	000
Form	330

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

► Do not enter social security numbers on this form as it may be made public.

20**16** Open to Public Inspection

OMB No. 1545-0047

Inte	mai Revei	nue Service	Information about Form 990 and its instructions is at www.ir	s.gov/form99	0.	Inspection
Α	For the	e 2016 cale	ndar year, or tax year beginning 07/01 , 2016, and endi	• ·	6/30	, 20 17
В	Check i	if applicable:	C Name of organization PARTNERS IN HEALTH A NONPROFIT CORPORATION	ON	D Employ	er identification number
~	Address	s change	Doing business as			04-3567502
	Name c	change	Number and street (or P.O. box if mail is not delivered to street address) Room/s	uite	E Telepho	ne number
	Initial re	eturn	800 Boylston St Suite 300			857-880-5100
	Final retu	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code			
		ed return	Boston, MA, 02199		G Gross re	· · · · · · · · · · · · · · · · · · ·
	Applicat	tion pending	H(a) Is this a g	group return for	subordinates? Ves Vo	
					s included? Ves No	
<u> </u>	Tax-exe	empt status:	✓ 501(c)(3) 501(c) ( ) ◄ (insert no.) 4947(a)(1) or 527	If "No," att	ach a list. (s	ee instructions)
J	Website		w.pih.org		exemption	
к		-	Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation	ation: 2001	M State	of legal domicile: MA
P	art I	Summ				
	1		escribe the organization's mission or most significant activities: Partr			
JCe			ial option for the poor in health care. Through its work in Haiti, Africa, Per			
nai			bring the benefits of modern medical science to those most in need of th			
Activities & Governance	2		is box $\blacktriangleright$ if the organization discontinued its operations or disposed		I I	its net assets.
ğ	3		of voting members of the governing body (Part VI, line 1a)			16
کە مە	4		,		12	
itie	5	Total nur		413		
ctiv	6		nber of volunteers (estimate if necessary)		6	35
Ă	7a		elated business revenue from Part VIII, column (C), line 12			0
	b	Net unre	ated business taxable income from Form 990-T, line 34		7b	0
				Prior Y		Current Year
ne	8		tions and grants (Part VIII, line 1h)	10	7,681,982	127,157,823
Revenue	9	-	service revenue (Part VIII, line 2g)		89,968	797,374
Re	10		nt income (Part VIII, column (A), lines 3, 4, and 7d)		993,196	796,840
	11		renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		302,047	648,207
	12		enue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,067,193	129,400,244
	13		nd similar amounts paid (Part IX, column (A), lines 1–3)	4	5,294,453	51,074,686
	14		paid to or for members (Part IX, column (A), line 4)		0	0
Expenses	15		other compensation, employee benefits (Part IX, column (A), lines 5–10)	4	0,849,729	39,473,344
en	16a		nal fundraising fees (Part IX, column (A), line 11e)		411,385	1,650,648
Ä	b		draising expenses (Part IX, column (D), line 25) <b>5</b> ,229,281		0 / / / 01 /	50.0/5.07/
_	17		penses (Part IX, column (A), lines 11a–11d, 11f–24e)		8,666,916	53,265,976
	18 19		enses. Add lines 13–17 (must equal Part IX, column (A), line 25)		5,222,483	145,464,654
. "	-	nevenue	less expenses. Subtract line 18 from line 12	-3 Beginning of C	6,155,290	-16,064,410 End of Year
Net Assets or Fund Balances	20	Total acc	ets (Part X, line 16)			
Asse Bala	20 21				7,882,363	71,791,952
Net,	21				1,243,582	21,281,602
	22		ts or fund balances. Subtract line 21 from line 20	6	6,638,781	50,510,350

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Ann Quandt, Chief Financial Office Type or print name and title	r		Date	3	
Paid Preparer	Print/Type preparer's name	Preparer's signature	Date	Date		PTIN
Use Only	Firm's name 🕨	Firm's EIN ►				
	Firm's address ►	Phone no.				
May the IRS	discuss this return with the preparer	shown above? (see instructions) .				. 🗌 Yes 🗌 No
For Paperwo	rk Reduction Act Notice, see the separa	te instructions.	Cat. No. 11282Y	/		Form <b>990</b> (2016)

Form 99	0 (2016) Page <b>2</b>
Part	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	Partners In Health's mission is to provide a preferential option for the poor in health care. Through its work in Haiti, Africa, Peru, Russia, Mexico, and Navajo Nation, PIH strives to bring the benefits of modern medical science to those most in need of them and
	to serve as an antidote to despair.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
4	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 47,762,232 including grants of \$ 34,861,124 ) (Revenue \$ 0 )
	Partners In Health (PIH), together with its sister organization, Zanmi Lasante (ZL), has worked in Haiti for more than 25 years to
	help to build and strengthen the country's public health system. One of the poorest countries in the Western Hemisphere, Haiti
	suffers a harsh cycle of poverty and disease. Life expectancy at birth is just 62 years versus 78 in the United States. There are few
	trained health professionals to cope with the scale of health challenges. PIH/ZL works closely with Haiti's Ministry of Health and is
	the largest nongovernmental provider of health care in the country, operating clinics and hospitals at 11 sites, and with a staff of
	more than 5,000 Haitians. PIH pioneered the use of community health workers to treat people suffering from tuberculosis and HIV.
	Additional long-term, innovative programs-cholera treatment and prevention, cancer detection and treatment, rehabilitative medicine, and mental health care-demonstrate that it is possible to provide the highest quality of care to the country's poorest
	people. In 2013, PIH opened a national referral and teaching hospital, University Hospital in Mirebalais, built in partnership with
	the Ministry of Health. The hospital provides free access to health care for more than 3.4 million people and is training the next
	generation of qualified health professionals to strengthen the country's health system. An important strategic initiative for PIH/ZL is
	(Continued on Schedule O, Statement 1)
4b	(Code:) (Expenses \$14,360,221 including grants of \$660,455 ) (Revenue \$)
	Together with our Rwandan sister organization, Inshuti Mu Buzima (IMB), Partners In Health focuses on bringing high-quality
	health care to three rural districts that previously had some of the country's worst health outcomes. With the Ministry of Health,
	PIH/IMB provides direct services to an area with a population of over 865,000 at three hospitals and 40 health centers, with the help of 5,000 community health workers. In areas such as cancer care, non-communicable diseases, neonatology, and maternal
	health, PIH continues to introduce innovations that are tested, refined, and taken to scale nationally. By pioneering smart
	investments in healthcare delivery in Rwanda, Partners In Health has changed the lives of millions of people. The PIH/IMB cancer
	center of excellence that was launched in 2012 in collaboration with the Rwandan Ministry of Health and Dana Farber Cancer
	Institute, has expanded and grown enormously with the formal opening of new ambulatory cancer treatment facility that is used to
	provide outpatient care to cancer patients, as well as the equipping of its pathology laboratory with the state of the art equipment.
	Since the opening, the center has received over 6,000 patients and is now capable of managing remotely 98% of all its patient
	biopsies that were formally sent to the U.S. for diagnostics. During the year, PIH/IMB invested in the construction of a Neonatal
40	(Continued on Schedule O, Statement 2)         (Code:       ) (Expenses \$ 11,301,374 including grants of \$ 105,679 ) (Revenue \$ 0 )
4c	(Code:) (Expenses \$ 11,301,374 including grants of \$ 105,679 ) (Revenue \$ 0 ) Partners In Health, at the invitation of the Ministry of Health, began work in Liberia in November 2014. Before 2014, one out of 100
	women died in childbirth. Half of all tuberculosis patients died. And fewer than 200 doctors served 4.3 million citizens. (In the
	United States, approximately 10,000 doctors serve that many citizens). Since Ebola came under control in Liberia in March 2015,
	PIH has focused on rebuilding the health system, primarily for a population of roughly 100,000 in Maryland County. Using the
	accompaniment approach that has proven successful at other PIH supported sites, PIH is utilizing community health workers to
	help ensure that people with HIV, TB, and malnutrition, as well as pregnant women, among other patients, get the right care at the
	right time. PIH-Liberia is also staffing and overseeing two facilities in Maryland County. Clinicians are addressing the high rates of
	maternal mortality and tuberculosis at the "New Pleebo" Health Center, a 24-hour clinic, and at nearby J.J. Dossen Memorial
	Hospital, a referral hospital. The past year has seen great progress in improving clinical care in PIH-supported facilities and
	catchment areas in Southeast Liberia and in Monrovia at the national TB Annex thanks to comprehensive investments in
	(Continued on Schedule O, Statement 3)
4d	Other program services (Describe in Schedule O.) See Schedule O, Statement 4
	(Expenses \$ 58,132,199 including grants of \$ 15,447,428 ) (Revenue \$ 797,374 )
4e	Total program service expenses ► 131,556,026

4e	Total program service expenses ►	131	.55
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Part	V Checklist of Required Schedules			
	In the experimetion dependence in postion $CO(1/2)(2)$ or $40.47/2(1/2)$ (at her there a private formulation) of (1/2)		Yes	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete <i>Schedule B</i> , <i>Schedule of Contributors</i> (see instructions)?	2	v	•
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	•	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	~	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		-
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9	~	-
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V $\therefore$	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			ĺ
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		
	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e		-
12 a	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete $P_{AB}$ and	11f	~	-
b	Schedule D, Parts XI and XII	12a		-
13	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13	~	-
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	~	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	~	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	~	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16	~	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	~	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .	18		
				-

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Part	V Checklist of Required Schedules (continued)		Vee	
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	No V
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	20b		
22	domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	21	~	
23	Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	~	
	employees? If "Yes," complete Schedule J	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		~
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	24d 25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		~
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disgualified persons? If "Yes," complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		r
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a 28b	~	~
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	~	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29 30	•	~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		r
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .	33	~	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b	~	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	07		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	37 38	~	
				(2016)

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Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 110			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 413			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
0-	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	_		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
		4a	~	
b	If "Yes," enter the name of the foreign country:  See Schedule O, Statement 5	40	•	
U	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	70	~	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b	~	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	10	•	
•	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a k	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . <b>10b Section 501(c)(12) organizations.</b> Enter:			
11	Gross income from members or shareholders			
a b	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

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Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S			
	Check if Schedule O contains a response or note to any line in this Part VI			
Secti	on A. Governing Body and Management		X	
1a	Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		Yes	No
b 2	Enter the number of voting members included in line 1a, above, who are independent . <u>1b</u> <u>12</u> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	~	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		~
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	4 5 6		レ レ
b	one or more members of the governing body?	7a 7b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	70		
а	The governing body?	8a	~	
ь 9	Each committee with authority to act on behalf of the governing body?	8b 9	•	~
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	-	ode.)	
			Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		~
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		~
b 12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	V	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	~	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	~	
13	Did the organization have a written whistleblower policy?	13	~	
14 15	Did the organization have a written document retention and destruction policy?	14	~	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a b	The organization's CEO, Executive Director, or top management official	15a 15b	~	~
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	act		V
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
Coot!	organization's exempt status with respect to such arrangements?	16b		
17	on C. Disclosure         List the states with which a copy of this Form 990 is required to be filed ►         See Schedule O, Statement 6			
17 18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	n 501(	c)(3)s	only)
19	✓ Own website ☐ Another's website ✓ Upon request ☐ Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	polic	/. and

19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and
	financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ► Ann Quandt, (857)880-5210

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

					C)			,, <b>,</b>		
(A)	(B)				sition			(D)	(E)	(F)
Name and Title	Average		(do not check mor box, unless persor					Reportable	Reportable	Estimated
	hours per	office				or/trust	tee)	compensation	compensation from	amount of
	week (list any hours for related organizations below dotted line)	ndividua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
Dr Gary L Gottlieb	50									
Chief Executive Officer, Director	0	~		~				199,022	0	5,538
Ophelia Dahl	30									
Chair of BOD	0	~		r				0	0	0
Dr Paul Farmer	15									
Director	0	~						0	0	0
Ted Philip	50									
Chief Operating Officer, Director	0	~		~				201,262	0	0
Jack Connors	1									
Director	0	~						0	0	0
Albert Kaneb	1									
Director	0	~						0	0	0
Diane E Kaneb	1									
Director	0	~						0	0	0
Lesley King	1									
Director	0	~						0	0	0
Todd McCormack	1									
Director	0	~						0	0	0
Dan Nova	1									
Director	0	~						0	0	0
Charlotte C Wagner	1	-								
Director	0	~						0	0	0
David Walton	1									
Director	0	~						0	0	0
Anita Bekenstein	1	ļ								
Director	0	~						0	0	0
Joanne Kagle	1	ļ								
Director	0	~						0	0	0

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				((	C)					
(A)	(B)			Pos	ition			(D)	(E)	(F)
Name and Title	Average hours per week (list any	(do not check more than one box, unless person is both an officer and a director/trustee)				is both or/trust	n an tee)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	hours for related organizations below dotted line)	ndividua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Max Stone	1									
Director	0	~						0	0	0
Michael Choe	1									
Director	0	~						0	0	0
Ann Quandt	50									
Chief Financial Officer	0			~				162,364	0	4,931
Lori B Silver	40									
Clerk	0			~				87,288	0	23,952
Dr Joia Mukherjee	50									
Chief Medical Officer	0			~				188,398	0	39,394
Joseph Pierce	50									
Deputy Chief Development Officer	0					~		160,908	0	18,475
David Mayo	50									
Chief Information Officer	0					~		158,293	0	4,778
Hind Satti	50									
Deputy Chief Medical Officer	0					~		129,281	0	13,420
Elizabeth MacNaim	50									
Director of PSD	0					~		125,493	0	26,475
Caroline Broderick	50									
Director of Compliance	0					~		119,732	0	20,875
Ken Himmelman	50									
Chief Program Officer	0						~	198,302	0	30,070
Cynthia Maltbie	50									
Chief Human Resources Officer	0						~	159,464	0	19,431
Sheila Davis	50									
Chief of Clinical Operations	0						~	158,492	0	18,649
Sarthak Das	50									
Chief of Policy & Public Sector	0						~	155,181	0	4,655

rait	VII Section A. Officers, Directors, Trus	lees, rey E	mpio	yees		10 F C)	iignes	st C	ompensated E	mployees (com	(inuea)
	(A) Name and title	(B) Average hours per	Average box, unles hours per officer an				is both	n an	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation fror	
		week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
Cassi	a Van der Hoof Holstein	50									
hief	Partnership Integration Officer	0						~	153,759		0 2,32
	cca Rollins	50	-								
Chief	Communications Officer	0						~	145,725		0 19,03
1h	Sub-total								2,502,964		0 252,00
c	Total from continuation sheets to Part			•	•	• •	•		2,502,904		252,00
	Total (add lines 1b and 1c)				÷				2,502,964		0 252,00
2	Total number of individuals (including bu reportable compensation from the organ	t not limited						e) w	1.1.1		
3	Did the organization list any <b>former</b> of employee on line 1a? If "Yes," complete								bloyee, or high	•	ted 7 Yes No.
4	For any individual listed on line 1a, is the organization and related organizations <i>individual</i>										
5	Did any person listed on line 1a receive of for services rendered to the organization								0	ation or indivic	lual
ectio	on B. Independent Contractors										
1	Complete this table for your five highest compensation from the organization. Rep year.										
	(A)								(B)		(C)

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
Build Health International, 100 Cummings Center, Suite 120H, Beverly, MA 01915	Architecture/Construction	3,105,848
Brigham and Women's Hospital, 75 Francis St, Boston, MA 02115	Medical Professional Services	2,636,649
Robbins Kersten Direct, 3400 Waterview Parkway, Suite 250, Richardson, TX 75080	Fundraising/Marketing	2,012,018
ROKO Construction, PO Box 323, Kigali, Rwanda	Construction	1,395,008
Boathouse Group, 260 Charles Street, Waltham, MA 02453	Fundraising/Marketing	1,118,216
2 Total number of independent contractors (including but not limited to	o those listed above) who	
received more than \$100,000 of compensation from the organization $\blacktriangleright$	16	

Form 990 (2016) Part VIII Statement of Revenue

		Check if Schedule O	contains a resi	oonse or note to	anv line in this	Part VIII		🗆
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Grants nounts	1a	Federated campaigns	з <b>1а</b>	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b		0				
s, G	с	Fundraising events .		0				
Gifts, ilar An	d	Related organizations		0				
s, G	е	Government grants (con		30,647,126				
ion: r Si	f	All other contributions, gi						
buti		and similar amounts not inc		96,510,697				
li tri	g	Noncash contributions includ	ded in lines 1a-1f: \$	8,997,289				
Contributions, and Other Sim	h	Total. Add lines 1a-1			127,157,823			
				Business Code	1 - 1			
Program Service Revenue	2a	UGHE Tuition Revenue	e	813311	797,374	797,374	0	0
Rev	b							
ice	с							
Ser	d							
m	е							
ogra	f	All other program service	vice revenue .		0	0	0	0
Prc	g	Total. Add lines 2a-2	f	🕨	797,374			
	3	Investment income		ends, interest,				
		and other similar amo	,	🕨	858,287	0	0	858,287
	4	Income from investment	t of tax-exempt bo	ond proceeds ►	0	0	0	0
	5	Royalties		🕨	0	0	0	0
			(i) Real	(ii) Personal				
	6a	Gross rents	68,490	0				
	b	Less: rental expenses	68,490	0				
	С	Rental income or (loss)		0				
	d	Net rental income or (			0	0	0	0
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	6,810,738	84,197				
	b	Less: cost or other basis						
		and sales expenses .	6,721,760					
	c	Gain or (loss)	88,978			-		
	d	Net gain or (loss) .		🕨	-61,447	0	0	-61,447
Other Revenue	8a	Gross income from fu events (not including \$ of contributions reporte See Part IV, line 18	0 ed on line 1c).					
đ		Less: direct expenses						
	с 9а	Net income or (loss) for Gross income from ga	•	events . 🕨				
	<i>3</i> a	See Part IV, line 19		0				
	b	Less: direct expenses						
	c	Net income or (loss) fi			0	0	0	0
	-	Gross sales of in			0	0	0	0
		returns and allowance		0				
	b	Less: cost of goods s						
	c	Net income or (loss) fi			0	0	0	0
		Miscellaneous R		Business Code	0	U	0	3
	11a	Currency Gain on Pay	ment	813311	52,189	0	0	52,189
	b	Staff Trip Reimbursem		813311	18,486	0	0	18,486
	С	Conference Reimburs		813311	17,604	0	0	17,604
	d	All other revenue .			559,928	0	0	559,928
	е	Total. Add lines 11a-	11d	🕨	648,207			
	12	Total revenue. See in	nstructions.	<u></u> ►	129,400,244	797,374	0	1,445,047
								Earm 990 (2016)

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,250,355	3,250,355		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	42,524	42,524		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	47,781,807	47,781,807		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0 700,820	0	700,820	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	61,500	61,500	0	
7	Other salaries and wages	32,710,164	27,835,765	4,139,953	734,440
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	826,114	674,314	86,518	65,282
9	Other employee benefits	3,321,453	2,694,440	357,005	270,008
10	Payroll taxes	1,853,293	1,273,898	330,225	249,17
11 a	Fees for services (non-employees): Management	0	0	0	
b	Legal	60,755	51,037	9,718	
С	Accounting	164,484	26,029	138,455	
d	Lobbying	0	0	0	
е	Professional fundraising services. See Part IV, line 17	1,650,648			1,650,64
f	Investment management fees	114,956	0	114,956	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	2,576,991	2,167,838	400,497	8,65
12	Advertising and promotion	73,589	71,490	1,019	1,08
13	Office expenses	3,093,611	2,080,318	28,334	984,95
14	Information technology	819,514	624,605	176,876	18,03
15	Royalties	0	0	0	
16	Occupancy	4,371,504	3,532,331	428,597	410,57
17	Travel	3,427,142	3,189,751	68,660	168,73
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	(
19	Conferences, conventions, and meetings .	269,666	246,077	17,406	6,18
20		660	660	0	
21	Payments to affiliates	0	0	0	
22	Depreciation, depletion, and amortization .	1,595,002	906,223	688,779	
23	Insurance	181,119	31,325	149,753	4
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Outside Services	9,114,084	7,900,971	641,608	571,50
b	Medical Supplies	5,317,558	5,317,558	0	
с	Construction	5,445,176	5,439,005	6,171	
d	Pharmaceutical Expenses	6,542,227	6,542,227	0	
е	All other expenses	10,097,938	9,813,978	193,997	89,96
25	Total functional expenses. Add lines 1 through 24e	145,464,654	131,556,026	8,679,347	5,229,28
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶				

Form 990 (2016)

Form 990 <b>Part</b>				Page 11
	Check if Schedule O contains a response or note to any line in this Par	t X		. 🗌
		<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash-non-interest-bearing	11,838,061	1	16,320,958
2	Savings and temporary cash investments	18,816,396	2	5,572,230
3	Pledges and grants receivable, net	6,023,191	3	4,576,017
4	Accounts receivable, net	3,742,437	4	7,506,994
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
र ह	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
Assets	Notes and loans receivable, net		7	
8 As		197,556	8	1,355,172
9	F	993,287	9	1,161,190
10		,	-	.,,
	b Less: accumulated depreciation 10b 4,480,819	6,945,208	10c	5,481,080
11		28,565,399		29,194,152
12	· · ·	760,828	12	624,159
13			13	
14			14	
15			15	
16		77,882,363	16	71,791,952
17		10,530,525	17	11,709,380
18	F	0	18	0
19		0	19	9,297,667
20		-	20	0
21		713,057	21	274,555
Liabilities				·
abi	disqualified persons. Complete Part II of Schedule L		22	
23   تُــّ	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	0	25	0
26	Total liabilities. Add lines 17 through 25	11,243,582	26	21,281,602
Fund Balances 58 58 50 50 50 50 50 50 50 50 50 50 50 50 50	Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.			
ŭ 27	Unrestricted net assets	39,618,654	27	24,437,730
<b>B</b> 28	Temporarily restricted net assets	22,185,363	28	21,175,568
프 29		4,834,764	29	4,897,052
or Fur	Organizations that do not follow SFAS 117 (ASC 958), check here $\blacktriangleright$ and complete lines 30 through 34.			
န္ ၁၀	Capital stock or trust principal, or current funds		30	
ัฐ 31			31	
Š 32			32	
Net Assets or 31 32 33 33 34 34 32 35 35 35 35 35 35 35 35 35 35 35 35 35	F	66,638,781	33	50,510,350
2 34	F	77,882,363	34	71,791,952

	00 (2016)			Pa	ige <b>1</b> 2
Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	•			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	29,40	0,244
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	45,4 <mark>6</mark>	4, <mark>6</mark> 54
3	Revenue less expenses. Subtract line 2 from line 1	3	-	16,06	4,410
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		66,63	8,78
5	Net unrealized gains (losses) on investments	5		-6	4,02
6	Donated services and use of facilities	6			(
7	Investment expenses	7			(
8	Prior period adjustments	8			(
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B)) .................................	10		50,51	0,350
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Cash Control Conter				
	If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	plain in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compreviewed on a separate basis, consolidated basis, or both:		2a		~
	•				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were audite separate basis, consolidated basis, or both:	ed on a			
	•				
	□ Separate basis □ Consolidated basis □ Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for our of the sudit, review or committee and calendary of an independent account				
	of the audit, review, or compilation of its financial statements and selection of an independent account		2c	~	
	If the organization changed either its oversight process or selection process during the tax year, ex Schedule O.	plain in			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth in			
	the Single Audit Act and OMB Circular A-133?		3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a				

SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

W.irs.gov/form990. Open to Public Inspection

04-3567502

#### Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION	

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - **a Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
  - **b** Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
  - c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
  - d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
  - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . .
  - g Provide the following information about the supported organization(s).

0	0		0 ()				
(i) Name of supported	organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
(A)							
(B)							
(C)							
(D)							
(E)							
Total							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

586.321.158

586.321.158

68,196,502

(f) Total

518,124,656

586,321,158

1,919,427

0

0

588.240.585

2.090.641

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to gualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ► (a) 2012 **(b)** 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total Gifts, grants, contributions, 1 and membership fees received. (Do not

79,658,459

79,658,459

(b) 2013

79,658,459

55,279

0

0

186.484.867

186.484.867

(c) 2014

186,484,867

175,340

0

0

107.681.982

107.681.982

(d) 2015

107,681,982

523,810

0

0

127.157.823

127.157.823

(e) 2016

127,157,823

926,777

0

0

85,338,027

85,338,027

(a) 2012

85,338,027

238,221

- include any "unusual grants.") . . . 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .
- The value of services or facilities 3 furnished by a governmental unit to the organization without charge . . . .
- Total. Add lines 1 through 3. 4
- 5 The portion of total contributions by each person (other than а governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . .

Public support. Subtract line 5 from line 4 6

Section B. Total Support

Calendar year (or fiscal year beginning in) ►

- 7 Amounts from line 4 . . . . . . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . . . . . . . .
- 9 Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .
- 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . .
- Total support. Add lines 7 through 10 11 12

12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 

0

0

#### Section C. Computation of Public Support Percentage

	en er een hannen en en anne en presentage				
14	Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14		88.08	%
15	Public support percentage from 2015 Schedule A, Part II, line 14	15		91.49	%
16a	331/3% support test-2016. If the organization did not check the box on line 13, and line 14 is 33	<sup>1</sup> /3%	or more, che	ck this	
	box and <b>stop here.</b> The organization qualifies as a publicly supported organization			. 🕨	•
b	33 <sup>1</sup> / <sub>3</sub> % support test-2015. If the organization did not check a box on line 13 or 16a, and line 15	is 331	/3% or more,	check	
	this box and <b>stop here.</b> The organization qualifies as a publicly supported organization			. 🕨	

- 17a 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported
- b 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
•	unrelated trade or business under section 513						
4	Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
-	•						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						•
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties and income from similar sources						
b	Unrelated business taxable income (less						
~	section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
	Net income from unrelated business						
11	activities not included in line 10b, whether						
	or not the business is regularly carried on						
40							
12	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11,						
13	and 12.)						
				al the back for south	Calls to see		tiana 501(a)(0)
14	<b>First five years.</b> If the Form 990 is for the	•			· ·		
<u></u>	organization, check this box and <b>stop he</b>						🕨
	on C. Computation of Public Suppor						
15	Public support percentage for 2016 (line					15	%
16	Public support percentage from 2015 Sch					16	%
-	on D. Computation of Investment In		-				
17	Investment income percentage for 2016 (			-		17	%
18	Investment income percentage from 2015					18	%
19a	331/3% support tests-2016. If the organ						
	17 is not more than $33^{1/3}$ %, check this box	-	-	-		-	
b	331/3% support tests-2015. If the organiz						
	line 18 is not more than 33 <sup>1</sup> /3%, check this	box and <b>stop h</b>	<b>nere.</b> The organ	ization qualifies	as a publicly s	upported org	anization 🕨 🗌
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see inst	tructions 🕨 🗌

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Schedu	ule A (Form 990 or 990-EZ) 2016		I	Page 5
Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		

#### Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

#### Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization</i> (s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			

income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

#### Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- The organization satisfied the Activities Test. Complete line 2 below. а
- The organization is the parent of each of its supported organizations, *Complete line 3 below*. b
- The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions). С
- 2 Activities Test. Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes. how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

1

3

2a

2b

3a

3b

Yes No

Yes No

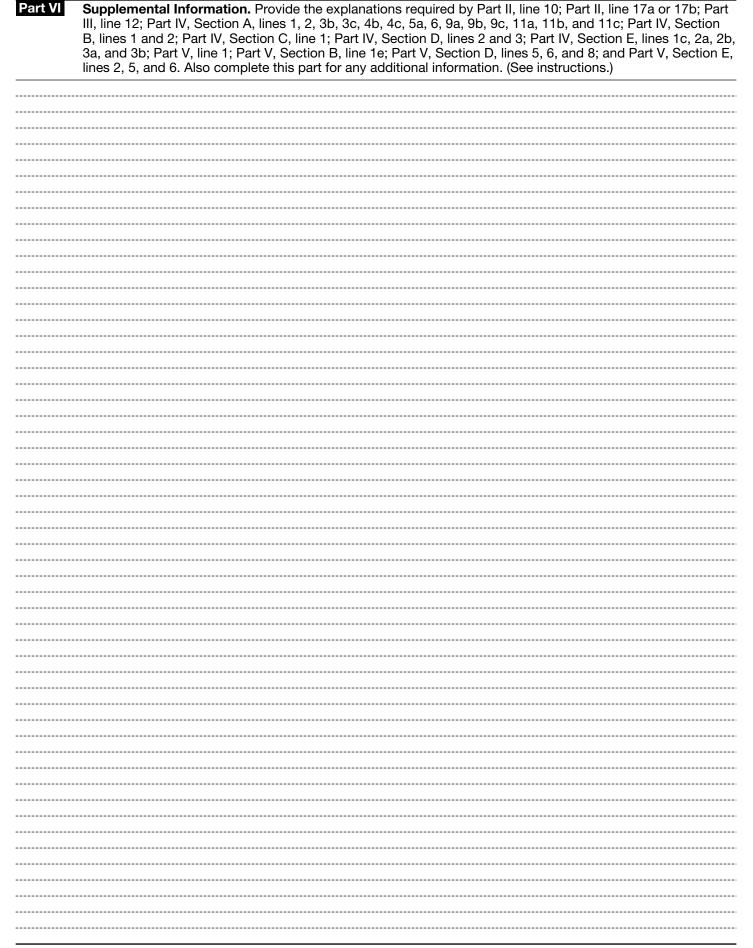
#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
		· · <u> </u>	

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part		by Supporting Organi		Current Year
	ion D - Distributions	avamat purpaga		Current Year
1	Amounts paid to supported organizations to accomplish e			
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	orted	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.	h the organization is res	ponsive	
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
S	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2016 (reasonable cause required—explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
c	From 2013			
d	From 2014			
e	F 0045			
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
<u> </u>	· · · · · ·			
<u>h</u>	Applied to 2016 distributable amount			
<u> </u>	Carryover from 2011 not applied (see instructions)			
J	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a				
b b	Excess from 2013			
C	Excess from 2014			
-	Excess from 2015			
d				
е	Excess from 2016			



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## **Political Campaign and Lobbying Activities**

OMB No. 1545-0047 2016

**Open to Public** 

Inspection

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Department of the Treasury Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

 Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization

Name	of organization	Employer i	dentificat	ion number	
PART	NERS IN HEALTH A NONPROFIT CORPORATION		04-356	57502	
Part	I-A Complete if the organization is exempt under section 501(c) or is a section 501(c) or i	ection 52	7 organ	ization.	
1	Provide a description of the organization's direct and indirect political campaign acti definition of "political campaign activities")				
2 3	Political campaign activity expenditures (see instructions)	►	\$		
Part	<b>I-B</b> Complete if the organization is exempt under section 501(c)(3).				
1	Enter the amount of any excise tax incurred by the organization under section 4955 .				
2	Enter the amount of any excise tax incurred by organization managers under section 495	5	\$		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			Yes	No
4a	Was a correction made?			Yes	No
b	If "Yes," describe in Part IV.				
Part	I-C Complete if the organization is exempt under section 501(c), except s	section 5	01(c)(3)	•	
1	Enter the amount directly expended by the filing organization for section 527 exemp				
	activities	<b>&gt;</b>	\$		
2	Enter the amount of the filing organization's funds contributed to other organizations for	or section			
	527 exempt function activities	<b>&gt;</b>	\$		
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1 line 17b		\$		
4	Did the filing organization file Form 1120-POL for this year?			Yes	No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 p	olitical ora	anization	s to which t	the filina

tions to which the filing identification number (EIN) of all section 527 political o organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

<b>(a)</b> Name	<b>(b)</b> Address	<b>(c)</b> EIN	<b>(d)</b> Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Pa	art	II-A	Complete if the organization section 501(h)).	is exempt under section 501(c)(3) and filed	d Form 5768 (ele	ction under
Α	С	heck 🕨		ongs to an affiliated group (and list in Part IV e		up member's
			· · · ·	ses, and share of excess lobbying expenditure	,	
В	С	heck 🕨		cked box A and "limited control" provisions a	pply.	
				ving Expenditures	(a) Filing	(b) Affiliated
			(The term "expenditures" me	ans amounts paid or incurred.)	organization's totals	group totals
	1a	Total I	obbying expenditures to influence	public opinion (grass roots lobbying)	0	
	b	Total I	obbying expenditures to influence a	a legislative body (direct lobbying)	0	
	С	Total I	obbying expenditures (add lines 1a	and 1b)	0	
	d	Other	exempt purpose expenditures .		140,235,373	
	е	Total e	exempt purpose expenditures (add	lines 1c and 1d)	140,235,373	
	f Lobbying nontaxable amount. Enter the amount from the following table in both			he amount from the following table in both		
	,	colum	ns.		1,000,000	
		If the a	mount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
		Not ove	er \$500,000	20% of the amount on line 1e.		
		Over \$5	500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
		Over \$1	,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
		Over \$1	,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
			7,000,000	\$1,000,000.		
	g	Grassi	roots nontaxable amount (enter 259	% of line 1f)	250,000	
	h	Subtra	act line 1g from line 1a. If zero or le	ss, enter -0	0	
	i		act line 1f from line 1c. If zero or les	,	0	
	j		e is an amount other than zero ing section 4911 tax for this year?	on either line 1h or line 1i, did the organization		Yes No

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> Total	
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	
b	Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000	
c	Total lobbying expenditures	38,430	0	0	0	38,430	
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000	
e	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000	
f	Grassroots lobbying expenditures	34,587	0	0	0	34,587	

Schedule	СI	Form	990	or	990-F7	) 2016
Juiedule	$\cup$		330	UI.	330-LZ	12010

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed			I)	(b)	
	iption of the lobbying activity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
j	Total. Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
с	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		İ		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part	III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	)(5), c	or se	ction	

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	and political expenditure next year?		
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHE	DULE	D
(Form	990)	

## **Supplemental Financial Statements**

 Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2016
Open to Public Inspection

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	ent of the Treasury Revenue Service		Attach to Form 990. orm 990) and its instructions is at www	.irs.gov/form990.	Open to Public Inspection
	f the organization		-	Employer identific	
PART	NERS IN HEALTI	H A NONPROFIT CORPORATION		04	-3567502
Par	t Organi	zations Maintaining Donor Adv	ised Funds or Other Similar Fu	nds or Accoun	ts.
	Comple	ete if the organization answered '	Yes" on Form 990, Part IV, line 6	δ	
			(a) Donor advised funds	(b) Funds	and other accounts
1		at end of year			
2		ue of contributions to (during year)			
3		ue of grants from (during year) .			
4		ue at end of year			· ·
5	•	zation inform all donors and donor organization's property, subject to th	•		
6	only for charita	zation inform all grantees, donors, a able purposes and not for the benef ermissible private benefit?		for any other put	rpose
Par		rvation Easements.			
		ete if the organization answered '	Yes" on Form 990. Part IV. line 7	7.	
1		conservation easements held by the			
		on of land for public use (e.g., recreat		of a historically in	portant land area
	Protection	of natural habitat	Preservation	of a certified histo	oric structure
	Preservation	on of open space			
2		s 2a through 2d if the organization he he last day of the tax year.	eld a qualified conservation contribut		a conservation d at the End of the Tax Year
а	Total number of	of conservation easements		<b>2</b> a	
b	Total acreage	restricted by conservation easement	s	2b	
С	Number of cor	nservation easements on a certified h	nistoric structure included in (a)	<b>2c</b>	
d		nservation easements included in ire listed in the National Register .	(c) acquired after 8/17/06, and not		
3	Number of cor tax year ►	nservation easements modified, trans	sferred, released, extinguished, or te	rminated by the c	rganization during the
4		tes where property subject to conser			
5		anization have a written policy reg			-
•		enforcement of the conservation ea			
6	Staff and volunt	eer hours devoted to monitoring, inspect	ing, handling of violations, and enforcing	g conservation ease	ments during the year
7	<ul> <li>Amount of expension</li> <li>\$</li> </ul>	 enses incurred in monitoring, inspectin	g, handling of violations, and enforcing	g conservation eas	ements during the year
8	·	servation easement reported on line	2(d) above esticity the requirements	of contion 170(b)(	
0		0(h)(4)(B)(ii)?			
9		scribe how the organization reports of			
9		and include, if applicable, the text o		•	,
		accounting for conservation easeme	-		
Part		zations Maintaining Collection		or Other Similar	Assets.
		ete if the organization answered '			
1a	•	tion elected, as permitted under SF			nent and balance sheet
		historical treasures, or other similar provide, in Part XIII, the text of the f			
b	works of art, l public service,	ation elected, as permitted under S historical treasures, or other similar provide the following amounts relati	assets held for public exhibition, e ng to these items:	education, or res	earch in furtherance of
	(i) Revenue in	cluded on Form 990, Part VIII, line 1		🕨	\$
	(ii) Assets inclu	uded in Form 990, Part X		🕨	\$
2	If the organization following amound	ation received or held works of art, unts required to be reported under S	historical treasures, or other simila FAS 116 (ASC 958) relating to these	ar assets for fina items:	ncial gain, provide the
а	Revenue inclue	ded on Form 990, Part VIII, line 1 .		🕨	\$
b		d in Form 990, Part X			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedu	le D (Form 990) 2016							Page <b>2</b>
Part	t III Organizations Maintaining	Collections of	Art, Historical T	reasures	, or Ol	her Similar As	sets (conti	inued)
3	Using the organization's acquisition, collection items (check all that apply):		her records, chec	k any of th	e follov	ving that are a s	ignificant us	se of its
а	Public exhibition		d 🗌 Loan	or exchang	ie proa	rams		
b	Scholarly research							
c	Preservation for future generations	5	•					
4	Provide a description of the organizat		and explain how th	hey further	the org	anization's exer	npt purpose	in Part
5	During the year, did the organization assets to be sold to raise funds rather						ar <b>Ves</b>	□ No
Part				sorgariizati			105	
T al t	Complete if the organization 990, Part X, line 21.		" on Form 990, F	Part IV, line	e 9, or	reported an an	nount on Fe	orm
1a	Is the organization an agent, trustee, included on Form 990, Part X?							
<b>b</b>					• •		Yes	V NO
b	If "Yes," explain the arrangement in Pa	art XIII and comple	ete the following ta	able:		Δ	mount	
-	Designing belongs				1		mount	
С А	Beginning balance				1c			
d	<b>C 1</b>				16			
e	Distributions during the year				1f			
f	Ending balance							
2a								
b Par	If "Yes," explain the arrangement in Part <b>Endowment Funds.</b>	an Am. Check here	e ii the explanation	nas been	provide	ed on Part All .		
rai	Complete if the organization	answered "Ves"	" on Form 990 F	Part IV lind	<u>10</u>			
	Complete il the organization	(a) Current year	(b) Prior year	(c) Two year		(d) Three years bac	(e) Four yea	ars back
1a	Beginning of year balance	4,983,460	0	(0) 1100 you	0		0	
b		4,983,480	-		0		0	<u> </u>
c D	Net investment earnings, gains, and	52,400	4,834,764		0		0	0
Ŭ		205 007	140 (0(		0			0
d	Grants or scholarships	385,887	148,696 0		0 0		0	0
e	Other expenditures for facilities and	300,749	0		0		0	0
C	programs	0	0		0			0
£	Administrative expenses	0	0		0 0		0	0
f			-		0			0
g	End of year balance Provide the estimated percentage of t	5,120,998	4,983,460				0	0
2	. –	-	o %	, column (a	)) neiu	d5.		
a b	Board designated or quasi-endowmer		<b>J</b> 70					
b	Permanent endowment							
С	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and	<u>4</u> %	000/					
30	Are there endowment funds not in the			at are held	and ad	ministered for th		
Ja	organization by:							
							Ye 3a(i)	s No
	(i) unrelated organizations (ii) related organizations							- <del>-</del>
b	If "Yes" on line 3a(ii), are the related o						3a(ii) 3b	
4	Describe in Part XIII the intended uses				• •		30	
Part		-						
r ai i	Complete if the organization		" on Form 990 E	Part IV lind	- 11-	See Form 990	Part X line	10
	Description of property	(a) Cost or ot		or other basis		Accumulated		
	Description of property	(a) Cost or ot		ther)		epreciation	(d) Book va	aute
1a	Land	``	0	310,076				210.074
b		·	0	310,078		109,224		310,076 280,899
	Leasehold improvements	·	0					
c d	Equipment	·	0	450,186		56,789		393,397
e e	Other		0	8,745,932 65,582		4,314,806	4,	431,126
	Add lines 1a through 1e. (Column (d) n		-				E	65,582 481,080
		ast oquur i onn ot	20, i ale A, column	$(-), m \in \mathbb{N}$		F		101,000

Schedule D (Form 990) 2016

(8)

Part VII	Investments—Other Securities.							
	Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.							
	(a) Description of security or category (including name of security)	<b>(b)</b> Book value		od of valuation: of-year market value				
(1) Financia	I derivatives							
	held equity interests							
(3) Other								
(A)								
(B)								
(C)								
(D)								
(E)								
(F)								
(G) (H)								
	//////////////////////////////////////							
Part VIII	(b) must equal Form 990, Part X, col. (B) line 12.) ► Investments—Program Related.							
	Complete if the organization answered "Yes" on F	Form 990 Part IV lin	e 11c. See Form	990 Part X line 13				
	(a) Description of investment	(b) Book value	(c) Meth	od of valuation: of-year market value				
(1)				-				
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
	(b) must equal Form 990, Part X, col. (B) line 13.) ►							
Part IX	Other Assets.							
	Complete if the organization answered "Yes" on F	orm 990, Part IV, lin	e 11d. See Form					
	(a) Description			(b) Book value				
(1)								
(2)								
(3)								
(4)								
(5)								
(6) (7)								
(8)								
(9)								
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) line 15.) .							
Part X	Other Liabilities.		I.					
	Complete if the organization answered "Yes" on F line 25.	Form 990, Part IV, lin	e 11e or 11f. See	Form 990, Part X,				
1.	(a) Description of liability (b) Book value	e						
(1) Federal in	ncome taxes	0						
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

 (9)
 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►
 0

 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedu	le D (Form 990) 2016		Page <b>4</b>
Part	•	Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		1
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a b	Net unrealized gains (losses) on investments       2a         Donated services and use of facilities       2b		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)         .         .         .         .         .         .         .         2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
C E	Add lines <b>4a</b> and <b>4b</b>	4c	
5 Part		5 r Bo	turn
Fari	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		turn.
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4 a	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b <b>4a</b>		
b	Other (Describe in Part XIII.)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
2; Par Schec of bre servic	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional in lule D, Part IV, Line 2b - Partners In Health serves as a custodian for several small partner organizations that aking the cycle of disease and poverty but have not yet completed the process to register as 501(c)(3) orga es including receiving revenue and paying expenses.	forma It have nizatio	ation. e a common mission ons. PIH provides
	ohelia Dahl Endowment, designed to provide long term funding for both general operations and specific initiation of the second specific initia		
	lule D, Part X, Line 2 - PIH is a not-for-profit organization as described in Section 501(c)(3) of the Internal Re		
	ode), and is generally exempt from income taxes pursuant to Section 501(a) of the Code. Socios En Salud (		
	a, Partners In Health Kazakhstan, Partners In Health Liberia, Partners In Health Sierra Leone, Inshuti Mu Bu		
	to Litsebeletsong tsa Bophelo (Lesotho), Abwensi Pa Za Umoyo (Malawi), Companeros En Salud (Mexico), I bia, The University of Global Health Equity (Rwanda), and Partners In Health Canada were established and a		
	of their respective countries. PIH is required to assess uncertain tax positions and has determined that ther		
	re material to the financial statements.		
		S	chedule D (Form 990) 2016

	EDULE F	State	ement of	f Activitie	es Outside the Uni	ited States	L	OMB No. 1545-0047
(Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 1							2016	
Depart	ment of the Treasury		•	► Atta	ach to Form 990.			Open to Public
Interna	Internal Revenue Service Information about Schedule F (Form 990) and its instructions is at www.irs.gov/torm990.							Inspection identification number
	INERS IN HEALT	H A NONPROFI	T CORPORAT	ΓΙΟΝ				04-3567502
Par					the United States. Comp	plete if the organiz		
		), Part IV, line						
1					ords to substantiate the amount of substantiate the amount of the selection			
	grants or assis	•	•••	•				✓Yes □No
2	For grantmal assistance out			the organizati	on's procedures for monit	toring the use o	f its gra	nts and other
3	Activities per F	Region. (The fo	llowing Part	I, line 3 table o	can be duplicated if addition	nal space is need	ed.)	
	(a) Regior	1	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed a program set describe specific service(s) in the	rvice, type of	(f) Total expenditures for and investments in the region
(1)	Central America	and the Caribb	1	22	Grantmaking			34,355,379
(2)	Sub-Saharan Afr	ica	1	0	Grantmaking			5,798,536
(3)	Europe (includin	g Iceland and G	0	0	Grantmaking			5,592,230
(4)	Middle East and	North Africa	0	0	Grantmaking			1,308,504
(5)	North America (i	ncluding Canad	1	0	Grantmaking			594,824
(6)	South America		0	0	Grantmaking			108,945
(7)	Russia and the r	newly independ	0	0	Grantmaking			23,389
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
(17)								

 3a
 Sub-total . . . . . .

 b
 Total from continuation sheets to Part I . . . .

 c
 Totals (add lines 3a and 3b)

 3
 22

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	s and Other A						ization answered "Ye	Page es" on Form 990
		· ·			· · ·	additional space is		1
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		Central America and	Healthcare	34,272,378	Wire	0		
2)		Sub-Saharan Africa	Healthcare	5,269,655	Wire	0		
3)		Europe (including lc	Healthcare	5,592,230	Wire	0		
(4)		Middle East and Nor	Healthcare	1,308,504	Wire	0		
5)		North America (inclu	Healthcare	594,824	Wire	0		
6)		Sub-Saharan Africa	Healthcare	324,431	Wire	0		
7)		Sub-Saharan Africa	Healthcare	178,261	Wire	0		
8)		South America	Healthcare	108,945	Wire	0		
9)		Central America and	Healthcare	37,000	Wire	0		
10)		Russia and the newl	Healthcare	23,389	Wire	0		
11)		Central America and	Healthcare	17,751	Wire	0		
12)		Sub-Saharan Africa	Healthcare	15,424	Wire	0		
13)		Central America and	Healthcare	9,000	Wire	0		
14)		Sub-Saharan Africa	Healthcare	6,375	Wire	0		
15)								
16)								

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt 2 by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ► 14 \_\_\_\_\_ Enter total number of other organizations or entities 3 0 

Schedule F (Form 990) 2016

Page **2** 

Part III

	cated if additional space		(		<i>(</i> <b>1</b> ,		
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
1) Social Assistance	Central America and the C	1	19,250	WIRE			
2)							
3)							
4)							
5)							
6)							
7)							
8)							
9)							
0)							
1)							
2)							
3)							
4)							
5)							
6)							
7)							
8)							Sch

#### Page **3** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

Page	4
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Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	₽ Yes	🗌 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990).	Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	🗌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund</i> (see Instructions for Form 8621).	✓ Yes	🗌 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	🖌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)</i>	Yes	V No

Schedule F (Form 990) 2016

#### Page 5

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Schedule F, Part I, Line 2 - Partners In Health makes grants to organizations outside the United States of America in partnership toward the common mission of breaking the cycle of poverty and disease. Prior to awarding any grant, the PIH grants management and compliance team reviews information about the potential recipient's internal processes for grants management and compliance, as well as financial statements, audit reports, and bank account information. On an ongoing basis, PIH finance staff review budgets, invoices and financial reports, and perform periodic checks of recipient's backup documentation of ledger entries and PIH clinical/programs staff review recipient's work plans, deliverables and programmatic reports.

	Suppleme	ntal Informati	on Regard	ing Fundra	aising or Gaming	Activities	OMB No. 1545-0047
SCHEDULE G (Form 990 or 990-EZ)	Complete if	r 19, or if the	2016				
Department of the Treasury	Attack to Form 000 or Form 000 F7						Open to Public
Internal Revenue Service	Information ab	out Schedule G (Fe	orm 990 or 99	0-EZ) and its	instructions is at www		Inspection
Name of the organization						Employer identific	
PARTNERS IN HEALT Part I Fundrai			o organiz	ation anew	vered "Ves" on F	orm 990, Part IV,	3567502 line 17
	0-EZ filers are n	•	•			onn 990, Fait IV,	
					owing activities. Ch	eck all that apply	
a 🔽 Mail solicit	0				on of non-governn		
	d email solicitatior	าร	f 🔽		on of government	•	
c 🗹 Phone soli	citations		g [		fundraising events	5	
d 🗹 In-person s	solicitations		•	•	Ū		
						ers, directors, truste	
			•		•	indraising services?	
				draisers) pı	ursuant to agreeme	ents under which the	e fundraiser is to be
compensated	at least \$5,000 by	the organizatio	on.				
<b>(i)</b> Name and addre or entity (fur		(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	<b>(vi)</b> Amount paid to (or retained by) organization
			Yes	No			
1 See Schedule G, P 1	art IV, Statement						
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total		L		►	4,211,907	1,650,648	2,561,259
	in which the orga	nization is regis	stered or lic	ensed to s	olicit contributions	or has been notifie	ed it is exempt from

All States

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Pa	nrt II	than \$15,000 of fundraising	ng event contributions				
		gross receipts greater that	(a) \$5,000.	(b) Event #2	(c) Other events	<b>(d)</b> Total events (add col. <b>(a)</b> through	
Revenue			(event type)	(event type)	(total number)	col. (c))	
	1	Gross receipts					
Œ	2 3	Less: Contributions Gross income (line 1 minus line 2)					
Direct Expenses	4	Cash prizes					
	5	Noncash prizes					
	6	Rent/facility costs					
	7	Food and beverages					
	8	Entertainment					
	9	Other direct expenses .					
	10 11	Direct expense summary. Ac Net income summary. Subtra			· · · · · · •		
Ра	rt III	Gaming. Complete if the	e organization answei			reported more	
		than \$15,000 on Form 9		(b) Pull tabs/instant		(d) Total gaming (add	
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))	
Reve		•					
-	1	Gross revenue					
Direct Expenses	2	Cash prizes					
	3	Noncash prizes					
	4	Rent/facility costs					
	5	Other direct expenses .					
	6	Volunteer labor	□ Yes% □ No	□ Yes% □ No	□ Yes% □ No		
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)     .     .    .			
	8	Net gaming income summar	y. Subtract line 7 from li	ine 1, column (d)			
					ł		
9		Enter the state(s) in which the organization conducts gaming activities: Is the organization licensed to conduct gaming activities in each of these states?					
		(A) 1 1			5?		
10	 a W	Vere any of the organization's g	aming licenses revoked	l. suspended, or termin	ated during the tax year?	P . □ Yes □ No	
		"Yes " explain:	-				

\_\_\_\_\_

Schedu	ile G (Form 990 or 990-EZ) 2016 Page <b>3</b>						
11 12	Does the organization conduct gaming activities with nonmembers?       Image: Constraint of the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?       Image: Constraint of the organization of the organi						
13 a b 14	Indicate the percentage of gaming activity conducted in:         The organization's facility       13a         %         An outside facility       13b         %         Enter the name and address of the person who prepares the organization's gaming/special events books and records:						
	Address						
15a	revenue?						
b c	amount of gaming revenue retained by the third party ► \$						
	Name ►						
	Address ►						
16	Gaming manager information:						
	Name ►						
	Gaming manager compensation  \$						
	Description of services provided						
	Director/officer						
17 a	retain the state gaming license?						
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$						
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions						

## Schedule G, Part IV, Statement 1

Form: Schedule G (2016)

Page: 1

EIN: 04-3567502 Part I, Line 2b

Fundraiser Activity Information							
Name and Address	Activity	C1	Gross Receipts	C2	C3		
Boathouse Group Inc 260 Charles Street 4th Floor Waltham, MA 02453	Marketing and branding consulting	No	0	1,065,859	-1,065,859		
RKD Group 3400 Waterview Parkway Suite 250 Richardson, TX 75080	Direct Mail - Consultation and Design	No	4,165,266	304,500	3,860,766		
Blue State Digital 62187 Collections Center Drive Chicago, IL 60693	Digital Engagement Consulting	No	0	253,567	-253,567		
Telefund Inc PO Box 120557 Boston, MA 02112	Phone Solicitation	No	46,641	26,722	19,919		
Total: C1 = Fundraiser control of funds?			4,211,907	1,650,648	2,561,259		

C2 = Amount paid to (or retained by) fundraiser

C3 = Amount paid to (or retained by) organization

SCHEDU (Form 99						anizations, United States	5		OMB No. 1545-0047	
			С	omplete if the orga	nization answered	"Yes" on Form 990	, Part IV, line 21 or 2	22.		
Department of	f the Treasury					o Form 990.				Open to Public
Internal Reven			► Infor	mation about Sche	edule I (Form 990) a	nd its instructions	s at www.irs.gov/fo	rm990.		Inspection
Name of the	0								Employer	identification number
			T CORPORATION							04-3567502
Part I			n on Grants and			· · · · ·		<u>, ,, , , , , , , , , , , , , , , , , ,</u>		
			ain records to sub award the grants		•		grantees' eligibility	•		
<b>2</b> Des		-		•	the use of grant fu					
Part II										red "Yes" on Form
	990, Part IV	/, line 21, t	for any recipient	that received m	ore than \$5,000.	Part II can be d	uplicated if addit	•	eeded.	
<b>1 (a)</b> Nam	e and address of o or government	rganization	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description noncash assista		(h) Purpose of grant or assistance
(1) Sch I, 5	Stmt 1									
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
<b>2</b> Ent	ter total numbe	r of section	$\downarrow$ 501(c)(3) and go	l vernment organiza	tions listed in the	line 1 table				▶ 14
										• 0
			<u> </u>			· · · ·	· · ·	· · ·		V

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2016)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.								
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance			
1 Social Assistance	7	42,524						
2								
3								
4								
_ 5								
6								
7								
Part IV Supplemental Information. Provide Schedule I, Part I, Line 2 - Partners In Health makes gran grant, the PIH grants management and compliance team	nts to organizations n reviews informatic	in partnership toward to about the potential re	the common mission of ecipient's internal proc	of breaking the cycle of pover cesses for grants managemen	ty and disease. Prior to awarding any t and compliance as well as financial			
statements, audit reports and bank account information backup documentation for ledger entries; PIH clinical/pr								

Schedule I (Form 990) (2016)

Schedule I, Part IV, Statement 1
Form: Schedule I (2016)

EIN: 04-3567502

Page: 1

Part II, Line 1

Description of Grants and Other Assistance to Governments and Organizations in the United States

		Recipient EIN	Amt. of cash grant	Amt. of non- cash asst.
Name and address	Community Outreach & Patient Empowerment (COPE) 3710 Maya Drive Gallup, NM 87301	46-5551998	1,242,521	
IRC code section	501(c)3			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	CDC sub-grantee for health system strengthing project in Navajo Nation.			
Name and address	President & Fellows of Harvard College 1033 Massachusetts Avenue Third Floor Cambridge, MA 02138	04-2103580	875,492	
IRC code section	501(c)3			
Method of valuation Desc. of Non-Cash Asst.				
Purpose of grant	CDC sub-grantee for health system strengthening project in Navajo Nation and UNITAID sub-grantee for directing all aspects of preparation and implementation of endTB at various PIH international sites.			
Name and address	Brigham and Women's Hospital Research Finance 75 Francis Street Boston, MA 02115	04-2312909	425,481	
IRC code section	501(c)3			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	Support of Global Health Equity residency program and CDC sub-grantee for health system strengthening project in Navajo Nation and UNITAID sub- grantee for directing all aspects of preparation and implementation of endT at various PIH international sites.			
Name and address	Partners In Agriculture 850 South Pleasantburg Drive Suite 202 Greenville, SC 29607	46-4514524	202,720	
IRC code section	501(c)3			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	Providing assistance in the production of food to combat malnutrition in rura Haiti.	al		
Name and address	Summits Education 51 Melcher Boston, MA 02210	47-2768711	150,000	
IRC code section	501(c)3			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	To further education initiatives in rural Haiti.			
Name and address	Last Mile Health 205 Portland Street	26-1401736	90,255	
IRC code section	Boston, MA 02114 501(c)3			

Schedule I, Part IV, Statement 1 Method of valuation		PARTNERS IN HEALTH A NONPROFIT CORPORATIO			
Desc. of Non-Cash Asst.					
Purpose of grant	CDC sub-grantee for Global Health Security Partners Engagemen	t in			
J	Liberia				
Name and address	Eugene Bell Foundation	52-2113912	81,144		
	357 Fifty Cents Road				
	Andrews, SC 29510				
IRC code section	501(c)3				
Method of valuation					
Desc. of Non-Cash Asst.					
Purpose of grant	UNITAID sub-grantee on the endTB project which aims to bring ne	ew TB			
	drugs to 2,600 patients in 16 countries.				
Name and address	Stanford University	94-1156365	57,587		
	3145 Porter Drive				
	Palo Alto, CA 94144				
IRC code section	501(c)3				
Method of valuation					
Desc. of Non-Cash Asst.					
Purpose of grant	Support for Hep C treatment in Rwanda				
Name and address	Clinton Health Access Initiative	27-1414646	45,867		
	383 Dorchester Avenue				
	Suite 400				
	Boston, MA 02127				
IRC code section	501(c)3				
Method of valuation					
Desc. of Non-Cash Asst.					
Purpose of grant	Support for HIV/AIDS education				
Name and address	President & Fellows of Middlebury College	03-0179298	21,785		
	460 Pierce Street				
	Monterey, CA 93940				
IRC code section	501(c)3				
Method of valuation					
Desc. of Non-Cash Asst.					
Purpose of grant	CDC - Sub-grantee health system strengthening project in Navajo	Nation			
Name and address	Regents of the University of California	94-3067788	15,000		
	533 Parnassus Ave				
	San Francisco, CA 94143				
IRC code section					
Method of valuation					
Desc. of Non-Cash Asst.	Numer for the test of the Markey of				
Purpose of grant	Nurse training in Malawi.				
Name and address	John Snow Inc	04-2578580	12,500		
	44 Farnsworth Street				
	Boston, MA 02210				
IRC code section	501(c)3				
Method of valuation					
Desc. of Non-Cash Asst.	Strengthening primary care systems in Dwanda				
Purpose of grant	Strengthening primary care systems in Rwanda.		44.000		
Name and address	Farm to Table Inc	85-0438238	11,969		
	618 B Paseo De Peralta				
IDC and notion	Santa Fe, NM 87501				
IRC code section Method of valuation	501(c)3				

Schedule I, Part IV, Statement 1		PARTNERS IN HEALTH A NO	PARTNERS IN HEALTH A NONPROFIT CORPORATION				
Desc. of Non-Cash Asst.							
Purpose of grant	CDC - sub-grantee health system strengthening project in Navajo Nation.						
Name and address	Northwestern University 633 Clark Street Room G-547 Evanston, IL 60208	36-2167817	9,256				
IRC code section Method of valuation Desc. of Non-Cash Asst. Purpose of grant	501(c)3 Early Childhood Development in Rwanda.						

SCHEDULE J		Compen	sation Information		OMB No.	1545-0	047
(Form	990)	For certain Officers, Direct	tors, Trustees, Key Employees, and Hi	ghest	20	16	5
		Complete if the organization	pensated Employees n answered "Yes" on Form 990, Part IV	/, line 23.	Open t		
	ent of the Treasury Revenue Service	► Information about Schedule J (Formation)	► Attach to Form 990. J (Form 990) and its instructions is at <i>www.irs.gov/form990</i> .			ectio	
Name o	f the organization			Employer identification	on number		
		H A NONPROFIT CORPORATION		04-3	567502		
Part	Questions	Regarding Compensation				Yes	No
<b>1</b> a		ropriate box(es) if the organization provection A, line 1a. Complete Part III to prov			orm	103	
			Housing allowance or residence	-			
	Travel for c		Payments for business use of pe				
			Health or social club dues or initiation to the social club dues or initiation of the social club dues of the social due to the social due				
	Discretiona	ry spending account	Personal services (such as, maid	, chauffeur, chef)			
b		poxes on line 1a are checked, did the nent or provision of all of the expe					
	explain				· 1b		~
2	directors, trus	nization require substantiation prior tees, and officers, including the CEO,			ine	r	
	la:				· 2	•	
3	organization's related organiz	n, if any, of the following the filing organ CEO/Executive Director. Check all that zation to establish compensation of th	at apply. Do not check any boxes fo e CEO/Executive Director, but expla	r methods used by	a		
	•		Written employment contract				
		•	<ul> <li>Compensation survey or study</li> <li>Approval by the board or compendation</li> </ul>	sation committee			
4	During the yea	r, did any person listed on Form 990, r a related organization:					
а	•	erance payment or change-of-control	payment?		. 4a		~
b		or receive payment from, a supplement			. 4b		~
С		or receive payment from, an equity-ba			. 4c		~
	If "Yes" to any	of lines 4a-c, list the persons and pro	ovide the applicable amounts for eac	h item in Part III.			
5	For persons lis	501(c)(3), 501(c)(4), and 501(c)(29) or sted on Form 990, Part VII, Section A, contingent on the revenues of:					
а		on?					~
b	•	ganization?			. <u>5</u> b		~
6		sted on Form 990, Part VII, Section A, contingent on the net earnings of:	line 1a, did the organization pay or a	accrue any			
а		ion?					~
b	•	ganization?			. <u>6b</u>		~
7		isted on Form 990, Part VII, Section described on lines 5 and 6? If "Yes," of				~	
8	Were any amo	ounts reported on Form 990, Part VII, p contract exception described in R	aid or accrued pursuant to a contra	ct that was subject	: -		
							~
9		ne 8, did the organization also follo	w the rebuttable presumption pro				
					3	1	

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and		(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	<b>(iii)</b> Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990	
Dr Gary L Gottlieb, Chief	(i)	199,022	0	0	5,538	990	205,550	0	
Executive Officer, Director	(ii)	0	0	0	0	0	0	0	
Ken Himmelman, Chief Program	(i)	173,302	25,000	0	6,234	15,169	219,705	0	
Officer 2	(ii)	0	0	0	0	0	0	0	
Ted Philip, Chief Operating	(i)	201,262	0	0	0	948	202,210	0	
Officer, Director	(ii)	0	0	0	0	0	0	0	
Joseph Pierce, Deputy Chief	(i)	160,908	0	0	4,936	10,697	176,541	0	
Development Officer	(ii)	0	0	0	0	0	0	0	
Cynthia Maltbie, Chief Human	(i)	159,464	0	0	4,931	10,399	174,794	0	
Resources Officer	(ii)	0	0	0	0	0	0	0	
Sheila Davis, Chief Nursing	(i)	158,305	0	187	4,371	8,846	171,709	0	
Officer 6	(ii)	0	0	0	0	0	0	0	
Ann Quandt, Chief Financial	(i)	162,364	0	0	4,931	784	168,079	0	
7 Officer	(ii)	0	0	0	0	0	0	0	
David Mayo, Chief Information	(i)	158,293	0	0	4,778	773	163,844	0	
Officer 8	(ii)	0	0	0	0	0	0	0	
Sarthak Das, Chief of Policy &	(i)	155,181	0	0	4,655	755	160,591	0	
9 Public Sector	(ii)	0	0	0	0	0	0	0	
Rebecca Rollins, Chief	(i)	145,725	0	0	4,546	9,913	160,184	0	
Communications Officer	(ii)	0	0	0	0	0	0	0	
Cassia Van der Hoof Holstein,	(i)	153,759	0	0	2,328	490	156,577	0	
Chief Partnership Integration	(ii)	0	0	0	0	0	0	0	
Dr. Joia Mukheriee, Chief Medical	(i)	188,398	0	0	0	39,394	227,792	0	
Officer 12	(ii)	0	0	0	0	0	0	0	
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

Schedule J (Form 990) 2016

# Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J, Part I, Line 1a - Dr. Paul Farmer (Director) travels extensively on behalf of PIH for fundraising purposes and to advise on clinical strategies and health care efforts. PIH has provided Dr. Farmer and his team with an ATM card and a petty cash account for periodic withdrawals.

Schedule J, Part I, Line 1b - See explanation - Schedule J, Part I, line 1a

\_\_\_\_\_

Schedule J, Part I, Line 7 - From time to time, at the recommendation of senior management and HR, the CEO will approve performance-based bonuses to key employees.

Schedule J, Part II - Dr. Joia Mukherjee, PIH's Chief Medical Officer, receives compensation from Brigham & Women's Hospital, an unrelated organization. Of the compensation that Dr. Mukherjee receives, PIH reimburses 61.5% of the amount to Brigham for services rendered to PIH. Harvard Medical School reimburses Brigham & Women's Hospital the remaining 38.5%. The amount reported in column (D) represents both nontaxable benefits and retirement and other deferred compensation.

Schedule J (Form 990) 2016

SCHE	EDU	LE	L	
(Form	990	or	990-	EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.



OMB No. 1545-0047

6

Name of the organization

#### PARTNERS IN HEALTH A NONPROFIT CORPORATION

04-3567502

Part I	Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).
	Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disgualified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) Corrected				
•		organization		Yes	No			
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
2								
	under section 4958							
3	B Enter the amount of tax, if any, on line 2, above, reimbursed by the organization							

on line 2. above. reimburs

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	<b>(b)</b> Relationship with organization	<b>(c)</b> Purpose of loan	fron	an to or 1 the zation?	<b>(e)</b> Original principal amount	(f) Balance due	<b>(g)</b> In c	lefault?	by bo	proved bard or hittee?	(i) Wi agreer	
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(4) (5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total												
					Part III Grants or Assistance Benefiting Interested Persons.							

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2016

# Part IVBusiness Transactions Involving Interested Persons.<br/>Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Didi Bertrand	Dr. Paul Farmer's Spouse		Compensation for Services		~
(2) Boathouse Group	See Part V	1,065,859	See Part V		~
(3)					
(4)					
(5)					
<u>(6)</u>					
(7)					
(8)					
<u>(9)</u> (10)					
Part V         Supplemental Information           Provide additional information for					
Schedule L, Part IV - Boathouse is majority ow	ned by a relative of a PIH bo	oard member. PIH pa	id Boathouse for their advertising	and	
marketing services.					

# SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

**Open to Public** 

Inspection

Department of the Treasury
Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number 04-3567502

Part	Types of Property					<u> </u>	
		(a) Check if applicable	<b>(b)</b> Number of contributions or items contributed	<b>(c)</b> Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) of determinin tribution amo	
1	Art-Works of art						
2	Art-Historical treasures						
3	Art-Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities-Publicly traded	~	288	6,810,734	Fair Value		
10	Securities—Closely held stock .						
11	Securities—Partnership, LLC,						
	or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation						
	contribution—Historic						
14	Qualified conservation						
	contribution—Other						
15	Real estate – Residential						
16	Real estate – Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies	~	90	2,186,555	Fair Value		
21	Taxidermy						
22	Historical artifacts						
23 24	Scientific specimens						
24 25	•				<u> </u>		
25 26	Other ► () Other ► ()						
20	· · · · · · · · · · · · · · · · · · ·						
28	Other ► () Other ► ()						
29	Number of Forms 8283 received	by the or	anization during the tax v	vear for contributions for			
	which the organization completed				29		0
						Yes	No
30a	During the year, did the organiza	tion receive	by contribution any prope	erty reported in Part I, lines	3 1 through		
	28, that it must hold for at least t						
	to be used for exempt purposes	for the entir	e holding period?			30a	~
b	If "Yes," describe the arrangement	nt in Part II.					
31	Does the organization have a	gift accep	otance policy that require	es the review of any ne	onstandard		
						31 🗸	
32a	Does the organization hire or us contributions?	•	•	•		32a	~

**b** If "Yes," describe in Part II.

**33** If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Schedule M (F	orm 990) (2016) Page <b>2</b>
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M	, Part I, Line 9 - PIH counted security contributions by the number of donations made to PIH. PIH received 288 security
donations i	
Schedule M	, Part I, Line 20 - PIH counted drug and medical supply contributions by the number of donations made to PIH. PIH received 90
	edical supply donations in FY17.

SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.
 Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Employer identification number 04-3567502

Form 990, Part VI, Section A, Line 2 - Board of Directors' members Albert Kaneb and Diane Kaneb are	married to each other.

Form 990, Part VI, Section A, Line 4 - At the approval of the Board of Directors and management, PIH updated its bylaws to reduce the number of officers.

Form 990, Part VI, Section B, Line 11b - The Form 990 is prepared by finance staff and is reviewed carefully by the PIH Chief Financial Officer and General Counsel. The Form 990 is then reviewed by CBIZ & MHM, PIH's tax adviser. A complete draft of the Form 990 is then reviewed by the PIH Chief Executive Officer and Chief Operating Officer. This draft is then provided to the Audit Committee for their review. Finally, the Form 990 is provided to the full Board of Directors prior to filing, with the exception of Schedule B. Any and all questions and comments are addressed by the PIH Chief Financial Officer, who engages CBIZ & MHM in the discussion whenever relevant or necessary.

Form 990, Part VI, Section B, Line 12c - Each year, all PIH officers and Board members are required to review the Organization's conflict of interest policy and indicate their compliance in writing. Throughout the year, PIH senior leadership reviews major contracts and expenditures. Any arrangements or expenditures that might give rise to a conflict of interest either in fact or appearance would be raised to the Executive Committee and the Board of Directors for discussion and disposition. The Board reserves the right to disallow any such transactions, arrangements, or other working relationship and/or to ask the interested person to remove him or herself from any discussion or vote on the matter. The Board shall determine the existence of a conflict of interest by a majority vote of the disinterested directors.

Form 990, Part VI, Section B, Line 15 - The Compensation Committee of the Board of Directors, none of whose members have a conflict of interest, is charged with reviewing the proposed compensation of PIH's CEO. Comparability data for similarly qualified persons in functionally comparable positions at similarly situated organizations are prepared by the Organization and reviewed by the Compensation Committee before forming its conclusions. The deliberation and decision are documented in the minutes contemporaneously.

Form 990, Part VI, Section C, Line 19 - Partners In Health posts a copy of its annual report, audited financial statements, and Form 990 on
its website and provides copies to anyone who inquires. PIH also provides a copy of its Articles of Organization, its by-laws, and its conflict
of interest policy on its website for any interested party to view.

Form: Form 990 (2016)

# PARTNERS IN HEALTH A NONPROFIT CORPORATION

EIN: 04-3567502

Part III, Line 4a

#### Description

improving mother and child health. On average, 1,300 deliveries are performed each month across all PIH/ZL supported sites, of which 17% are Csections. PIH/ZL recently launched the J-9 Plus Initiative, which brings care closer to women of reproductive age in remote areas and increases the amount of support provided to mothers and their babies throughout the critical antenatal, intrapartum, postpartum, and infant stages. PIH/ZL has also achieved great improvements in treating malnutrition across the Central Plateau and lower-Artibonite. In 2017, an average of 9,000 children were enrolled as new patients (for USN, PTA, PNS categories) in the 11 clinics and hospitals PIH/ZL supports.

First Program Service Accomplishments Description

Form: Form 990 (2016)

EIN: 04-3567502

Part III, Line 4b

#### Second Program Service Accomplishments Description

#### Description

Intensive Care Unit (NICU) at Kirehe Hospital which opened in July 2016. It is comprised of 4 large rooms: a high care unit, Kangaroo mother care unit, an isolation room and a mothers' room. It has 28 beds, 8 incubators and 4 infant warmers. Since its opening, the NICU has cared for over 600 babies. Additionally, PIH/IMB continues to expand its All Babies Count (ABC) program to seven districts of Rwanda. The ABC Program provides facility and community based interventions aimed at reducing maternal and neonatal mortality in Rwanda.

Form: Form 990 (2016)

Page: 2

#### PARTNERS IN HEALTH A NONPROFIT CORPORATION

EIN: 04-3567502

Part III, Line 4c

### Third Program Service Accomplishments Description

#### Description

specialized human resources; equipment and medical supplies; infrastructure improvements; and overall accompaniment of county monitoring and evaluation (M&E) and supply chain management systems. As major renovations to JJ Dossen Hospital and Pleebo Health Center were completed in September 2016, and key diagnostics equipment such as digital x-ray, ultrasounds, and standard laboratory machines came online, newly recruited clinical experts were able to work hand-in-hand with facility staff to enhance clinical quality of care, introducing new treatment protocols and encouraging a culture of excellence at every level of the care delivery platform. In the two years since opening its doors in 2015, Pleebo Health Center has seen a large rise in deliveries, averaging 80-90 deliveries per month throughout FY17 (a rise from an average of 40 or less births per month in previous years) and demand for sexual and reproductive health services. In addition, in FY17, a total of 2,053 children under the age of five were treated for malnutrition in Maryland representing an increase from previous years as access to treatment was available through PIH clinical staff as well as provision of treatment (ready to use therapeutic food (RUTF) called Plumpynut or fortified milk (F75 or F100) for infants). In addition, collectively the community health workers screened 14,652 children under the age of five for malnutrition using the mid-upper arm circumference (MUAC) measurement and referred those in need of treatment to a facility.

Schedule	O, Statement 4 PARTNER	RS IN HEALTH A NONPROFIT CORPORATI			
Form: For	m 990 (2016)		EIN	04-3567502	
Page: 2			Pa	rt III, Line 4d	
	Other Program Services Accomplishments				
Activity Code	Description	Expense	Grants	Revenue	
	In addition to the programs listed, PIH has programs in Sierra Leone, Lesotho, Malawi, Peru, Russia, Kazakhstan, Mexico, and Navajo Nation. Major expenditures in Other Programs include those for training, electronic medical records, monitoring and evaluation, and mental health.	58,132,199	15,447,428	797,374	
Total:		58,132,199	15,447,428	797,374	

Form: Form 990 (2016)

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EIN: 04-3567502

Part V, Line 4b

Name Of Foreign Country

	0	•	
Name			
Canada			
Ethiopia			
Haiti			
Kazakhstan			
Liberia			
Lesotho			
Malawi			
Mexico			
Peru			
Russia			
Rwanda			
Sierra Leone			

Schedule O, Statement 6	PARTNERS IN HEALTH A NONPROFIT CORPORATION
Form: Form 990 (2016)	EIN: 04-3567502
Page: <b>6</b>	Part VI, Section C, Line 17
	States Where Copy Of Return Is Filed
States	
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OR	
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SC	
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UT	
VA	
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SCHEDULE R	
(Form 990)	

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
(1) Partners In Health Liberia LLC 615 South DuPont Highway, Dover, DE 19901	Healthcare	DE	4,507,119	310,382	Partners In Health A
(2) PIH University of Global Health Equity LLC 615 South DuPont Highway, Dover, DE 19901	Health Education	DE	6,258,934	497,254	Partners In Health A
(3) Abwenzi Pa Zaumoyo Partners In Health Malawi PO Box 56, Neno Boma, Neno District 624200, Malawi	Healthcare	Malawi	351,423	172,092	Partners In Health a
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section s cont ent	<b>g)</b> 512(b)(13) rolled ity?
						Yes	No
(1) Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)	Healthcare	Lesotho			Partners In	~	
New Europa 438 Pope John Paul, Maseru, Lesotho					Health	•	
(2) PIH Partners In Health Canada	Healthcare	Canada			Partners In		
360 College Street Suite 301, Toronto, Ontario M5T1S6, Canada					Health	~	
(3)							
(4)							
(5)							
(6)							
(7)							
For Paperwork Reduction Act Notice, see the Instructions for Form 99	0.	Cat. N	b. 50135Y		Schedule R	(Form 9	90) 2016



OMB No. 1545-0047

Employer identification number

04-3567502

#### Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 Part III because it had one or more related organizations treated as a partnership during the tax year. (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (k) Name, address, and EIN of Primary activity Legal Direct controlling Predominant Share of total Share of end-of-Code V–UBI Disproportionate General or Percentage related organization entity income (related, amount in box 20 domicile income year assets allocations? managing ownership unrelated, of Schedule K-1 (state or partner? excluded from (Form 1065) foreign tax under country) sections 512-514) Yes No Yes No (1) (2) (3) (4) (5) (6) (7)

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	( Section 5 contr ent	<b>i)</b> 512(b)(13) rolled tity?
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Schedule R (Form 990) 2016

Part V

Part	<b>Transactions With Related Organizations.</b> Complete if the organization answ	vered "Yes" on Forn	n 990, Part IV, line 34	1, 35b, or 36.		
Note	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				ı 📃	~
b	Gift, grant, or capital contribution to related organization(s)					
С	Gift, grant, or capital contribution from related organization(s)				;	~
d	Loans or loan guarantees to or for related organization(s) $\ldots$ $\ldots$ $\ldots$ $\ldots$ $\ldots$ $\ldots$					~
е	Loans or loan guarantees by related organization(s)			<b>1</b> e	,	~
f	Dividends from related organization(s)				-	~
g	Sale of assets to related organization(s)				1	~
h	Purchase of assets from related organization(s)				1	~
i	Exchange of assets with related organization(s)					~
j	Lease of facilities, equipment, or other assets to related organization(s)			<b>1</b> j		~
k	Lease of facilities, equipment, or other assets from related organization(s)				۲ – ۲	~
I	Performance of services or membership or fundraising solicitations for related organization(s)				~	
m	Performance of services or membership or fundraising solicitations by related organization(s)			1m	ו	~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	1	~
ο	Sharing of paid employees with related organization(s)			10	) V	
р	Reimbursement paid to related organization(s) for expenses			<b>1</b> p		~
q	Reimbursement paid by related organization(s) for expenses			1q	1	~
r	Other transfer of cash or property to related organization(s)			1r		~
S	Other transfer of cash or property from related organization(s)			1s	;	~
2	If the answer to any of the above is "Yes," see the instructions for information on who must c	complete this line, incl	uding covered relation	ships and transaction th	nresho	lds.
	(a)	(b)	(c)	(d)		
	Name of related organization	Transaction	Amount involved	Method of determining amo	ount invo	lved
		type (a-s)				
Se	e Schedule R, Part VII, Statement 1					
(1)						
(2)						
(3)						
(4)						
(5)						
						_
(6)						
				Schedule R (Fo	orm 990	) 2016

# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	from tax under	(e) Are all partners section 501(c)(3) organizations?		Are all pa section 501(c	oartners tion (c)(3)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproportionate allocations?		amount in box 20 manag		eral or aging	<b>(k)</b> Percentag ownership
		sections 512-514)	Yes	No			Yes	No		Yes	No			
-														
												<u> </u>		
			(state or foreign country)     income (related, excluded from tax under sections 512-514)	(state or foreign country)     income (related, unrelated, excluded from tax under sections 512-514)	(state or foreign country)       income (related, excluded from tax under sections 512-514)       section 501(c)(3) organizations?             Yes       No	(state or foreign country)       income (related, excluded from tax under sections 512-514)       section 501(c)(3) organizations?       total income             Yes       No	(state or foreign country)       income (related, unrelated, excluded from tax under sections 512-514)       section 501(c)(3) organizations?       total income       end-of-year assets          Mo       Yes       No       Yes       No          Image: Section sec	(state or foreign country)       income (related, excluded from tax under sections 512-514)       total income       end-of-year assets       alloca          Image: State or foreign country)       Image: State or foreign section sold (c)(3) organizations?       Yes       No       Yes       Yes<	(state or foreign country)       income (related, unrelated, section sections 512-514)       section solutions?       total income assets       end-of-year assets       allocations?  <	(state or foreign country)     income (related, sections 512-514)     section 501(c)(3) organizations?     total income massets     end-of-year assets     allocations?     amount in box 20 of Schedule K-1 (Form 1065)	$\left[ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$\left[ \begin{array}{c c c c c c c c c c c c c c c c c c c $		

Schedule R (F		ge <b>5</b>
Part VII	Supplemental Information. Provide additional information for responses to questions on Schedule R. See Instructions.	
Schedule F	R, Part I - Development staff at Partners in Health in Boston raise funds for all country sites. For purposes of Schedule R, these	
	have been allocated based on the proportion that the site expenses bear to the total program expenses across all sites.	

## Schedule R, Part VII, Statement 1

Form: Schedule R (2016)

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EIN: 04-3567502

#### Description of Covered Relationships and Transaction Thresholds

		Amt. involved
Name	Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)	5,269,655
Transaction type	b	
Method of determining amt. involved	Amount is determined based on fiscal year budget proposal from site, budget review, revision and PIH Board approval.	
Name	Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)	3,346,735
Transaction type	0	
Method of determining amt. involved	Amount represents HR costs paid by PIH in Boston to employees performing their jobs for related organization.	
Name	Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)	741,550
Transaction type		
Method of determining amt. involved	Amount represents payments processed by PIH in Boston to contractors performing	
	their jobs at country sites.	
Name	Bo Mphato Lisebeletsong tsa Bophelo (Lesotho)	261,776
Transaction type		
Method of determining amt. involved	PIH Boston raises funds for all country sites. These expenses are allocated based on	
	the proportion that the site expenses bear to the total program expenses across all	
	sites.	
Name	PIH Partners In Health Canada	180,247
Transaction type	0	
Method of determining amt. involved	This amount represents HR costs (excluding consultant) paid by PIH in Boston to	
	employees performing their jobs for the sites.	