, with the exception of Schedule B. Any and all questions and comments are addressed by the PIH Chief Financial Officer, who engages CBIZ Tofias in the discussion whenever relevant or necessary.

Form 990, Part VI, Section B, Line 12c - Each year, all PIH Officers and Board members are required to review the Organization's conflict of interest policy and indicate their compliance in writing. Throughout the year, PIH senior leadership reviews major contracts and expenditures. Any arrangements or expenditures that might give rise to a conflict of interest either in fact or appearance would be raised to the Executive Committee and the Board of Directors for discussion and disposition. The Board reserves the right to disallow any such transactions, arrangement, or other working relationship and/or to ask the interested person to remove him or herself from any discussion or vote on the matter. The Board shall determine the existence of a conflict of interest by a majority vote of the disinterested directors.

Form 990, Part VI, Section B, Line 15 - The Compensation Committee of the Board of Directors, none of whose members have a conflict of interest, is charged with reviewing the proposed compensation of PIH's Executive Director. Comparability data for similarly qualified persons in functionally comparable positions at similarly situated organizations is prepared by the organization and reviewed by the Compensation Committee before forming its conclusions. The deliberation and decision are documented in the minutes contemporaneously.

Form 990, Part VI, Section C, Line 19 - Partners In Health posts a copy of its annual report, audited financial statements, and Form 990 on its website and provides copies to anyone who inquires. PIH also provides a copy of its Articles of Organization, its by-laws, and its conflict of interest policy on its website for any interested party to view.

Form: 990 (2015)

Page: 2

#### PARTNERS IN HEALTH A NONPROFIT CORPORATION

EIN: 04-3567502

Part III, Line 4a

#### Description

Lasante provides Nourimanba free of charge to patients in its sites across the Central Plateau and lower-Artibonite regions. Between October 2015 and September 2016, 10,713 children benefited from 51 tons of Nourimanba. In addition, at HUM, PIH/ZL continues to provide advanced care and bring innovation and services previously unavailable in Haiti's public system. As an example of this, Partners In Health and ZL supported the creation of the Mirebalais Reference Laboratory for Diagnostics and Research. The laboratory will be the only public diagnostic and pathology facility in Haiti, providing referral and research capabilities to the entire national health system. The laboratory will expand testing capacity and initiate public health surveillance projects for TB, HIV, cholera, Zika, maternal health, and malnutrition.

First Program Service Accomplishments Description

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EIN: 04-3567502

Part III, Line 4c

#### Third Program Service Accomplishments Description

#### Description

has done over the last decade, UGHE will train the next generation of global health leaders from Africa and beyond. 50 students are currently enrolled in the inaugural degree program, Masters of Science in Global Health Delivery. In 2016, UGHE also launched its Executive Education program with two separate cohorts of learners. Construction on UGHE's first permanent campus in Burera District is underway, as commemorated by a groundbreaking ceremony in December.

| Schedule         | O, Statement 3 PARTNER   | S IN HEALTH A N | IONPROFIT CO | RPORATION       |
|------------------|--|-----------------|--------------|-----------------|
| Form: 990        | ) (2015)   |                 | EIN          | : 04-3567502    |
| Page: <b>2</b>   |  |                 | Pa           | rt III, Line 4d |
|                  | Other Program Services Accomplishments   |                 |              |                 |
| Activity<br>Code | Description  | Expense         | Grants       | Revenue         |
|                  | In addition to the programs listed, PIH has programs in Liberia, Lesotho, Malawi, Peru,<br>Russia, Kazakhstan, Mexico, and Navajo Nation. Major expenditures in Other Programs<br>include those for training, electronic medical records, monitoring and evaluation, and mental<br>health. | 49,569,996      | 12,363,019   | 47,676          |
| Total:           |  | 49,569,996      | 12,363,019   | 47,676          |

#### Schedule O, Statement 4

EIN: 04-3567502

Part V, Line 4b

Form: 990 (2015)

Page: 5

Name Of Foreign Country

|              | 1101 | ne of i ofeigh oountry |  |  |
|--------------|------|------------------------|--|--|
| Name         |      |                        |  |  |
| Canada       |      |                        |  |  |
| Ethiopia     |      |                        |  |  |
| Haiti        |      |                        |  |  |
| Kazakhstan   |      |                        |  |  |
| Liberia      |      |                        |  |  |
| Lesotho      |      |                        |  |  |
| Malawi       |      |                        |  |  |
| Mexico       |      |                        |  |  |
| Peru         |      |                        |  |  |
| Russia       |      |                        |  |  |
| Rwanda       |      |                        |  |  |
| Sierra Leone |      |                        |  |  |
|              |      |                        |  |  |

| Schedule O, Statement 5 | PARTNERS IN HEALTH A NONPROFIT CORPORATION |
|-------------------------|--|
| Form: 990 (2015)        | EIN: 04-3567502                            |
| Page: 6                 | Part VI, Section C, Line 17                |
|                         | Where Copy Of Return Is Filed              |
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#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.
 Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Inspection

Employer identification number

04-3567502

Department of the Treasury Internal Revenue Service

Name of the organization

Part II

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                    | <b>(b)</b><br>Primary activity | <b>(c)</b><br>Legal domicile (state<br>or foreign country) | <b>(d)</b><br>Total income | <b>(e)</b><br>End-of-year assets | <b>(f)</b><br>Direct controlling<br>entity |
|--|--------------------------------|--|----------------------------|----------------------------------|--|
| (1) Partners In Health Liberia LLC<br>615 South DuPont Highway, Dover, DE 19901                        | Healthcare                     | DE   | 335,531                    | 617,344                          | Partners In<br>Health A                    |
| (2) PIH Universities of Global Health Equity LLC<br>615 South DuPont Highway, Dover, DE 19901          | Health Education               | DE   | 64,968                     | 225,966                          | Partners In<br>Health A                    |
| (3) Abwenzi Pa Zaumoyo Partners In Health Malawi<br>PO Box 56, Neno Boma, Neno District 624200, Malawi | Healthcare                     | Malawi   | 24,606                     | 0                                | Partners In<br>Health a                    |
| (4)  |                                |  |                            |                                  |  |
| (5)  |                                |  |                            |                                  |  |
| (6)  |                                |  |                            |                                  |  |

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | <b>(c)</b><br>Legal domicile (state<br>or foreign country) | <b>(d)</b><br>Exempt Code section | <b>(e)</b><br>Public charity status<br>(if section 501(c)(3)) | <b>(f)</b><br>Direct controlling<br>entity | Section 5<br>contr<br>enti | olled |
|--|--------------------------------|--|-----------------------------------|---|--|----------------------------|-------|
|  |                                |  |                                   |   |  | Yes                        | No    |
| (1) Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)<br>New Europa 438 Pope John Paul, Maseru, Lesotho          | Healthcare                     | Lesotho  |                                   |   | N/A  |                            |       |
| (2) The River Street Development Foundation (52-2117495)<br>800 Boylston Street Suite 1400, Boston, MA 02199 | Support PIH                    | МА   | 501(c)(3)                         | 11 Type II  | N/A  |                            | ~     |
|  |                                |  |                                   |   |  |                            |       |
|  |                                |  |                                   |   |  |                            |       |
| (5)  |                                |  |                                   |   |  |                            |       |
| (6)  |                                |  |                                   |   |  |                            |       |
| (7)  |                                |  |                                   |   |  |                            |       |

| Part III Identification of R<br>because it had one<br>(a)<br>Name, address, and EIN of<br>related organization | Related Organization<br>e or more related orga<br>(b)<br>Primary activity | tegal<br>domicile<br>(state or<br>foreign<br>country) | e as a Partners<br>treated as a pa<br>(d)<br>Direct controlling<br>entity | (e)<br>Predominant<br>income (related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-514) | the organiza<br>the tax year.<br>(f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year assets | (   | <b>h)</b><br>ortionate | (i) | (<br>Gene | <b>i)</b><br>eral or<br>aging | (k)<br>Percentage<br>ownership |
|--|---|---|---|---|--|--|-----|------------------------|-----|-----------|-------------------------------|--------------------------------|
|  |   |   |   |   |  |  | Yes | No                     |     | Yes       | No                            |                                |
| (1)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
| (2)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
| (3)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
| (4)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
| (5)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
| (6)  |   |   |   |   |  |  |     |                        |     |           |                               |                                |
|  |   |   |   |   |  |  |     |                        |     |           |                               | <u> </u>                       |

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | <b>(c)</b><br>Legal domicile<br>(state or foreign country) | <b>(d)</b><br>Direct controlling<br>entity | <b>(e)</b><br>Type of entity<br>(C corp, S corp, or trust) | <b>(f)</b><br>Share of total<br>income | <b>(g)</b><br>Share of<br>end-of-year assets | <b>(h)</b><br>Percentage<br>ownership | (i<br>Section 5<br>contr<br>enti | <b>i)</b><br>512(b)(13)<br>rolled<br>ity? |
|---|--------------------------------|--|--|--|--|--|---------------------------------------|----------------------------------|---|
|   |                                |  |  |  |  |  |                                       | Yes                              | No  |
| (1)   |                                |  |  |  |  |  |                                       |                                  |   |
| (2)   |                                |  |  |  |  |  |                                       |                                  |   |
| (3)   |                                |  |  |  |  |  |                                       |                                  |   |
| (4)   |                                |  |  |  |  |  |                                       |                                  |   |
| (5)   |                                |  |  |  |  |  |                                       |                                  |   |
| (6)   |                                |  |  |  |  |  |                                       |                                  |   |
| (7)   |                                |  |  |  |  |  |                                       |                                  |   |

Page **2** 

Schedule R (Form 990) 2015

| Part | <b>Transactions With Related Organizations</b> Complete if the organization answe               | ered "Yes" on Form   | 990, Part IV, line 34     | ⊦, 35b, or 36.            |           |            |
|------|---|----------------------|---------------------------|---------------------------|-----------|------------|
| Note | . Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.             |                      |                           |                           | Yes       | No         |
| 1    | During the tax year, did the organization engage in any of the following transactions with one  | or more related orga | nizations listed in Parts | s II–IV?                  |           |            |
| а    | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity |                      |                           | 1a                        | 1         | ~          |
| b    | Gift, grant, or capital contribution to related organization(s)                                 |                      |                           | 1b                        | ~ ~       |            |
| С    | Gift, grant, or capital contribution from related organization(s)                               |                      |                           | 1c                        | ;         | ~          |
| d    | Loans or loan guarantees to or for related organization(s)                                      |                      |                           | 1d                        | I         | ~          |
| е    | Loans or loan guarantees by related organization(s)   |                      |                           | <b>1</b> e                | •         | ~          |
|      |   |                      |                           |                           |           |            |
| f    | Dividends from related organization(s)  |                      |                           | 1f                        |           | ~          |
| g    | Sale of assets to related organization(s)   |                      |                           | <b>1</b> g                | 1         | ~          |
| ĥ    | Purchase of assets from related organization(s)   |                      |                           |                           |           | ~          |
| i    | Exchange of assets with related organization(s)   |                      |                           | <b>1</b> i                |           | ~          |
| j    | Lease of facilities, equipment, or other assets to related organization(s)                      |                      |                           |                           |           | ~          |
| •    |   |                      |                           |                           |           |            |
| k    | Lease of facilities, equipment, or other assets from related organization(s)                    |                      |                           | <b>1</b> k                | :         | ~          |
| 1    | Performance of services or membership or fundraising solicitations for related organization(s)  |                      |                           |                           | ~         |            |
| m    | Performance of services or membership or fundraising solicitations by related organization(s)   |                      |                           |                           |           | ~          |
| n    | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . |                      |                           |                           |           | ~          |
| 0    | Sharing of paid employees with related organization(s)  |                      |                           |                           |           | <b>—</b>   |
| Ŭ    |   |                      |                           |                           |           |            |
| q    | Reimbursement paid to related organization(s) for expenses                                      |                      |                           | 1p                        | ,         | ~          |
| q    | Reimbursement paid by related organization(s) for expenses                                      |                      |                           |                           | -         | ~          |
| ч    |   |                      |                           |                           |           | -          |
| r    | Other transfer of cash or property to related organization(s)                                   |                      |                           | <b>1</b> r                |           | ~          |
| s    | Other transfer of cash or property from related organization(s)                                 |                      |                           |                           |           | ~          |
| 2    | If the answer to any of the above is "Yes," see the instructions for information on who must o  |                      |                           |                           |           | -          |
|      | (a)   | (b)                  |                           | (d)                       | 10010     | <u>us.</u> |
|      | (a)<br>Name of related organization   | Transaction          | (c)<br>Amount involved    | Method of determining amo | ount invo | lved       |
|      | ·   | type (a–s)           |                           | , end                     |           |            |
| Se   | e Schedule R, Part VII, Statement 1   |                      |                           |                           |           |            |
| (1)  |   |                      |                           |                           |           |            |
|      |   |                      |                           |                           |           |            |
| (2)  |   |                      |                           |                           |           |            |
| _(2) |   |                      |                           |                           |           |            |
| (3)  |   |                      |                           |                           |           |            |
| _(0) |   |                      |                           |                           |           |            |
| (4)  |   |                      |                           |                           |           |            |
| _(=) |   |                      |                           |                           |           |            |
| (5)  |   |                      |                           |                           |           |            |
|      |   |                      |                           |                           |           |            |
| (6)  |   |                      |                           |                           |           |            |
|      |   | <u> </u>             | I                         | Schedule R (Fo            | orm 990   | ) 2015     |

### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)<br>Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | <b>(c)</b><br>Legal domicile<br>(state or foreign<br>country) | income (related,<br>unrelated, excluded<br>from tax under | Are all p<br>sec | tion<br>(c)(3) | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | Disprop | h)<br>ortionate<br>tions? | (i)<br>Code V—UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) |     |    | (k)<br>Percentage<br>ownership |
|---|--------------------------------|---|---|------------------|----------------|--|---|---------|---------------------------|---|-----|----|--------------------------------|
|   |                                |   | sections 512-514)   | Yes              | No             |  |   | Yes     | No                        |   | Yes | No |                                |
| 1)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 2)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 3)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 4)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 5)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 5)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 7)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 3)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| )                                       |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| )                                       |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| )                                       |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 2)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 3)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 4)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 5)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |
| 6)                                      |                                |   |   |                  |                |  |   |         |                           |   |     |    |                                |

| Schedule R (Fo |  | Page |
|----------------|--|------|
| Part VII       | <b>Supplemental Information</b><br>Provide additional information for responses to questions on Schedule R (see instructions). |      |
| Schedule R     | Part I - Development staff at Partners In Health in Boston raise funds for all country sites. For purposes of Schedule R, t    | hese |
|                | ave been allocated based on the proportion that the site expenses bear to the total program expenses across all sites.         |      |
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#### Schedule R, Part VII, Statement 1

EIN: 04-3567502

Part V, Line 2

Form: Schedule R (2015)

Page: 3

Description of Covered Relationships and Transaction Thresholds

|                                     |   | Amt. involved |
|-------------------------------------|---|---------------|
| Name                                | Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)   | 5,377,203     |
| Transaction type                    | b   |               |
| Method of determining amt. involved | Amount is determined based on fiscal year budget proposal from site, budget review, revision and PIH Board approval |               |
| Name                                | Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)   | 163,717       |
| Transaction type                    |   |               |
| Method of determining amt. involved | PIH Boston raises funds for all country sites. These expenses are allocated based on                                |               |
|                                     | the proportion that the site expenses bear to the total program expenses across all sites                           |               |
| Name                                | Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)   | 127,183       |
| Transaction type                    |   |               |
| Method of determining amt. involved | This amount represents payments processed by PIH in Boston to contractors   |               |
|                                     | performing their jobs at the country sites  |               |
| Name                                | Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)   | 2,788,936     |
| Transaction type                    | 0   |               |
| Method of determining amt. involved | This amount represents HR costs (excluding consultant) paid by PIH in Boston to                                     |               |
|                                     | employees performing their jobs for the sites.  |               |